

# FINANCIAL TIMES



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World Business Newspaper

THURSDAY JANUARY 18 1996

## AEG to be broken up and merged with Daimler-Benz

AEG, one of Germany's oldest industrial companies, is to be dismantled. The electronics group is to be merged into Daimler-Benz, Germany's largest company and AEG's majority shareholder. AEG's supervisory board sealed the fate of the group, whose inventions have included the first high-speed electric railway locomotive and the Pal colour television system. AEG's break-up will lead to a new corporate structure at Daimler-Benz, increasing its operating divisions from four to seven. Page 18; Lex, Page 18

### US tax reform report urges change

The US should tax income at a single low rate as part of a radical overhaul of tax policy designed to stimulate economic growth, a commission headed by leading Republican strategist Jack Kemp said. The tax reform report, commissioned by Robert Dole (left), the Senate majority leader and front-runner for the Republican nomination, and House speaker Newt Gingrich, follows months of public hearings and will fuel an intense debate on tax policy among Republican presidential candidates. Page 18; Radical overhaul sought, Page 6

**Fed vice-chairman quits:** Alan Blinder is resigning as vice-chairman of the Federal Reserve board when his term expires at the end of this month, to return to teaching at Princeton University. Page 6

**Groups link for German telecoms:** Mannesmann and Veba, two of Germany's biggest companies, are to join forces in the battle to compete with Deutsche Telekom in the world's third largest telecom market. Page 19

**Wallenberg flagship may seek US listing:** Investor, the flagship holding company of Sweden's Wallenberg industrial empire, is considering seeking a stock exchange listing in the US as part of its attempt to reduce the big discount suffered by its shares because of its diversified investment portfolio. Page 20

**Swiss and US lead Russian investment:** Swiss and US companies are now the leading investors in Russia, accounting for half of foreign direct investment, according to the United Nations Economic Commission for Europe. Page 6

**Pasok to choose new Greek premier:** Deputies from Greece's governing Panhellenic Socialist Movement (Pasok) will elect a new prime minister today to succeed Andreas Papandreu, who resigned earlier this week because of ill-health. Page 2

**IBM faces \$249m bribes probe:** International Business Machines of the US is the subject of separate probes by the US Securities and Exchange Commission and the Federal Bureau of Investigation into allegations that its Argentine subsidiary paid bribes to win a \$249m contract. Page 6

**Iraq to open oil sale talks with UN:** Iraq has agreed to open talks with the United Nations on the possible sale of up to \$2bn-worth of oil, but officials in New York appear sceptical about Baghdad's real intentions. Page 4

**Giat tumbles to record low:** Giat Industries France, the tank and munitions maker, announced one of the worst results ever recorded by a French state company. Page 20

**Nokia to axe 600 jobs:** Nokia, the Finnish telecommunications group, moved to tackle problems in its troubled consumer electronics division by announcing plans to cut 600 jobs. Page 20

**EBRD backs Warsaw development:** The European Bank for Reconstruction and Development and Generale Bank of Belgium are providing \$20m to develop a Warsaw office block to help alleviate the acute shortage of commercial space in the Polish capital. Page 5; Poland's political crisis deepens, Page 2

**Britain eyes Cuban deals:** The Commonwealth Development Corporation, the British government's development finance institution, plans to open an office in Cuba and is identifying investment opportunities. Page 5

**'The Scream' thieves jailed:** Four men have been jailed by an Oslo court for stealing Edvard Munch's 'The Scream', Norway's most famous painting, in 1994. The masterpiece was recovered after three months virtually undamaged.

STOCK MARKET INDICES		
New York Composite	5,078.10	(+1.12)
Dow Jones Ind. Av.	1,049.80	(+0.73)
NASDAQ Composite	1,049.80	(+0.73)
Europe and Far East		
CAC40	1,980.0	(+13.80)
DAX	2,371.30	(+5.57)
FTSE 100	3,704.2	(+8.4)
Nikkei	20,570.25	(+3.19)

US LUNCHTIME RATES		
Federal Funds	6.1/4	
3-mth Treas. Bids	5.125%	
Long Bond	11.13	
Yield	6.02%	

OTHER RATES		
UK 3-mo interbank	6.1/4	(100%)
UK 10 yr Gilt	10.1/4	(100%)
France 10 yr OAT	11.1/4	(100%)
Germany 10 yr Bund	10.1/4	(100%)
Japan 10 yr JGB	11.1/4	(100%)

NORTH SEA OIL (Argus)		
Brent 15-day (Mar)	\$16.85	(17.19)
Tokyo close	¥106.13	

Austria	100.00	100.00
Belgium	100.00	100.00
Denmark	100.00	100.00
France	100.00	100.00
Germany	100.00	100.00
Greece	100.00	100.00
Italy	100.00	100.00
Japan	100.00	100.00
Netherlands	100.00	100.00
Portugal	100.00	100.00
Spain	100.00	100.00
Sweden	100.00	100.00
Switzerland	100.00	100.00
Turkey	100.00	100.00
UK	100.00	100.00
USA	100.00	100.00

## Russia steps up Chechen assault

By John Barham in Ankara and Chrysetta Freeland in Moscow

The Russian government yesterday launched an all-out attack on Chechen rebels in southern Russia and berated Turkey for its lax attitude towards pro-Chechen hijackers in the Black Sea. But the Kremlin's headline tactics in Chechnya also came under fire from the Russian parliament, which passed a resolution condemning the government's policies, while western leaders expressed growing concern about the escalating conflict. Moscow's tougher response came as the leader of Chechen sympathisers holding 209 hostages on a Black Sea ferry said last night he would begin releasing some of his prisoners. The ferry was seized by at least six gunmen on Tuesday as it was about to leave the Turkish port of Trabzon for Sochi on the Russian Black Sea. Russian officials accused Ankara of precipitating the crisis by disregarding warnings about the activities of Chechen sympathisers in Turkey. Russia's Foreign Intelligence Service said Turkey had "light-heartedly" ignored Moscow's cautions. But the hijackers say their quarrel is with Russia's attack on Chechen separatists, not with Turkey, and the gunmen promised to release the ferry's 46 Turkish passengers. There are an additional 118 Russian passengers and 45 crew on the ferry Avrasya, which continued yesterday to make slow progress along Turkey's northern coast towards Istanbul. Although Mr Mohammed Top-

## Turkey berated for soft stance on hijackers as hardline tactics come under fire from west

can, the hijackers' leader, is a Turkish citizen he is an ethnic Abkhazian. The Abkhazians are a north Caucasian mountain people with close historic links to the Chechens. Mr Topcan said the ferry would be blown up with all its Russian passengers aboard when it reached the Bosphorus straits unless Moscow halted its attack on the Chechen fighters who are holding dozens of hostages in the southern Caucasus village of Pervomayskoye. But the Kremlin showed no sign of stopping the fierce assault against Pervomayskoye, which began yesterday morning after two days of sporadic fighting. In an attack which military analysts said was likely to level the village, Russian forces pummeled the settlement with multiple rocket launchers. Chechen fighters were reported to be still resisting the Russian attack. Russian forces, which had freed about 28 hostages, claimed because Chechen fighters had begun killing their remaining captives. But Chechen separatists said they had not killed any of the hostages and that the 16 dead captives were the victims of Russian shelling.

Chechen 'Pandora's Box' Page 3  
Lex Page 16

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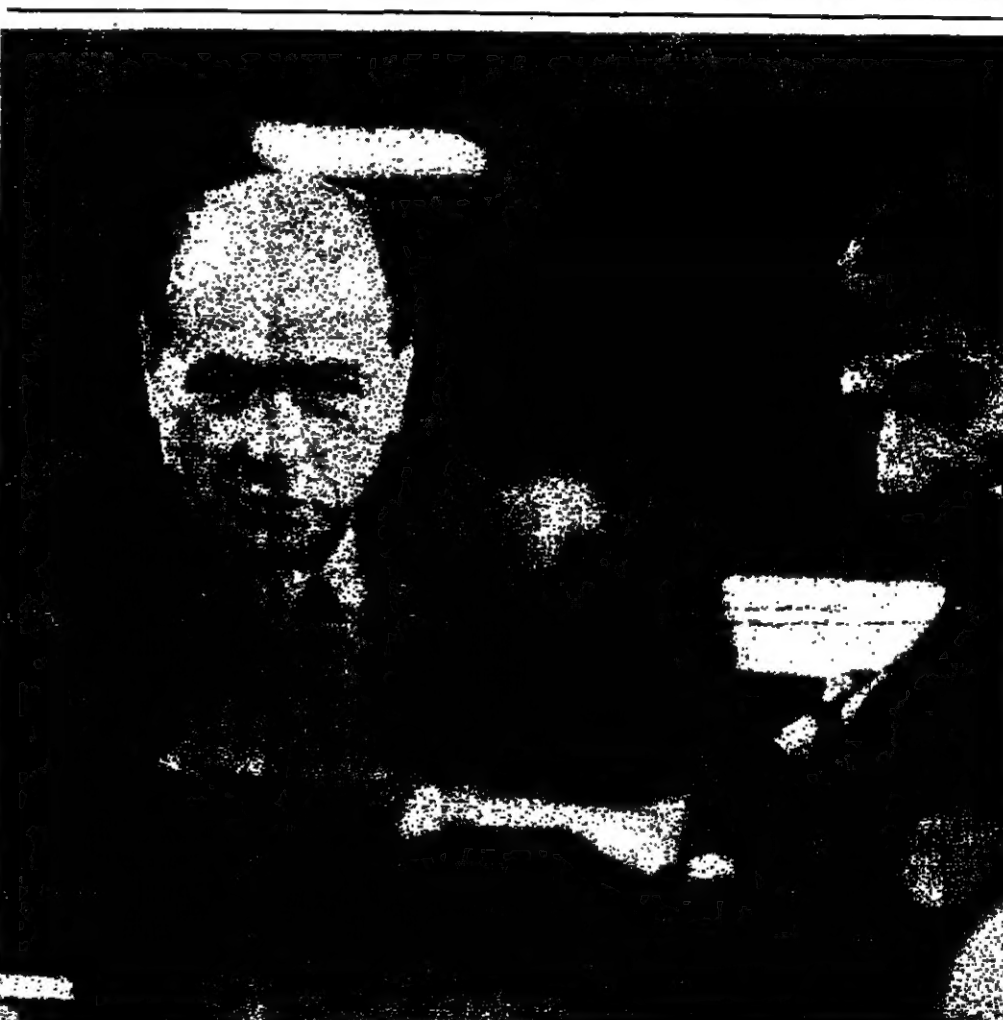
## Eurotunnel may ask court for debt mediator

By William Lewis, Robert Rice and Robert Peston

Eurotunnel, the Anglo-French operator of the Channel tunnel, may ask a French court to appoint a mediator to handle negotiations with its banks after a warning by its auditor that it is in danger of becoming technically insolvent. The mediator would have powers to seek a binding agreement between Eurotunnel and creditor banks which agreed to take part in the procedure. KPMG, the company's French auditor, filed the warning to comply with its duties under France's bankruptcy law. Eurotunnel said last night "there is no such danger" of the company becoming insolvent in the period to March 1997, due to a standstill agreement with its banks, which are owed \$2bn (\$1.2bn). Eurotunnel's shareholders have not been told of the possibility of the court appointing a mediator nor of the French auditor's concerns. However, Eurotunnel said that it planned to give shareholders copies of KPMG's report at the annual meeting in June. It also said it had informed its 225 banks "as a matter of course". Last September, Eurotunnel announced it had suspended its interest payments on its debt and was entering negotiations with its banks to rearrange its finances. However, the talks have made slow progress and the company has suffered from stock market

rumours that it is to go into administration in the UK. "In France, this is seen as a relatively orderly happening," a Eurotunnel spokesman stressed. He said the auditor's report "showed that there are difficulties" but that it was "an inevitable and normal event". Following the company's September announcement, KPMG submitted a report on Eurotunnel's finances to Tribunal de Commerce, a French commercial court, in Paris. Eurotunnel last night refused to give details of the report other than to say that KPMG had submitted it "because it was their duty under French law to do so". According to legal experts, the 1985 French Bankruptcy Law requires auditors to alert the commercial court "where the anticipated income of the enterprise will not cover the payments of its debts". If an auditor fails to trigger an alert it can be held liable for damages in the event of the company going into liquidation. Eurotunnel said it was now able to request the president of the court to appoint a Mandataire ad hoc to mediate between it and creditor banks. The company described the mediator's role as "a sort of kind uncle that helps the company in reconciling its differences". The spokesman said Eurotunnel "has as one of its options the opportunity to go to the president and ask for the tribunal's support in the appointment of the Mandataire ad hoc".

## Live TV barred at Berlusconi trial



Former Italian prime minister Silvio Berlusconi, left, confers with his lawyers at the start of his trial in Milan on charges of bribing financial police. They objected successfully to proposed live television coverage of the trial, arguing that the proceedings should go out live on radio alone. Report, Page 18. Picture AP

## Airline owner may sell stake in Sabre reservations system

By Michael Skapinker in London and Wolfgang Münchau in Frankfurt

AMR, the parent company of American Airlines, is believed to be considering selling a stake in its Sabre reservations system, the most profitable part of the group. AMR said it could not comment on the report of the possible sale, which was reported by Manager Magazine of Germany. However, the group said it was involved in discussions with various parties on a continuing basis. The magazine said AMR had ruled out a sale to a rival airline, preferring a "neutral operator". This would open the way to non-airline buyers, including computer and telecommunications companies. The magazine said AMR would use the proceeds of the sale for "the next round in the acquisition game" for US airlines. Last year AMR investigated the possibility of buying US Air, in which British Airways has a 24.6 per cent stake, but nothing came

of the talks between the two US carriers. Analysts were surprised that AMR might consider selling part of Sabre. The conventional wisdom in the industry is that Mr Robert Crandall, AMR chairman, would rather sell American Airlines than Sabre. AMR yesterday reported that Sabre made pre-tax profits of \$371m in 1995, with a profit margin of 28 per cent. The airline division made a pre-tax loss before extraordinary provisions of \$81m. AMR said the group's net earnings were \$167m after restructuring charges, compared with \$225m in 1994. Analysts said one explanation for selling part of Sabre would be to provide AMR with the cash to expand in the airline industry, either in the US or abroad. Sabre is one of the world's biggest computerised reservation systems, which allow travel agents to book airline tickets, hotel rooms and car hire. Founded in 1962, Sabre's computerised heart is in an under-

ground bunker in Tulsa, Oklahoma. Sabre terminals are on the desks of 28,000 travel agencies in 74 countries. All the big reservation system providers are battling to increase their worldwide presence. Last year, Amadeus, the system owned by Air France, Lufthansa of Germany and Iberia of Spain, acquired the reservations system of Continental Airlines of the US. Galileo, the third big reservations system, is owned by a group of airlines, including Air Canada, Alitalia, British Airways, United Airlines and USAir. Airline industry observers have speculated that the growth of direct booking on the Internet might impede expansion of reservation systems. British Midland last week said it had become one of the first airlines to accept credit card payment for tickets over the Internet. Reservation system providers, however, say they believe the Internet will not have a substantial impact on their businesses for many years.

## French recognise value of English gangster

By Andrew Jack in Paris

The Académie Française, the official arbiter on the French language, yesterday recognised "gangster" and "garden party" among a number of English words now acceptable for common use, to the probable chagrin of purists. In the latest Official Journal of the Académie, 647 new or modified words beginning with "l" and "g" have been added to the draft of a new edition of an approved dictionary. The document, which delights in detail, also clarified that the plural of *gagne-pain* (job) was *gagne-pains*, and highlighted useful words such as *troufmanche*, a Belgian expression for a scyophant. It also included a number of extra English words, including "full", as in a "full house" in a card game, and *garden party*, adding that "party" had itself been derived from the French word "partie". Under the previous government, Mr Jacques Toubon, the minister of justice, had opposed the encroachment of "franglais" into the French language and introduced a law cutting down on the use of English in official documents. But the Académie yesterday played down any conflict with the government, stressing that its role was simply to recognise words in current, appropriate usage, adding that Mr Toubon's law was not as draconian as it had been made out to be. Even so, the Académie's workload may not meet the current French administration's demand to cut down on extravagance by the state and to improve productivity. Since the Académie's foundation in the 17th century, the sole official function of its 40 "immortals" - members who are chosen for life - has been the compilation of a dictionary of French. They meet every Thursday to carry out their work. They have only ever produced eight dictionaries, the most recent full version dating from 1935. Work began in earnest on

Continued on Page 18

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# Euro-MPs reject greater openness

By Emma Tucker in Strasbourg

The European Parliament yesterday threw out proposals to outlaw the acceptance of undeclared gifts and payments in a move that will further damage the assembly's less than pristine reputation.

The decision to shelve plans for a register detailing lobbyists' gifts, as well as proposals for a full declaration of MEPs' financial interests, is likely to undermine the parliament at a time when it is calling for its powers to be extended.

It is also likely to prompt accusations of hypocrisy. The parliament has campaigned vociferously for

greater openness and transparency at the Council of Ministers and the European Commission.

"I don't think the vote could have done much to enhance the image of the European Parliament," said Mr Glyn Ford, the British Socialist MEP and author of proposals that would have forced lobbyists to declare any gifts or donations made to MEPs.

"The vote will only encourage those people who want to undermine the institution... they will use it as an excuse to deny the parliament the power it should be offered," he said.

The proposals fell through after failing to attract the support of the Conservative European People's party,

the second largest grouping in the parliament after the Socialists.

The EPP said it was unable to reach a consensus within its own ranks because of "cultural" differences. Some Christian Democrats, including French, Spanish and Nordic MEPs, said it should be a crime to accept anything from a lobbyist, while others, including the British, said taking gifts was acceptable so long as they were declared.

The Ford proposals would have required anyone spending more than a week inside the parliament to sign a register and to disclose any cash or gifts offered to MEPs, assistants and officials that exceeded Ecu1,000 (£840)

per year, per person. Lobbyists would also have had to seek permission to visit a member's office, thereby banning the common practice of "cold-calling" MEPs in their rooms.

Last year there were ugly scenes when the Iranian National Resistance pestered MEPs, interrupting meetings and becoming physically intimidating. "It got over the top," said Mr Ford. "They were knocking on the door every half hour."

A second proposal, calling for a declaration of professional activities and financial interests, was also shelved. However, Mr Jean-Thommas Nordmann, a French liberal MEP and its author, was not dismayed. "This was

not a burial of the report," he said. "I am optimistic that we can reach certain solutions."

The EPP said the proposals were "not well thought out" and it had presented an amendment requiring that details of property and income be declared but kept confidential and only released at the request of a court of law.

Both reports were sent back to the parliament's "rules committee" in theory to be rewritten. However, this was the second time in six years that rules aimed at limiting lobbyists have failed to win support, and Mr Ford said he was not optimistic about proposals re-emerging in the near future.

# Survey feeds European growth fears

By Gillian Tett, Economics Correspondent

Fresh indications of the slowdown in European growth have emerged in a survey of businesses and consumers published yesterday.

According to the European Commission, business confidence deteriorated last month in almost all EU countries, particularly in France, Belgium, Britain and Germany.

Consumer sentiment also declined, the unease affecting both France and Germany, with strong currencies over the past year, and Italy, with a weaker one.

The Commission's survey, which covers 23,000 businesses in 12 EU countries, is arguably the most authoritative pan-European guide to the public mood. Consequently, the results are likely to fuel fears among economists that the pace of European growth could disappoint this year, particularly if businesses try to reduce stocks of unsold goods.

Although the industrial confidence indicator is still in line with its long-term average - albeit well below the levels seen last year - the consumer confidence indicator is now back to levels last seen in 1992.

The sharpest fall in confidence among consumers occurred in France, which has been gripped by concerns about forthcoming budget cuts.

The sentiment indicator fell to a balance of minus 30 per cent in December, down from minus 25 per cent in November. (The balance is reached by subtracting negative replies from positive ones.)

Italian confidence also fell, from minus 21 per cent to minus 25 per cent. Again, econ-

omists suspect that longer term structural concerns about welfare state cuts may be playing a large role in sentiment as specific short-term prospects.

These two swings, coupled with a flat picture elsewhere, took the overall confidence survey down to minus 17 per cent, compared with minus 15 per cent the previous month. Nevertheless, the survey revealed an interesting trend. Though consumers are pessimistic about the overall conditions, they are more upbeat about their finances: a balance of 12 per cent think the general economic situation will deteriorate next year, but only 2 per cent think their household finances will worsen.

Some economists hope this means that consumers may still spend. In recent months the Commission's survey has shown that the retail trade has become less downbeat.

Manufacturers appear to be taking a gloomier view of demand, however. Industrial sentiment dropped in Belgium, Germany, France, Italy, Portugal and Britain, with the overall indicator falling to a balance of minus 10 per cent.

And companies appear to be reducing investment plans. The Commission's half yearly survey of investment showed that while investment grew about 11 per cent in volume last year, it is likely to rise by only 4 per cent this year. Belgium, France and Britain recorded the most upbeat investment intentions.

Many Brussels officials remain convinced the mood should change soon, however, and are reluctant to draw too gloomy a conclusion from the data.

Links fall short of drawing up co-ordinated policy initiatives

# Bonn and Paris swap growth plans

By Peter Norman in Bonn

Germany and France are exchanging information about plans to foster growth and jobs in their economies, but the links fall a long way short of drawing up a co-ordinated policy initiative.

Mr Peter Hausmann, German government spokesman, yesterday confirmed that experts from the two countries were in touch. However, in an apparent bid to play down expectations of joint action, he emphasised that economic con-

ditions in France and Germany differed.

Earlier this week, President Jacques Chirac disclosed that he had talked to Germany's Chancellor Helmut Kohl of the need for co-ordinated measures to boost the two economies.

So far, however, links have been limited to telephone contacts between the chancellery and the Elysée palace. In Bonn at least, the government ministries which are helping to draw up a package of measures to boost jobs and economic growth for the end of this

month are not yet involved.

However, pressure for joint Franco-German action is growing. Mr Karl Lamers, a leading foreign policy expert in Mr Kohl's Christian Democrat parliamentary group, has suggested that Germany's own plans to limit its public deficit while encouraging job creation should be adopted by other European Union countries at the level of an EU summit meeting.

He has called for a Franco-German initiative to spread the ideals of the "social market

economy" throughout the EU. Specifically, EU member states should commit themselves to fiscal rectitude, as proposed by Mr Theo Weigel, the German finance minister, in his stability pact for Europe. With their fiscal flanks secure, EU governments should then involve trade unions and employers in structural reform programmes to lower the costs of labour.

Although fiscal consolidation can cause pain in the short term, voters should be taught that stability encourages rather than destroys employ-

ment. Mr Lamers argues that a European stability and employment pact could make Europe's citizens appreciate the Maastricht Treaty more because it would be seen as being linked to job creation, rather than simply to matters of money.

Mr Lamers believes that a Franco-German social market initiative could find a positive echo elsewhere in the EU and particularly in the Netherlands, whose prime minister Mr Wim Kok is a former trade union leader and is close to Chancellor Kohl.

# Pasok to choose new Greek premier

By Karin Hope in Athens

Deputies from Greece's governing Panhellenic Socialist Movement (Pasok) will elect a new prime minister today to succeed Mr Andreas Papandreu, who resigned earlier this week because of ill-health.

For Pasok deputies, who have only a limited role in party affairs, the election of a new prime minister offers an unexpected chance to wield real power. The list of candidates shortened yesterday to four after parliamentary Speaker Apostolos Karamanlis pulled out of the race.

Mr Akis Tsochatzopoulos, acting prime minister, has not formally announced his candidacy, but was expected to do so before Pasok's 189 deputies gather in parliament for the vote.

Supporters of Mr Tsochatzopoulos are likely to decide the outcome of a run-off vote between the two front-runners, Mr Costas Simitis, former industry minister, and Mr Gerassimos Arsenis, defence minister, is expected to win a clear majority in the first round.

The fourth candidate, Mr Yannis Haralambopoulos, a former foreign minister who has been in near retirement because of a heart condition, is likely to finish last in the poll. He represents a small group of elderly former cabinet ministers who were close to Mr Papandreu.

Apart from past and present cabinet ministers, most of Pasok's parliamentary group are young and relatively unknown politicians. In a left-over from the party's Marxist past, both policy-making and patronage are closely controlled by Pasok's 150-member central committee.

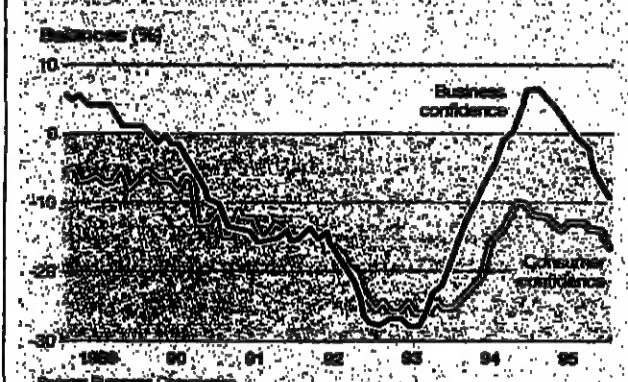
Mr Simitis's campaign to give the parliamentary group additional powers should stand him in good stead in today's election. According to opinion polls, he is also rated the leader most likely to win the next general election, due in 1997.

Mr Simitis can also count on support from popular backbenchers in Pasok's pro-European faction, such as Mr Vassos Pappadouris, a former EU commissioner, and Mr Theodoros Pangalos, former European affairs minister, who both have a personal following among deputies.

However, Mr Simitis has been criticised by deputies loyal to Mr Papandreu for not the fact of his admitted friendship with a man who turned out to be a KGB agent has hurt the government's standing, and that the PSL should in the national interest help to form a new administration.

This line is supported by yesterday's text in *Wprost* which detailed the Polish communist party's financial status in 1990 when reborn as the SdRP. It went over circumstances of the transfer of an already published \$1m (\$649,300) loan from the KGB, suggesting Mr Oleksy's movement was effectively an agent of a foreign power.

# EU business and consumer sentiment



# French business plan for pensions

By Andrew Jack in Paris

A committee of senior French business executives yesterday called for a system of supplementary pensions to be created alongside the deficit-ridden national system.

"France pensions", a group representing more than 15 large companies which has been meeting since March 1994, published a charter of recommendations for "savings and retirement funds".

It said such funds should be available to all employees and benefit from tax advantages. But they stressed that they should be voluntary, and be in addition to the state pension, which would remain at the centre of the French system of retirement provision.

Among the group's most radical calls was for the new funds to be available before retirement, to be spent on activities such as paying off a mortgage, retaining for work or starting a business.

It said a large proportion of money managed through the schemes should be invested in shares rather than bonds - an

obligation for most money in pension schemes in France - because of the historically far higher rate of return.

Recognising that limited experiments with long-term savings and pension funds for the self-employed had not proved very successful to date, it urged companies to launch communication and education programmes to encourage their staff to make contributions.

The group stressed that such schemes should be managed independently outside an employee's company with an oversight committee and scrutiny from the state.

It said it would shortly be presenting its conclusions to government and to influential decision-makers. It plans to expand its discussions over the coming few weeks to include meetings with about 100 leading French companies.

The government has long promised support for pension fund reform. However, slowing growth, compounded with challenges in reforming the social security system, appear to have reduced its momentum for change.

# Dutch call for bugging inquiry

Dutch politicians yesterday demanded an inquiry after reports that one of the country's largest banks was allegedly tapping staff telephone calls and using the information to judge personal performance. Reuter reports from Amsterdam.

An article in *De Volkskrant* newspaper accused Postbank, part of the ING financial services giant, of eavesdropping without permission on hundreds of staff dealing with clients on the telephone.

Postbank executives told Reuter that they were unable to comment immediately but planned to issue a statement later.

The Dutch Green party called on the justice ministry to investigate whether Postbank had broken the law by breaching staff privacy. Trade union officials warned that, if true, the practice was totally unacceptable.

"It is true that employees don't know they're being watched, this is a serious situation," said a spokesman for the national Dutch services union, which plans to raise the issue with Postbank management.

According to *De Volkskrant*, the bank's management has been monitoring staff telephone calls for more than 18 months by using a specially designed computer bugging device.

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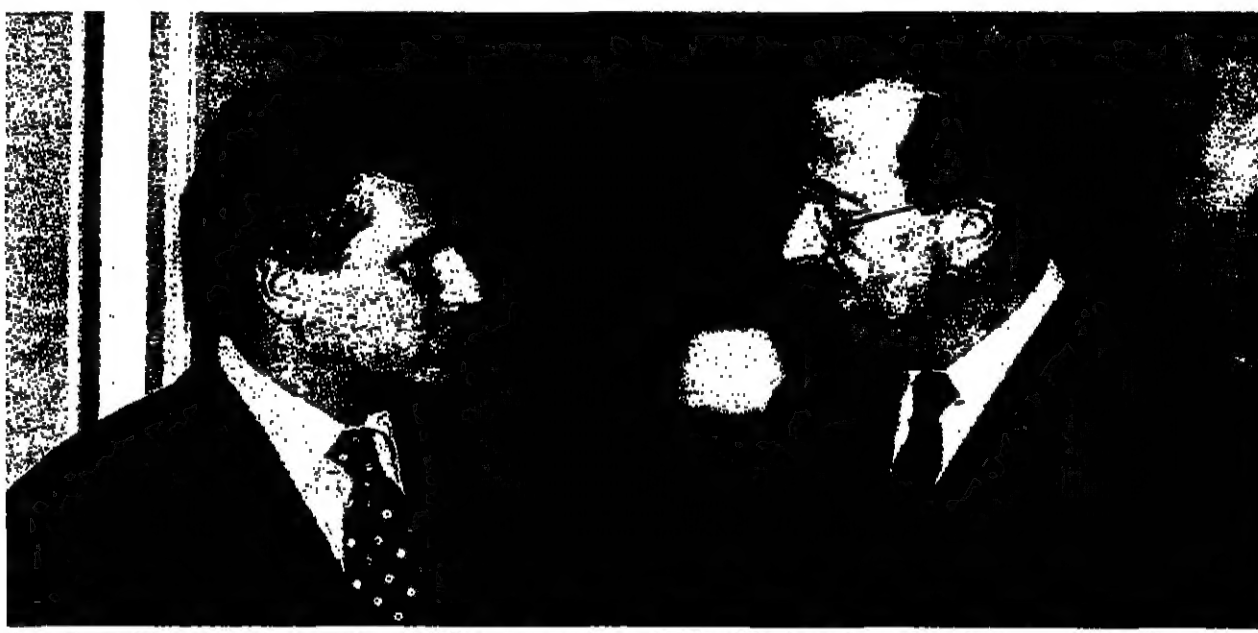
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Poland's President Alexander Kwasniewski (left) in conversation with King Albert II in Brussels yesterday. During his three-day trip to Belgium, the president will meet government, Nato and European Union officials.

# Poland's political crisis deepens

By Christopher Bobinski in Warsaw

Poland's political crisis deepened yesterday as the country's main opposition party outlined a plan to replace the present governing coalition. Newspaper reports also suggested that Mr Jozef Oleksy, the former communist prime minister who has been accused of spying for the Russians, was not the only agent at the top of his party.

*Wprost*, a high-circulation weekly magazine, claimed the Russians had two other high-level agents in the SdRP, Mr Oleksy's former communist

party. The paper quoted their code names and said Poland's UOP state security office had obtained the information from a source inside Moscow's security services.

Mr Leszek Balcerowicz, head of the Solidarity-based Freedom Union (UW) party, said his movement would be putting a motion of no confidence in the government, as would other opposition parties such as the Labour Union (LP).

The move will only be successful if the UW can persuade the Polish Peasant party (PSL), junior partner in the governing coalition, to break with the former communists and join the

opposition to form a new government.

Mr Waldemar Pawlak, PSL leader, yesterday said no decision could be expected from his party until its national leadership met next week.

At present, the PSL has a strong position in local administrations and several key economic posts which give it more influence than its electoral support would suggest. This position would be weakened if the PSL decided to switch to a new coalition with several political parties all eager to staff senior ministries.

The UW is arguing that, whether the charges against

Mr Oleksy are substantiated or not, the fact of his admitted friendship with a man who turned out to be a KGB agent has hurt the government's standing, and that the PSL should in the national interest help to form a new administration.

This line is supported by yesterday's text in *Wprost* which detailed the Polish communist party's financial status in 1990 when reborn as the SdRP. It went over circumstances of the transfer of an already published \$1m (\$649,300) loan from the KGB, suggesting Mr Oleksy's movement was effectively an agent of a foreign power.

# Phone taps cause uproar in land of the paparazzi

In the country which invented paparazzi, the release of embarrassing extracts of telephone taps of public figures, including former prime minister Silvio Berlusconi and Mr Antonio Di Pietro, the one-time leading anti-corruption magistrate, has provoked an uproar over lax privacy laws.

One of these taps recorded Mr Berlusconi discussing in crude and unflattering terms Mr Di Pietro's political ambitions with a mutual business friend. At one point Mr Berlusconi exclaims: "You know how many problems I've got? Di Pietro's defying the politicians, and if we throw in the towel to end Clean Hands [the anti-corruption investigations led by Milan magistrates], he'll put

himself at the head of a popular protest."

Another tap has Mr Di Pietro mentioning Mr Romano Prodi, the leader of the centre-left alliance with whom he had been discussing a political deal, to a lawyer friend. "I'm writing an article for tomorrow's *La Repubblica*. It's very tough on Prodi." He adds with relish: "It'll be really tough."

These conversations were part of evidence deposited with the courts last month by Brescia magistrates in their request for Mr Di Pietro to be sent for trial on charges of blackmail and abuse of office. The same complex case also

involves Mr Berlusconi. The media tycoon is under investigation for allegedly trying to blackmail Mr Di Pietro, forcing him out of the judiciary and damaging his chances of entering politics.

The leaked transcripts were revealing reading but it is hard to see their direct relevance to any crime. Much was taken up with irrelevant personal details and frivolous comments.

It is not clear who released the transcripts from the court. But as Mr Giovanni Maria Butta, a leading jurist and legal commentator, pointed out: "Once documents have been deposited with the court as

part of a prosecution case, they are in the public domain and available to the defence."

Politicians in both houses this week tabled amendments to close loopholes and impose tighter controls on investigative magistrates while giving greater protection to individuals.

Mr Lamberto Dini, now the caretaker prime minister, has also thrown his weight behind moves to protect privacy.

The issue is important because investigative magistrates are making ever greater use of telephone taps and bugging devices in prosecuting alleged corruption and mafia-

related crimes. This raises the question of how many persons are subject to such controls and by whom. The justice Ministry does not supply figures on phone taps. But press reports this week talked of more than 25,000 cases a year.

Public figures believe their conversations are monitored and often go to great lengths to conduct sensitive conversations in secure places.

Phone taps are placed after a magistrate has made a request to a judge of first instance, who must be satisfied a crime is being investigated that carries a minimum sentence of five years. These offences

include corruption and blackmail. Although no time limit is imposed, the judge can check whether the taps continue to be relevant.

All conversations not strictly relevant to the investigation should be removed from the record, but this is so subjective that abuse is easy.

Abuse is further encouraged by the number of different arms of the police operating taps - Carabinieri, finance police and the ordinary police force - making it more difficult to control.

Even with tighter controls on the police side, there is a lack of accountability of proba-

bly the worst offenders in breaching privacy - the various branches of the security services and the people who purport to act in their name.

The security services are nationally accountable to parliament, but control is at best loose and parliament learns of abuses long after they have occurred.

Security service taps cannot be directly admitted as court evidence, but their selective release can be used as blackmail and for character assassination.

Thus, while it is possible to make it harder for magistrates to abuse the system by ruling that material irrelevant to investigations be destroyed, the security services remain a law unto themselves.



## EUROPEAN NEWS DIGEST

## Germans to air firm Emu line

Mr Hans Tietmeyer, president of the German Bundesbank, yesterday reinforced his determination that European monetary union be based on solid foundations by stating that dissenting views on potential members would be published as well as majority opinions.

Mr Tietmeyer said the European Monetary Institute, forerunner of the planned European central bank, was charged with recommending which countries should join Emu. "I, as a representative of the Bundesbank, will have to give an opinion." The decision on Emu participants would start with the EMI - the European Commission will also be involved - "but one voice will come from me".

Mr Tietmeyer made clear the German central bank's views would become known if it disagreed with the majority view. He said both minority and majority views in the EMI, on which all European Union central banks are represented, would be published. "This means there will be a transparency of opinion in the EMI for the public," Mr Tietmeyer said. Mr Alexandre Lamfalussy, head of the EMI, previously said it would give a "professional" and not a "political" interpretation of which countries meet the Maastricht criteria for Emu, due to start in 1999.

Andrew Fisher, Frankfurt

## Dutch set up 'Euro' forum

The Netherlands, an enthusiastic supporter of a single European currency, is to set up a national platform next month to help prepare Dutch businesses, consumers and banks for the scheduled launch of the "Euro" in January 1999. Mr Henk Brouwer, treasurer-general at the Dutch finance ministry, will chair the platform, designed to be a "sounding board" for people and organisations affected by the monetary changes.

The "National Forum for the Introduction of the Euro" will have 15 representatives from employers' organisations, trade unions and consumer groups, as well as from Dutch banks.

At the conference on the Euro, organised by ABN Amro, the country's biggest bank, Philips said one of the best ways for businesses to prepare was to work together with other companies. The electronics group set up an internal single currency platform in 1995 as part of its own preparations for the Euro.

Mr Dudley Eustace, the finance director of Philips, said his greatest fear in preparing for the Euro was possible shortages of computer experts needed to adjust financial management systems.

Ronald van der Krol, Amsterdam

## Rühe asks for Eurofighters

Mr Volker Rühe, Germany's defence minister, yesterday asked parliament to approve the purchase of 40 extra Eurofighter aircraft in order to ensure that Germany is entitled to 30 per cent of the work on the €22bn project, Europe's largest joint defence initiative.

The decision follows months of speculation that he would bow to pressure from Britain, Italy and Spain, the other partners on the project, and increase the number of aircraft Germany would buy. It is also acutely embarrassing for Mr Rühe who, shortly after becoming defence minister in 1992, reduced the number of planes Germany would buy from 250 to 140. Whether Mr Rühe gets parliamentary approval for the extra aircraft remains to be seen. If Mr Rühe can win over the parliamentary defence committee, whom he met yesterday, he must still go before the budget committee later this year for final approval.

Michael Lindemann, Bonn

## CDU salvages Berlin coalition

Berlin's Christian Democratic Union (CDU) yesterday salvaged the capital's new coalition government after promising the Social Democratic party (SPD) control of the finance ministry. The compromise was reached after SPD grassroots threatened to withhold support for the coalition agreed last Friday.

Under that agreement, the CDU got five ministries, including economy, interior and finance, while the SPD gained four lesser ministries - reflecting its poor showing last October, when it polled only 23.6 per cent of the vote compared to 30.4 per cent in 1991.

The new coalition was to be accepted last night by a special SPD meeting. The coalition's agenda for its four-year term includes curbing unemployment, running at 13.4 per cent in the west and 12.3 per cent in the eastern part of the city, cutting the city's budget deficit of DM9bn (\$4bn) and preparing for the federal government's transfer from Bonn by the end of the century.

Judy Dempsey, Berlin

## French post office faces losses

The French post office is set to report losses of more than FF1bn (£130m) for 1995, driven by the effect of the strikes affecting the country late last year as well as a drop in activity in its postal delivery services.

Mr André Darrigand, the chairman, said in an interview that the organisation was likely to incur further losses during 1996, compared with a profit of FF194bn in 1994.

He said the strikes in France during November and December had triggered a drop of 20 per cent (FF1bn) in turnover, which had substantially increased the predicted levels of losses. He stressed that the Post Office was launching new efforts to control its costs and to relaunch itself commercially, but also argued for the need for increases in postal rates.

Andrew Jack, Paris

## Fiat to lay off car workers

The Fiat motor vehicle group in Italy, blaming a continuing crisis in the European vehicle market, said yesterday it planned to put thousands of workers on temporary layoffs to curtail its production next month.

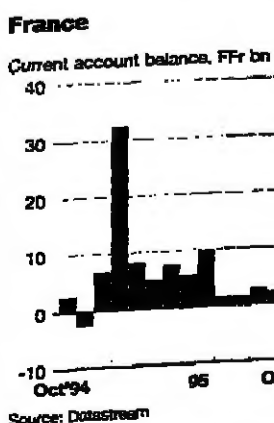
The Turin-based group said it would produce 21,000 fewer vehicles next month, but did not disclose how many cars it would have produced without the cutback.

Under a temporary state-supported unemployment scheme 26,800 workers will be laid off in the week starting January 29, while 12,000 will be affected in the following week. Fiat said that older models would be affected by the production cutback while the newer models, such as mid-sized Bravo and Brava, would proceed as scheduled.

AP, Turin

## ECONOMIC WATCH

## French surplus at FF2.34bn



France reported a current account surplus of FF2.34bn (£305m) for October last year, according to official preliminary seasonally adjusted Treasury statistics released yesterday. The surplus was down 20 per cent from the surplus of FF2.94bn in September 1995, but up 42 per cent from the seasonally adjusted figure of FF1.65bn during August. The non-adjusted figures on the current account were FF4.53bn for October, compared with FF6.37bn in September and a deficit of FF2.79bn in August. The figure for merchandise trade was FF3.61bn for October, compared with FF2.6bn in the previous month. The surplus on services stood at FF1.2bn against FF6.49bn in September, while the balance from other goods and services was FF1.2bn compared with FF1.4bn. There was a net outflow in transfers of FF3.75bn in October, compared with an outflow of FF4.64bn in September.

Andrew Jack, Paris

## Chubais forces Yeltsin's hand

By John Thornhill in Moscow

President Boris Yeltsin's decision to remove Mr Anatoly Chubais from his post as first deputy prime minister in charge of economics was interpreted by Russian political commentators yesterday as a sign that the president has decided to seek re-election in June and is desperate to win.

Mr Chubais, an anti-inflationary ideologue who relished roughing up Russia's vested economic interests, had simply offended too many people and was too great a political liability, they said.

The Communist party, which emerged as the biggest party in parliament in last month's elections, had continuously attacked Mr Chubais. They blamed him, however unfairly, for the social pain of economic transition.

Mr Chubais's tough monetary policies, which cut the monthly rate of inflation from 17.8 per cent in January last year to 3.2 per cent in December, were blamed for late payment of wages and pensions and the axing of subsidies to industrial plants which has stoked unemployment.

Mr Oleg Soskovets, the rival first deputy prime minister who is running Mr Yeltsin's campaign headquarters, doubtless enjoyed persuading the president that Mr Chubais's removal was a tactical sacrifice to achieve the longer-term electoral aim.

There was no denying the sense of shock yesterday caused by Mr Chubais's departure among Russia's youthful, but dwindling, band of economic reformers - and some may yet decide to quit the government as a result.

They were left clinging to the hope that Mr Chubais's removal did not signify a reversal of economic policy, as Mr Yeltsin's aides were quick to emphasise. Nevertheless, the president's economic aides made clear there would be a change of economic priorities.

First, the government would insist on a more rigorous implementation of the budget to ensure wages were paid on time. To emphasise the point yesterday, Mr Yeltsin instructed all the responsible economic agencies - including the Federal Security Service (FSB) - to take urgent measures to restore "financial discipline".

Second, the government looks set to slow the much-criticised privatisation programme and place more emphasis on managing state assets.

Neither change is likely to ignite inflation and jeopardise the progress Russia has made towards stabilising the economy. The International Monetary Fund is keen to continue talks with the Russian government about a three-year \$9bn (\$5.8bn) loan while waiting for Mr Chubais's replacement to be appointed.

Mrs Brigitte Granville, a Moscow-based economist and senior fellow of the Royal Institute of International Affairs, said: "Chubais's departure came as a great discouragement. But, frankly, in terms of economic policy it will not have major consequences. The 1996 budget has already been passed and the IMF straitjacket is still in operation."

The longer term worries, though, are whether Mr Chubais's removal confirms a more fundamental shift towards the reactionary hardliners within the Yeltsin administration and a loss of appetite to tackle much-needed structural economic reform.

But neither of those concerns will be resolved before the all-important presidential election scheduled for June 16. Russia's military satellites are wearing out, no new ones are being launched, and the cold war superpower's early warning system could collapse by the end of the century, a defence ministry newspaper said yesterday, Reuter reports from Moscow.

Krasnaya Zvezda (Red Star) reported from a once-secret satellite command centre near Moscow that ground controllers were coaxing extra life out of the satellites - some of which were working well beyond their intended lifespan.

Under President Leonid Brezhnev, up to four spy satellites were launched each year to keep watch on US nuclear missile silos and airbases.

But with the breakup of the Soviet Union in 1991 the launch programme ground to a halt after money ran out and production facilities in Ukraine and Armenia were lost.

"If the state needs this equipment it should pay for it," Mr Anatoly Chesnokov, a satellite construction engineer, said. "Otherwise we will have to get used to the idea of losing strategic equality with the US."

## Separatists have motives and means to turn to international terrorism

## Chechens open 'Pandora's Box'

By Chrystie Fretland in Moscow

With the hijacking this week of a ferry in Turkish waters, Chechens joined the list of peoples whose struggle for a separate state has led to ugly acts of international terrorism.

The latest twist in the Caucasian drama raised the prospect that Chechen separatists will emulate Palestinians, Kurds and Irish Republicans and wage a long, terrorist war for independence which recognises no borders.

Mr Aleksandr Iskenderian, an analyst at Moscow's Centre for Caucasian studies, says the Chechen struggle is already starting to resemble that of the Tamil Tigers in Sri Lanka or the Palestine Liberation Organisation. "If the Chechens decide that Russia doesn't care about its own citizens, they move to (attacking) Americans or other western citizens," he believes.

Already, the fact that the Chechen struggle has gone beyond the former Soviet Union has made it harder for outsiders to ignore. Chechnya's fiercely committed but outnumbered separatist fighters have the motive, and possess many of the means, to turn to international terrorism.

In conventional fighting, the Chechens, whose total population is less than 1m, stand little chance against a Russian military which appears committed to victory regardless of the price in civilian lives. But defeat on the battlefield is unlikely to persuade the Chechen rebels to give up their struggle for independence.

As Mr Dzokhar Dudayev, the former Soviet air force general leading the Chechen fight

## The Chechen diaspora

Turkey Strong sympathy for anti-Russian cause among the 50,000-strong Chechen community; up to 7m Turkish citizens have some Caucasian ancestry.

Jordan Influential Chechen community, estimated at around 10,000, has strong links with the Jordanian royal court; total Caucasian community numbers about 80,000.



Russia At least 100,000 Chechens live elsewhere in Russia, mainly in Moscow and St Petersburg; racial tensions simmering as Russian nationalists blame Chechens for rising crime.

reach beyond Russia's borders.

For now, Chechen separatists appear to lack a strong, centralised organisation able to co-ordinate a global terrorist effort. However, Mr Mark Galotti, a British expert on Russian security, believes the latest hostage-taking incidents - in Dagestan, Grozny and now Turkey - have been co-ordinated rather than spontaneous.

He argues that fears of an uncontrollable spread of wildcat terrorist acts may be exaggerated. "Terrorism is a form of negotiation with the Russians, and it can probably be switched on or off," he argues.

Ironically, experts say Moscow is likely to prove immune to Chechen attacks. Many domestic analysts believe that the Russian capital is shielded by an implicit deal between Chechen separatists and the powerful Chechen mafia in Moscow which fears a Russian crack-down.

Moscow is protected by the Chechen diaspora which has great financial interests here," said Mr Dmitri Trenin, a military analyst at the Carnegie Centre in Moscow.

The new international dimension of the Chechen conflict could further strain Russian-Turkish relations.

One source of pressure which Moscow may privately apply on Ankara was hinted at by Mr Vladimir Zhirinovskiy, the ultra-nationalist politician, who said yesterday that Russia should help Kurdish separatists to punish Turkey for allegedly taking a soft-line with the pro-Chechen hostage takers.

The official Russian reaction is unlikely to be quite so blatant, but it could include a delicate allusion to Mr Zhirinovskiy's suggestion.

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A View of Prague in the 17th Century

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# Indian parties await bribes probe fallout

Mark Nicholson considers the possible impact of the corruption scandal on general elections in April

Corruption was always going to be a hot issue in India's impending elections. Opposition parties have whipped up scandals in the last year over alleged rigging of telecom privatisation, unproven charges of bribery in the original \$2.8bn (£1.8bn) Enron power deal and, after the wife of a Congress party youth leader was found dead in a tandoor oven, accused the governing party of "criminalising politics".

But on Tuesday the issue exploded. After a four-year inquiry, the Central Bureau of Investigation has charged seven top politicians, including Mr L K Advani, leader of the opposition Bharatiya Janata party, and is seeking prosecution of three present ministers - one of whom resigned yesterday - for allegedly taking bribes from a Mr Surendra Jain, a Delhi-based steel and power businessman.

The cases derive largely from the contents of notebooks and diaries found by police at the home of Mr Jain, managing director of Bhilai Engineering Corporation, which contained a list of names and initials and apparent payments totalling more than Rs900m (£11m).

The bureau says that Mr Jain, who was arrested on corruption charges last year after investigations into black market currency dealings begun in



Advani: resigned and claiming the moral high ground

1992, has admitted these were payments to politicians and bureaucrats to further his business interests. Mr Jain has since released him on bail.

It is the broadest corruption case the bureau has undertaken and by far the gravest under the Congress party administration of Mr P V Narasimha Rao, prime minister. But it is not yet clear how damaging this explosive scandal will prove to Mr Rao or the electoral chances of Congress.

In the first reactions of the Indian media and politicians yesterday, many pundits even

detected Mr Rao's calculating hand in the timing of the charges, just three months away from a general election. "All the parties have been making corruption a political issue and Rao has been able to steal a march on them," says Mr Nikhil Chakravarty, a political columnist. "He has brought it up at the right time in a neat way."

The charges certainly offer Mr Rao some political gifts. One is the inclusion of Mr Advani among the accused, apparently tarring the BJP with the very charges of "cor-

ruption in high places" the Hindu nationalist party has been making central to its anti-Congress drive. And, with three ministers facing indictment, Mr Rao could claim that he has allowed not only sweeping action against corruption, but for it also to reach the heart of his own government.

But there are risks for Congress. All the accused swiftly proclaimed their innocence on hearing of the charges, but Mr Advani also instantly resigned, saying he would not stand for election until his name was cleared. While Mr Balram Jha, quit his job as agriculture minister yesterday, Mr Advani's claim to the moral high ground could win him political points should the other two accused Congress ministers, Mr Madhav Rao Scindia and Mr V C Shukla, stay put.

Furthermore, the potential arrangement of three ambitious ministers could further fracture the governing party, which saw Mr Arjun Singh, a former minister, lead a break-away group last year. Mr Singh, whose splinter group has splintered politically since, is also among the accused and might hope to become a rallying point for disaffected Congress MPs.

"We are going to see tremendous political turmoil in the next few weeks," says Mr Rajiv

Shukla, editor of the Sunday Observer, "and a lot of political regroupings."

The scandal could entangle yet more Congress politicians. A total of 67 public servants, 32 of them elected politicians, are facing charges or are under investigation following the interrogation of Mr Jain, who the bureau says has admitted to making at least 115 illicit payments, apparently to further his business interests, in 1989-91. "Other charges will follow," said a bureau official.

Voters may hope that they do, and, for the first time in post-independence India that such widespread allegations of serious corruption, if they are proven, might actually result in prosecution and conviction. Public cynicism over corruption investigations has been marked since the late 1980s scandal over alleged kickbacks paid to senior politicians in the purchase of Bofors guns from Sweden. No heads have rolled and the inquiry is ostensibly still in progress.

The prevalence of corruption within the Indian political system is in no doubt. Last August the government released extracts from a 1988 report into links between criminals and government following bomb blasts in Bombay. The reporting committee, headed by Mr N N Vohra, home secretary at the time,

concluded shockingly that "the network of the mafia is virtually running a parallel government, pushing the state apparatus into irrelevance" and that "crime syndicates" had "successfully corrupted the government machinery at all levels".

Some analysts hope the present scandal could prove a watershed in attacking such deeply rooted corruption. They have been encouraged notably by the fact that the present inquiry has been spurred by India's supreme court.

The court, in turn, had been prompted by a public interest petition brought in 1994 by Mr Vineet Narain, editor of the small but crusading *Kalchakra* tabloid which had charged that the bureau had hushed up inquiries, despite possessing compelling evidence implicating top politicians.

That these initiatives should have taken the present case so far, says Mr Ravi Sundaram, an academic with the Independent Centre for the Study of Developing Societies in New Delhi, is itself unprecedented. "You couldn't imagine a thing like this happening 10 years ago," he says. "The interesting thing is how it shows the state and the government is actually quite weak. Political leaders are perhaps not so able to push their agenda against other parts of state authority."

## ASIA-PACIFIC NEWS DIGEST

### China accuses military envoys

The US has expressed concern over a demand by China that an American and a Japanese military attaché be withdrawn by their governments because of alleged spying. In Tokyo the Japanese Foreign Ministry admitted that Col Kenji Maetani had trespassed and said Japan would recall him. But it maintained that he and Lt Col Bradley Gardes had unintentionally strayed into a southern Chinese military site in a taxi during an official visit to the area last week.

Mr Nicholas Burns, State Department spokesman, said in Washington that no decision had been taken on whether Col Gardes, whom he also denied was spying, would be withdrawn. He said the Chinese handling of the incident "causes great concern here in Washington". Mr Shen Guofang, Chinese Foreign Ministry spokesman, said: "The irrefutable evidence shows that their actions were deliberate and premeditated." He demanded their governments recall both diplomats before tomorrow.

Foreign Staff, London

### Australia, Singapore in accord

Australia and Singapore yesterday issued a joint declaration on economic and defence matters, with Singapore specifically recognising Australia's role in regional affairs. Singapore also pledged to co-operate on forging links between the free trade area being established within the Association of South-east Asian Nations, and the existing free trade area between Australia and New Zealand. The signing of the declaration was timed to coincide with a one-day visit to Singapore by Mr Paul Keating, Australia's prime minister.

On the defence front, the declaration reaffirmed the two countries' backing for the "five-power defence arrangement", which ties Australia, New Zealand and the UK to the defence of Singapore and Malaysia.

Nikki Tsai, Sydney

### NSW downgrades Queen's man

New South Wales' Labor government yesterday appointed a part-time state governor and stripped away many of the trappings of the office, thus raising debate over whether Australia should cut its ties to the British monarchy and become a republic. The British monarch is head of state of each of the country's six states separately, and is represented in each case by a state "governor". The NSW government said Mr Gordon Samuels, a lawyer, would not use Government House, but work instead from a Sydney office building and live in his own beachside home.

Nikki Tsai

Mr Alan Bond, the Australian businessman, and Mr Peter Mitchell, a former director of his Bond Corporation group, were committed for trial in the Western Australian courts on charges of conspiracy to defraud involving more than A\$1bn (£483m).

Nikki Tsai

The Reserve Bank of Australia said in its January bulletin "signs are emerging that inflationary pressures are being contained", and the annualised rate should peak during the first half of 1996 before moving back into the desired 2-3 per cent range.

Nikki Tsai

Japanese companies' cuts in gifts to valued contacts was a feature in a 2.9 per cent fall in department store sales in Tokyo last year, the fourth year of decline, the Japan Department Stores Association said.

William Dawkins, Tokyo

The New Zealand Reserve Bank appears unlikely to ease its tight monetary policy after underlying inflation reached 2 per cent in the December quarter, at the top of its target range.

Terry Hall, Wellington

## China threatens flow of business information

A move by China to reassert the monopoly of Xinhua, the official news agency, over the flow of news and business information entering the country is being widely interpreted as a grab for cash by the agency.

"This is mainly about Xinhua making money, and they are trying to do so by enforcing a monopoly over the dissemination of economic information," said the representative in Beijing of an international wire service.

China's State Council, or cabinet, announced on Tuesday that Xinhua would be solely responsible for the distribution of economic news provided by western agencies and would also ensure that such information was not a threat to the "national interest".

Mr James McGregor, chief representative in Beijing of Dow Jones and Co

and chairman of the American Chamber of Commerce, described the move as "bad for China" because it risked jeopardising access by local subscribers to fast and accurate information.

Mr McGregor also said attempts to assert greater control over business information flows undermined China's attempts to join the World Trade Organisation. "Having the state monopolise yet another service organisation is certainly not in the spirit of the WTO," he said.

Representatives of international news agencies are awaiting details of how Xinhua plans to enforce control. Xinhua is drafting new regulations to give effect to the State Council edict.

But the representatives warned that attempts to censor or tamper with financial news would destroy its

value. "There is no way you can route this through Xinhua censors and maintain timeliness," said one. "You can't censor a global service."

He also noted that Chinese financial institutions, which were increasingly involved in world markets, needed "real time" business information. China's foreign exchange reserves stand at \$70bn (£45bn) and its two-way trade was worth about \$280bn in 1995.

Chinese officials defended the announcement, saying it would not mean censorship or a slowdown in real-time news. But Reuters quoted an official as saying that foreign information vendors would have to sign agreements with Xinhua.

Xinhua, an organ of the Communist party central committee and one of China's main propaganda vehicles,

enjoyed a monopoly over the distribution of western news agency material until the 1980s. But this changed when it was weakened by technological advances, including satellite communications, and by an explosion in demand for business information.

Reuters, which is the biggest provider in China of financial news, delivers its services direct to clients like the Bank of China and Ministry of Foreign Trade and Economic Co-operation by satellite or land-line, bypassing the state agency.

Xinhua is understood to have fought an 18-month campaign to persuade China's political leaders to allow it to re-establish its monopoly. It is expected to use the new rules to force western agencies into sharing proceeds from their arrangements

with China's banks and stock and commodities exchanges.

Representatives of western news agencies cast doubt, however, on Xinhua's ability ultimately to control the flow of business information. These agencies are increasingly disseminating material through the Internet under arrangements with organisations such as CompuServe.

Xinhua employs some 4,500 people in its wire service and 40-odd newspapers, among other activities. But it is widely regarded as a stodgy organisation which is having trouble adapting to the modern era. It has not been particularly successful in its efforts to become self-financing.

See editorial comment

Tony Walker

## NEWS: INTERNATIONAL

### Iraq to open oil sale talks with UN

By Michael Littlejohns at the United Nations

Iraq has agreed to open talks with the United Nations on the possible sale of up to \$2bn (£1.3bn) worth of oil, but officials in New York seemed sceptical last night about Baghdad's real intentions.

The Iraqi decision was conveyed formally to Mr Boutros Boutros Ghali, UN secretary-general, in a short letter. The move coincides with the fifth anniversary of the start of full-scale hostilities in the Gulf War.

Some diplomats said the decision to hold talks, which may be conducted by Mr Tariq Aziz, Iraq's deputy premier, could be linked to proposals in the Security Council for a mission to Baghdad to study the effects of economic sanctions on the civilian population. It was partly to relieve the plight of civilians that the Council agreed last April to allow a limited Iraqi oil sale. Baghdad rejected the conditions, including strict UN controls, as violating its sovereignty.

Mr Aziz was quoted as saying Iraq still objected to the terms of the Council's measure, Resolution 986, with "no change in our stand" towards a document Baghdad had already rejected.

Oil markets were unsettled by the Iraqi move. But industry analysts were uncertain whether Baghdad would drop long-held demands for greater control over the proceeds from any oil sale.

"There are growing economic pressures on Saddam Hussein," Mr Vahan Zanyan, a consultant with the Petroleum Finance Company in Washington, said. "If dropping the previous demands delays his demise, then he might be willing to swallow a bitter pill. If not, he won't."

The UN has repeatedly urged Iraq to implement the resolution, but has no mandate to negotiate relaxation of its terms. Mr Boutros Ghali is expected back in New York today, and a statement is likely. But he has little room for manoeuvre.

## IMF chief praises Algerian reforms

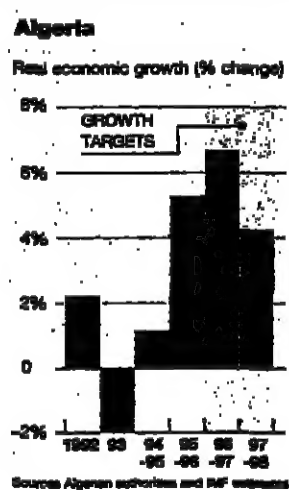
Camdessus says controversial credit facility is helping move to market economy

Mr Michel Camdessus, managing director of the International Monetary Fund, yesterday lavished praise on Algeria's economic performance. On a two-day trip to Algiers, Mr Camdessus, a strong supporter of the controversial IMF programme in the country, told Algerians he had the "privilege" to be associated with a venture that works.

His trip follows the IMF's first review of its programme of economic reforms, which, according to bankers and economists, registered mixed results.

Under pressure from France, the Fund granted Algeria a three-year \$1.5bn (£1.2bn) extended credit facility last May to replace the \$1bn stand-by credit granted in 1994. This move was in defiance of calls for restraint by many economists and Algerian opposition figures, who insisted that economic reforms required investments which could be achieved only with a political solution to the Algerian crisis and that any funds provided were bound to be diverted towards maintaining security.

While agreeing that sustained growth requires a solution to the crisis, the IMF has maintained that, in the meantime, it can at least help Algeria set up the framework of an open market economy.



According to a senior IMF official, the November review found that Algeria was likely to register between 4.5 per cent and 4.7 per cent growth in the programme year which ends in March, against IMF projections of 5 per cent, although the growth is driven by agriculture (up 20 per cent), rather than industry, which by the end of 1995 was registering negative growth. Inflation, projected at between 12 per cent and 15 per cent, was running at above 20 per cent.

The IMF, however, said that the higher inflation was due to the government's decision to accelerate the reduction of subsidies, which the Fund views



Camdessus: Algeria is a venture that works

in a positive light. In any case, the continued drawing of credit by Algeria is based not on these macro-economic results but on a set of seven performance criteria.

In its review, the Fund found that, at the end of September, Algeria had met five of these criteria. Because it deemed that missing two criteria was due to temporary and external factors, the IMF staff recommended continuing the programme.

The Algerian government implemented all structural changes agreed with the IMF, exceeding them in some cases, such as in the lifting of subsidies. On what the Fund says is

the most important criteria, the budget deficit, the IMF official said Algeria was running a deficit of 1.3 per cent of gross domestic product, against a projection for 1995-1996 of 1.3 per cent.

However, foreign exchange reserves failed to meet their target. At the end of September they stood at about \$1.9bn - or two months' imports - instead of the \$2.3bn estimated by the Fund. The fall in reserves was due to unexpected increases in the price of cereals, which Algeria imports, as well as the lack of export guarantees which forced the government to pay cash for imports in 1995. Because local importers and companies were unable to secure lines of credit, domestic credit expansion - another performance criterion - was higher than the IMF wanted.

In a press conference reported by the official Algerian news agency, Mr Camdessus, yesterday defended Algeria's failure to meet the reserve criteria, insisting it was beyond the control of Algerian authorities. Only France, Italy and Belgium still provide Algeria with export guarantees, while the US provides credits for cereal exports. The IMF said it expected other countries to resume cover once the rescheduling of Algeria's public debt, agreed by the Paris Club of creditor governments last summer, is finalised

in bilateral agreements, a process which will be completed by March.

Bankers who follow the Algerian economy, however, said it would take years for export agencies and banks to regain confidence in Algeria. "Given a choice, few would put money into the country unless they have a political reason to do it," one banker said. These bankers worry that if the country fails to meet the \$1.6bn projected increase in gas exports this year, it will be in need of fresh credit or be forced to cut down on imports.

One agency likely to keep the funds flowing, however, is the World Bank. According to Mr Daniel Ritchie, director of the Maghreb and Iran department, said the bank would agree with Algeria this year a \$400m structural adjustment loan with requirements focusing on a programme of privatisation and the restructuring of the financial sector. Mr Ritchie said privatisation of Algeria's huge public enterprises operating at 50 per cent capacity is unrealistic at this time.

This is why the Bank's programme seeks to privatise up to 15,000 enterprises owned by local governments. These restaurants, bakeries, construction companies and the like require small investments and fewer lay-offs.

Roula Khalaf

## South African TV dispute worsens

By Mark Ashurst in Johannesburg

South Africa's Independent Broadcasting Authority has warned the South African Broadcasting Corporation that it may close its three television channels if it proceeds with plans to increase programming in African languages.

Advertisers were astonished by the authority's 11th hour response to the proposed revamp, due to begin on February 4, of public service television. "The changes had been viewed as a fait accompli."

"How can the IBA have such power over a change in format?" said Mr Ken Vares, an executive member of the Media

Association of South Africa. Mr William Lane, a member of the Authority, recognised the disruption caused to advertisers and the SABC but insisted it was legally bound to hold a public inquiry before considering amendments to broadcasters' licences.

The controversy has exposed the fraught relations between the new regulator and the SABC, the former mouthpiece of the National party government, which enjoys a virtual monopoly of the electronic media but will face unprecedented competition when the authority grants licences to new commercial broadcasters.

The SABC's existing licences were issued under the previous

government, but have been retained pending the outcome of the authority's public inquiry into the future of public service broadcasting.

They stipulate that programming should be "predominantly English and Afrikaans" on the broadcaster's single nationwide terrestrial network, and "predominantly English" on its two subsidiary networks.

Mr Lane said the SABC's application for its highly publicised R15m relaunch had been submitted only on December 21, which left insufficient time for public hearings before the scheduled launch date. The SABC plans to broadcast at prime time in all 11 of South Africa's official languages have

brought harsh criticism from organisations representing Afrikaans speakers.

About 80 per cent of the corporation's revenue is from advertising. The balance comes from licence fees which some Afrikaans speakers have threatened to boycott. Mr Vares said advertising budgets worth more than R30m a month had been allocated "on the basis of gut feel by clients who have no idea what the audiences will look like".

English, the country's only international language and the most popular second language of all South Africans, retains the lion's share of airtime in the SABC's proposed programme schedules. Afrikaans

programming would be reduced from 35 per cent of airtime on each of two television channels, to about 14.5 per cent of airtime on a single channel.

Mr Ken Modise, SABC spokesman, said the broadcaster would modify the new schedules to comply with existing licences, while introducing "new programming which better reflects the diversity of cultures and languages within our country".

He suggested the public should have the opportunity to assess revised channels before making submissions to the IBA. "There's a lot of merit in that, but that's not what the law says," commented Mr Lane.

## INTERNATIONAL NEWS DIGEST

### Arafat fears poll disruption

Mr Yasser Arafat, leader of the Palestine Liberation Organisation, said yesterday he had telephoned Israeli prime minister Shimon Peres and feared that Jewish extremists might disrupt voting by Palestinians in east Jerusalem. Mr Arafat said Mr Peres had said he would do his best to facilitate the issue.

Palestinians will vote on Saturday at five post offices in east Jerusalem, as well as at polling stations throughout the West Bank and Gaza Strip. The balloting in east Jerusalem has enraged some Israelis who see it as an infringement of Israel's sovereignty over the disputed city. Police fear that thousands of right-wing activists will go to east Jerusalem to disrupt the voting.

AP, Jericho

### Ethiopian debt written off

Creditors have agreed to write off up to \$250m (£162m) of Ethiopia's \$270m commercial bank debt, the World Bank said. Mr James Adams, head of the East African department, said talks were under way to write off the remaining \$20m within two weeks. Ethiopia, one of Africa's poorest countries with a per capita income of less than \$100 a year, received the debt elimination deal under the bank's Commercial Debt Reduction Programme. Mr Adams said. He said Britain and the Netherlands paid \$5m each while the World Bank, through its International Development Assistance (IDA) arm, granted \$21m towards the debt relief.

Mr Sufian Ahmed, Ethiopia's finance minister, pointed out that it was a small portion of the country's \$4bn external debt. The minister said his country would discuss with Russia a debt of millions of dollars, mostly accumulated through military equipment. The former Soviet Union supplied Ethiopia's deposed Marxist regime.

Reuters, Addis Ababa

### Mubarak plea on investment

Egyptian President Hosni Mubarak has appointed eight new governors in key provinces and urged them to remove all obstacles hindering investment and the setting up of small businesses, Egyptian newspapers said yesterday.

Al-Ahram newspaper said Mr Mubarak's new appointments were aimed at giving impetus to the government's drive to encourage investment and development in the provinces. President Mubarak changed his government this month, naming Mr Kamal Ganzouri, who was planning minister, to replace long-standing prime minister Atef Sedki. Mr Ganzouri and his economic ministers have promised accelerated privatisation, new investment incentives and less bureaucracy.

Reuters, Cairo

### Muzorewa to challenge Mugabe

Zimbabwe's first black prime minister said yesterday he would challenge Robert Mugabe, president for 15 years, in elections in March. Bishop Abel Muzorewa, 71, who heads the small United Parties opposition group, said he was running to combat official graft, economic mismanagement and a climate of political oppression created by Mr Mugabe's ruling party. Mr Muzorewa is expected to garner a small protest vote but is seen as no threat to Mr Mugabe, whose Zimbabwe African National Union Patriotic Front party captured 147 of the 150 parliamentary seats in general elections last year.

The only other candidate is Rev Ndabasingo Sithole, 76, a former Mugabe ally who is leader of the Zimbabwe African National Union Ndonga opposition group. He will be disqualified if convicted before March 16 of leading an assassination attempt on Mugabe last August.

AP, Harare

150 من الاصل



## Swiss and US companies lead Russian investment league

By Frances Williams in Geneva

Swiss and US companies are now the leading investors in Russia, accounting for half of foreign direct investment, according to the United Nations Economic Commission for Europe.

Russia's stock of foreign direct investment (FDI) jumped by a quarter in 1994 to just over \$30bn and rose further to \$33.8bn at the end of June 1995, the ECE notes. About 60 per cent is in mining and manufacturing industries, notably in energy and engineering.

However, Russia remains a less attractive location for FDI than some of Moscow's former

satellites, now in the vanguard of the transition to market economies.

Hungary has attracted three times as much FDI as Russia while Poland and the Czech Republic also have higher FDI stocks.

Based on data for committed capital in Russia (\$3.7bn at the end of June 1995) Swiss companies topped the investor rankings in 1994 with 29 per cent of the total, followed by US companies with 21 per cent.

The European Union, which accounted for nearly half Russian direct investment at the end of 1993, had only a 20 per cent share a year later. Singapore (7 per cent) and China (6

per cent), with substantial investments in Russia's Far East, beat Germany (5 per cent) into fifth place.

US involvement in Russia has been most marked in the oil and gas exploration sector - but Swiss interest appears to be extremely varied. Reported deals over the past year have included investments ranging from steel-making to shopping centres and from computers to potato crops.

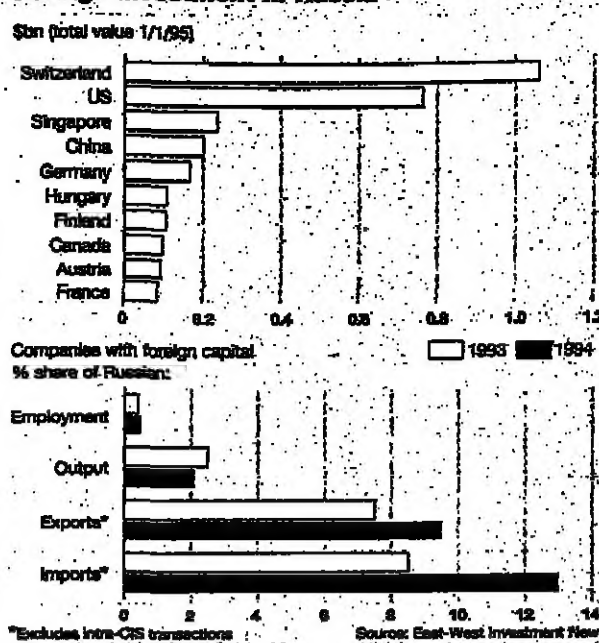
The ECE notes that companies with foreign capital boosted payrolls five-fold between 1990 and 1994 at a time when total Russian employment shrank by 8 per cent, and paid their workers 50

per cent more than the average. Though "foreign investment enterprises" still account for only 0.5 per cent of overall employment, they contribute more than 2 per cent of total output and a much higher proportion of foreign trade.

In 1994 they accounted for nearly 10 per cent of Russian exports and 13 per cent of imports (excluding trade within the Commonwealth of Independent States), generating a trade surplus of more than \$1bn.

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Foreign investment in Russia



## Britain eyes Cuban deals

By Pascal Fletcher in Havana

The Commonwealth Development Corporation, the British government's development finance institution, plans to open an office in Cuba and is identifying investment opportunities which could include the electricity sector, financial services, industry and agriculture.

The UK body had \$510m of investments and commitments in the Caribbean and Central America and so its entry into Cuba was a "natural extension", according to Mr Roy Reynolds, CDC chief executive.

The British government has acted to intensify trade and investment relations with Cuba despite a US economic embargo against the communist-ruled island. British-Cuban relations have been boosted over the last 18 months by a series of high-level visits and an investment promotion and protection agreement. British companies are active in sugar harvest financing, agrochemicals, cigarette manufacturing, investment and oil exploration in Cuba.

Mr Reynolds said CDC operations in Cuba could act as a model and catalyst for future British and other investment

on the island. The CDC, which operates in more than 50 countries, will hold talks with Cuban government officials over the next six months to identify sectors in which specific, detailed investment proposals could be drawn up.

Mr Reynolds said that he saw the electricity sector, financial services, agriculture and industry as promising target sectors. The Cuban authorities had proposed other investment areas, one of them being tourism.

The CDC works with the private sector and only supports commercial projects.

Cuba has increasingly opened its economy to foreign investment but the government is still cautious about allowing more private enterprise on a national level, preferring to keep a dominant role for the state.

The US embargo and stalled debt negotiations have blocked Cuba's access to fresh medium- and long-term overseas credits.

The Cuban government is seeking foreign development financing to help haul the economy out of the severe recession caused by the collapse of past trade and aid ties with the former Soviet bloc.

## EBRD backing for \$34m Warsaw office development

By Andrew Taylor, Construction Correspondent

The European Bank for Reconstruction and Development and Generale Bank of Belgium are providing \$34m to develop a Warsaw office block to help alleviate the acute shortage of commercial space in the Polish capital.

It is the second large office

development in the city to be financed by the EBRD.

The latest development, the Sienna Centre, is to be built by two Belgian property companies, NV Buelens and Compagnie Immobilière de Belgique, and is expected to cost \$34m.

The building will provide 26,000 sq metres of space and is due to be completed in 1997.

The space is needed by domestic and foreign companies which have found it difficult and expensive to acquire suitable business premises.

EBRD also arranged \$24m finance for the \$36m Atrium Business Centre completed last year by Skanska, Sweden's biggest construction group. The building is fully let at the current top rent of \$45 a square

metre a month in the central area.

A recent study by Jones Lang Wootton, international property consultants, found Warsaw the fourth most expensive European office location behind London, Moscow and Paris.

Mr Marc Mogul, EBRD property and tourism director, said: "Private sector development in

Poland is accelerating and Warsaw is increasingly seen not just as the country's business capital, but also as an important regional centre."

The bank estimates that unsatisfied demand for modern office space in the central district is running at 60,000 sq metres a year compared with 120,000 sq metres of modern

space currently built in the city centre.

A Polish company, Wareco, has been established by the Belgian property developers to design, build and manage the Sienna development. EBRD and Generale Bank will provide Wareco with a senior loan of \$17.5m. EBRD is also providing \$2.5m subordinated loans.

## Morocco wakes up to needs of the investor

Foreign companies face fewer obstacles, writes Roula Khalaf

The SGS-Thomson semiconductor factory in Casablanca has become a stopping-off point for foreign executives contemplating investment in Morocco.

Potential investors often choose to visit the site to hear Mr Georges Auguste, the French company's managing director, tell a success story about foreign investment in Morocco.

Following the association agreement with the European Union, initiated late last year, Morocco is seeking more investment to raise stagnating industrial exports and help upgrade its industry.

Although foreign investment has jumped nearly tenfold in the last decade - led by France and much of it going into industry and banking - it was only \$4.5bn (\$470m) in 1995 and has been erratic in the last few years.

The government is especially seeking large-scale industrial investment and is courting Daewoo of South Korea to establish an electronics plant in Morocco. The proposed \$200m plant would manufacture electronic goods for export and create 3,000 jobs. "It would be the most important single investment in Morocco," according to one official.

However, stifling bureaucracy, an unreliable justice system and a poorly qualified workforce are often cited as obstacles to investment, despite relatively cheap labour costs. At a time of reform - including a new investment code and commercial tribunals to settle disputes - SGS-Thomson's experience is an illustration of how setting up in Morocco can be rewarding.

The company, which now derives as much as 15 per cent of its \$2.6bn in revenues from its Morocco operation, arrived some 40 years ago - first producing radio communication equipment for the local market. Since 1980 the company has assembled and tested semiconductor chips for export.

As it exports 100 per cent of its production, it enjoys duty-free status for its imported materials. Mr Auguste says proximity to Europe and an abundant workforce make Casablanca an attractive base.

But progress had not always been smooth. "Six years ago, the question was whether we should shut down," says Mr Auguste. The Casablanca factory's productivity levels fell behind Thomson factories in the Far East, forcing the company to make a choice between massive restructuring or relocating to Malaysia.

Over three years, Mr Auguste reduced his staff of 3,200 by half through severance packages and the placement of workers with other companies. Some workers were laid off, sent on a two-year training course and then rehired.

Since the end of the restructuring in 1993, SGS-Thomson has shown both the Moroccan authorities and the workers the merits of its moves.

Between 1993 and the first half of 1995, the company has ploughed \$52m back into the

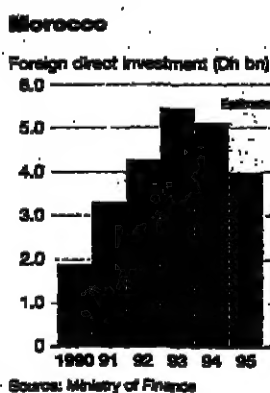
business and Mr Auguste has rehired as many people as he had made redundant. The same total number of employees are now producing three times as many semiconductors and the rate of defects is one tenth of previous levels.

"We always compare ourselves with Malaysia, which is our most efficient factory, and the workers understand that this is who they are competing against," says Mr Auguste.

Almost halfway on the road from Casablanca to Marrakech, in the town of Settat, Mr Roberto Voltolina of Cristalstrass has a similar story.

He relates how his family moved to Morocco from Venice in 1984 to set up a crystal pendants factory, which has since become one of the world's leading manufacturers of crystal pendants for chandeliers. Nearly 40 per cent of production is exported to Gulf countries, where crystal chandeliers are popular.

The Voltolinas were attracted by two things: an investment law which allows 100 per cent foreign ownership and cheap labour costs which



are four to five times less than in Italy. Starting with 150 workers in 1984, Cristalstrass now employs 1,000 people, for whom it has provided training, and expects to make \$100m in revenues this year.

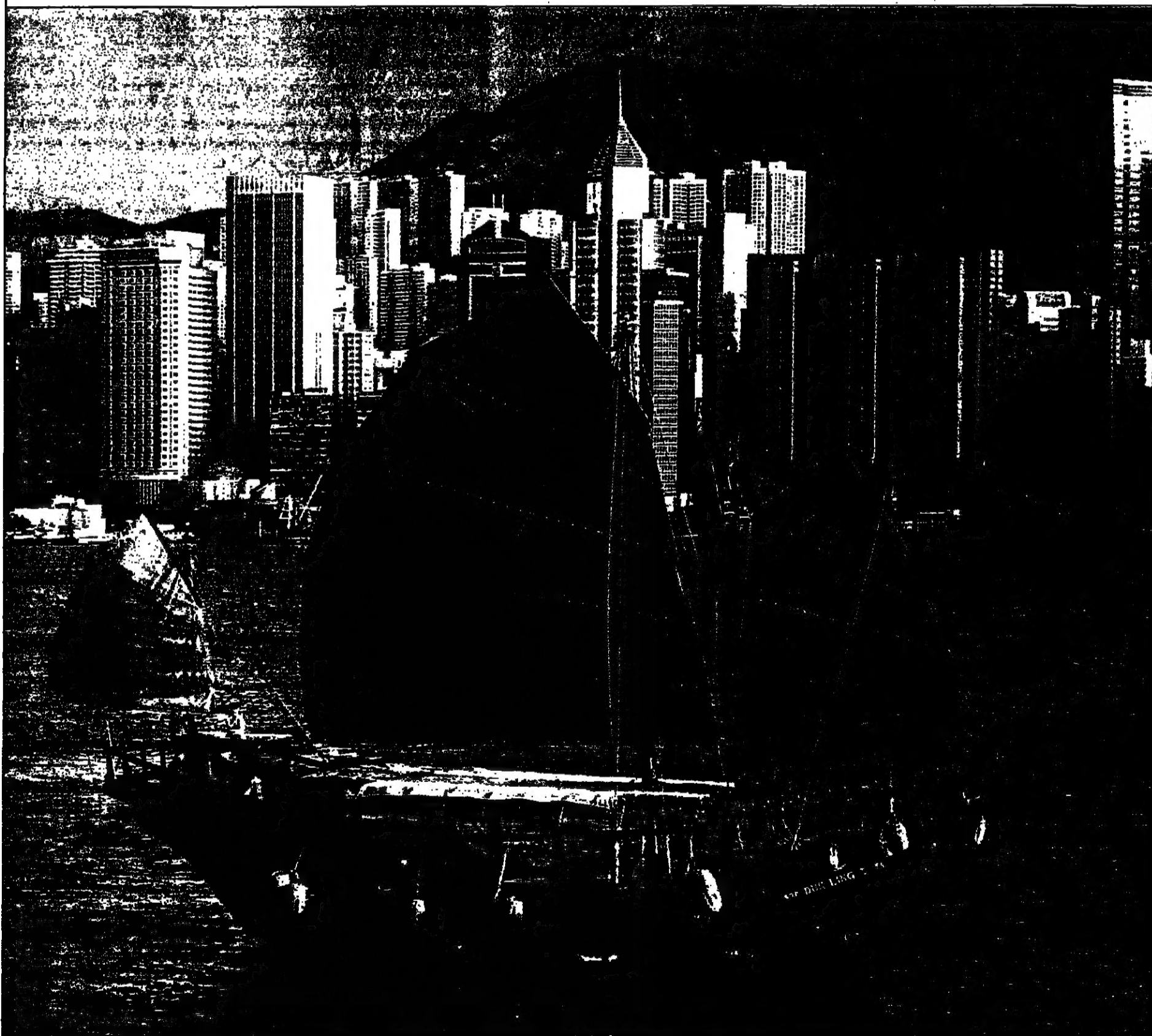
The Moroccan government put few obstacles in Cristalstrass's way. Mr Voltolina attributes this to the family's choice of headquarters in Settat. "Settat was a town that was being developed and they wanted it to work, so we found on the part of the authorities all the help and the co-operation we needed," says Mr Voltolina.

"We are now the most important factory here and had we been in Casablanca, we would have been one of many big industries and would not have received the attention we got here."

Like SGS-Thomson and Cristalstrass, new investors in Morocco will have to pay attention to the export market. Much of the foreign investment that went into Morocco in the last few years was for local production and companies were up against competition at a local level.

As trade barriers to European products come down, these companies are set to face a difficult task in gaining market share in a more competitive arena.

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## NEWS: THE AMERICAS

## IBM faces \$249m bribes probes

By David Pilling  
in Buenos Aires

International Business Machines of the US is the subject of separate probes by the US Securities and Exchange Commission and the Federal Bureau of Investigation into allegations that its Argentine subsidiary paid bribes to win a \$249m contract, Mr Adolfo Bagnasco, the judge investigating the case, said yesterday.

The FBI and the SEC had recently informed the federal judge that they were about to begin investigations into the IBM case within Argentina, Mr Bagnasco said.

Further meetings with

officials from both US bodies had been scheduled for later this month, partly to "exchange information".

Mr Bagnasco is conducting a criminal investigation into allegations that IBM Argentina, a fully owned subsidiary of IBM, paid bribes to win a \$249m contract to upgrade computer systems at state-owned Banco Nación.

Those accusations, denied by IBM, resulted in the resignation last September of several top executives, including the presidents of both IBM Argentina and Banco Nación.

Mr Fred McNeese, a spokesman for IBM, confirmed yesterday that the company

was co-operating with SEC and FBI probes. "The SEC and the Justice Department have requested information from IBM concerning our operations in Argentina. We are providing that information," Mr McNeese said.

He added that IBM's internal investigations were continuing, but the company maintained its position that its executives had been guilty of "poor business judgment" and a lack of management control, but not bribery.

Argentine investigations centre on the seemingly inflated price of the contract, particularly the \$37m in fees that IBM agreed to pay two sub-contractors.

Mr Bagnasco said he was still waiting for a reply from Swiss authorities to his request, relayed by the Argentine Foreign Ministry, that they reveal the ownership of a bank account at Banque Bruxelles Lambert.

Around \$8m paid by IBM to its sub-contractors was allegedly diverted to that account, he said.

Mr Bagnasco also said he had taken evidence from several officials of Deloitte & Touche, which advised IBM in the Banco Nación contract. Further officials from the accountancy firm, whose Buenos Aires offices were raided by court officials last September, would probably be

called to testify, he said.

Mr Bagnasco said he would also be interviewing Mr Ricardo Martorana, former president of IBM Argentina, and Mr Aldo Dadone, former president of Banco Nación. He estimated that by March he would be in a position either to press charges or terminate the investigation.

Neither the SEC nor the Justice Department would confirm or deny that they were probing the affair. The SEC said: "If there were suspected security rule violations, then it would be our duty to investigate. Our responsibility to enforce such laws as they apply in the US is not affected by borders."

## US Fed records modest growth

By Michael Proulx  
in Washington

The US economy grew at a "generally modest pace" at the end of last year, the Federal Reserve said yesterday in its latest "beige book" guide to regional trends.

The Fed said retail sales fell below expectations over the holiday period in most areas. Member banks in Atlanta, New York, Philadelphia and Richmond reported slower manufacturing activity but other districts said industry was continuing to operate at a high level.

Companies reported generally stable prices, although shortages of skilled labour were cited in some areas.

The Fed report - which covers the month to early January - provides the first snapshot of recent economic trends following the statistical blackout caused by the budget impasse in Washington.

Separately, Mr Thomas Hoenig, president of the Kansas City Fed, predicted moderate economic growth of 2.2-2.5 per cent this year. He said there was some anecdotal evidence of tightness in labour markets but that it had not shown up in inflation numbers.

In other economic reports yesterday, the Conference Board, a New York business analysis group, said the index of leading indicators fell 0.3 per cent in November, following a 0.5 per cent drop in October. However, owing to the government shutdown the index contained only 8 of its normal 11 components. The index, formerly published by the federal government, is intended to predict turning points in economic activity.

The Commerce Department said the US trade deficit fell slightly from \$8.2bn in September to \$8bn in October. Financial markets had expected a deficit of \$9.1bn.

Exports fell 1.1 per cent to \$66.7bn but this was more than offset by a 1.2 per cent drop in imports to \$74.8bn.

## AMERICAN NEWS DIGEST

## Moslem bomber sentenced in US

The first of 10 Moslem militants convicted of plotting a "war of urban terrorism" in the US was sentenced yesterday to spend 35 years in prison. Mr Victor Alvarez, a follower of radical cleric Sheikh Omar Abdel-Rahman, proclaimed his innocence at the heavily guarded sentencing hearing in federal court.

The Sheikh and eight of his other followers were scheduled for sentencing throughout the day. The blind cleric and his followers were convicted on October 1 of planning the bombing of the United Nations, bridges and tunnels in New York and the assassination of Egyptian President Hosni Mubarak and other political leaders. In pleading for a lesser sentence, Alvarez, clad in blue prison garb and a white skullcap, read excerpts of taped conversations between a secret government informant and the accused plotters, arguing he was unaware of their plans.

Reuters, New York

## Lloyd's to pay over Exxon spill

Exxon said yesterday it would receive \$300m in a partial settlement of its lawsuit against Lloyd's of London and other underwriters to recover insurance for a portion of its expenses as cargo owner arising from the Valdez oil spill in 1989. It said under the terms of the agreement the underwriters would reimburse the funds for "certain costs associated with the accident and resultant oil spill".

Exxon chairman Mr Lee Raymond said he was pleased with the partial settlement, but noted that the corporation still had "substantial" Valdez-related insurance claims pending with Lloyd's and other underwriters that remained unresolved. A trial date of April 8 1996 has been set in Texas to address those claims.

APX News, London

## Brazilian officials captured

Four Brazilian government officials have been taken hostage in the eastern Amazon by a group of Tembe Indians, who are demanding the government clear their reservation of illegal loggers and farmers. The officials, who work with the government's national Indian foundation, Funai, were taken to a village in the Alto Rio Guma reserve on the border between the northern states of Para and Maranhão. Funai was yesterday trying to contact the Indians to negotiate the officials' release.

Hostage-taking is not uncommon in Indian disputes. However, the latest incident comes a week after the Brazilian government changed the law on the demarcation of Indian lands, triggering anxiety among Indian groups that their reserves would be threatened.

Angus Fraser, São Paulo

## Gingrich sister targets anti-gays

The sister of Mr Newt Gingrich, the conservative speaker of the House of Representatives, is about to embark on a mission to rid Congress of anti-gay lawmakers in the next election. As part of the nation's largest gay political lobby, the lesbian activist will tour the country this year to encourage people to vote for candidates sympathetic to homosexual issues.

Brother Newt is safe. But North Carolina Senator Jesse Helms and California Representative Bob Dornan should beware - Candace Gingrich wants both conservative Republicans to be sent out of office. "I think that Jesse Helms is an obvious target because he has so long been not just a foe of gay rights, but an active, persistent, obsessed foe of gay rights," Ms Gingrich said. Mr Dornan has been an outspoken critic of gays in the military.

AP, Los Angeles

## Blinder resigns as Fed board vice-chairman

By Jurek Martin in Washington

Mr Alan Blinder yesterday said he was resigning as vice-chairman of the Federal Reserve board when his term expired at the end of this month, to return to teaching at Princeton University.

Mr Mike McCurry, the White House press secretary, said the departure of Mr Blinder, associated with anti-recessionary low interest rate policies, did not mean that President Bill Clinton had decided to renominate Mr Alan Greenspan for a third term as chairman, effective from March. He said the president would make that decision "in due course".

At one stage the administration had seen Mr Blinder as a potential successor to Mr Greenspan, but last year switched to considering asking Congress to confirm both men in their present posts as a package. The chairman is popular on Capitol Hill and in the financial markets, which both view Mr Blinder, appointed by Mr Clinton to the Fed in 1994 after a stint on the White House council of economic advisers, with suspicion.

Mr Blinder had long talked of returning to Princeton, where his tenure could have been threatened by an extended absence in Washington.



Blinder: back to university

But evidence also existed in Fed open market committee meetings of policy conflicts with Mr Greenspan over successive interest rate increases in 1994, since partially rolled back.

The success of Fed policies and the perceived need of Mr Clinton's re-election campaign to keep the economy on an even keel probably means that Mr Greenspan can have another term if he wants it. The weakness of some recent economic data may point to lower interest rates in the months ahead.

Additionally, relations between the Fed chairman and the administration have been mostly smooth for the last three years, with relatively

few complaints from the White House about the interest rate increases of 1994.

But shaping the Fed board remains a problem for Mr Clinton in the face of opposition from Republicans in Congress. He has been unable to fill the other board vacancy created by the resignation last year of Mr John LaWare, an appointee of President Bush.

Ms Alicia Munneke, a senior treasury official, was considered for the post, but resistance in Congress meant that her nomination never went forward and the LaWare seat remains empty. Finding an acceptable successor to Mr Blinder may prove equally difficult, with no obvious candidates in sight.

## OBITUARY: BARBARA JORDAN

## Great orator of US politics

Ms Barbara Jordan - congresswoman, civil rights leader, constitutional lawyer, university professor and, above all, one of the great orators of 20th-century US politics - died in Texas yesterday, aged 58.

The cause of death was cited as pneumonia, but she had been suffering from a neuro-muscular disease akin to multiple sclerosis for years.

Her imprint on public life spanned nearly two generations, from her early campaigning in her native Houston for the Kennedy-Johnson ticket in 1960, as the first black elected to the Texas senate later in the decade, through six years in Congress from 1973 to 1979, up to her chairmanship of the special commission on immigration reform which issued its report last year.

But she will be remembered most of all for her extraordinary eloquence.

Twice, in 1976 and, from her wheelchair, in 1992 she electrified Democratic Party national conventions with her keynote speeches on, respectively, national unity and economic justice for all.

The first performance immediately vaulted her into the field as a possible vice-presidential candidate; she was subsequently interviewed for a cabinet position by president-elect Jimmy Carter. But she said she only wanted to be attorney-general, which he was not prepared to offer.

She had really burst on to the national stage in 1974 as a member of the House judiciary committee investigating Watergate, all captured on national TV. She spoke with such moral authority that no other panel member made a better case for the impeachment of President Richard Nixon.

Theodore White, the veteran chronicler of US politics, once described her oratory as "a flow of Churchillian eloquence, of resonance, boom and grip so compelling as to make one forget to take notes".

But she was also a hard-nosed practical politician. She was elected to the Texas senate only after the Supreme Court had ordered the state to redraw its electoral boundaries to reflect the principles of "one man, one vote." But once there, as later in Congress, she preferred to work within the system on issues such as unemployment compensation, aid to education and social security.

Jurek Martin

## Chile's private pension funds: fêted abroad, maligned at home

All new job entrants must join a private scheme, says Imogen Mark

Like many prophets, Chilean pension fund managers are fêted abroad but often ignored, distrusted or maligned at home.

The enthusiasm they provoke abroad stems partly from the way the social security scheme has prompted the development of a strong Chilean domestic capital market, where before there was little or none. The funds manage assets of \$25bn, about 40 per cent of Chile's GDP, and are commonly credited with playing a central role in more than doubling domestic savings, from around 14 per cent at the beginning of the 1980s to 27 per cent of GDP last year.

In recent years, Argentina, Peru and Colombia have all set up variants of the Chilean model, and Bolivia, Ecuador, Nicaragua, and Paraguay are among others looking to do so. Missions have come from as far afield as China, Poland, Indonesia, Canada and the UK to study the scheme.

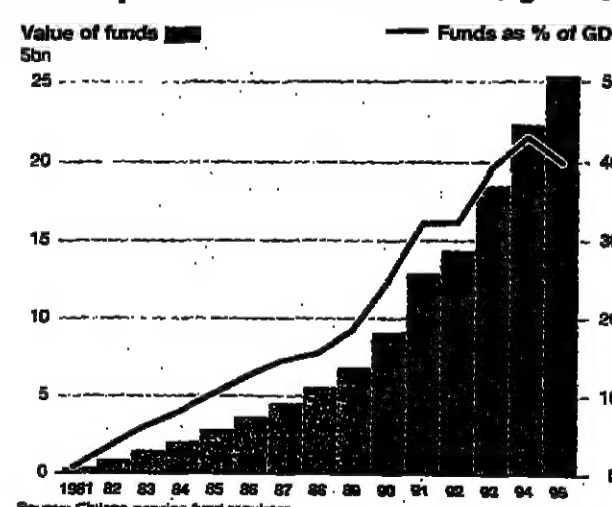
Like any private pension fund scheme, the Chilean system creates an individual capital account for each worker. A monthly contribution is deducted from wages by the employer, collected by the private fund manager of the worker's choice, and invested in capital markets.

Since 1981 the private funds have been the only pension plans on offer for new entrants to the workforce. A majority of those already working also transferred to them. By 2030 the private funds will in theory have taken over almost complete responsibility for providing pensions. The traditional state-run pay-as-you-go structure will have been phased out, and the state will be responsible for only a sketchy safety net for the few who fail to earn or save enough on their own. Its main responsibility will be to supervise the private system.

Recently, however, the success of the Chilean system has been called into question. A new report from Merrill Lynch argues private pension funds have been responsible only for 2 percentage points of the increase in savings, and corporate savings plus high growth account for most of it.

Ordinary Chileans are not impressed either. In an opinion

## Chile's pension funds: much-admired growth



Source: Chilean pension fund regulator

survey, the private funds, known as AFPs (administradoras de fondos de pensiones) scored well below banks, public notaries and even stockbrokers on a scale of well-thought-of institutions. The reason, according to Ms Marta Lagos, the Chilean partner of Mori, the UK-based polling group, springs partly from ignorance of the AFP system. But it also reflects a broader lack of confidence in Chile's free market economy model. "Almost half our respondents said they didn't trust the current economic model, that it isn't stable, that the current success is just an Indian summer," Ms Lagos said.

Mr Julio Bustamante, who heads the state supervisory body for the AFPs, agrees that the industry has an image problem. "People often say they don't trust the system. They don't realise their savings are being invested in trucks and fishing boats, in productive activity. They don't understand the capital markets, they think it is all speculative investment and their savings are being gambled irresponsibly," he said.

It probably does not help that the new pension system was introduced by decree in 1981 by the military dictatorship of Gen Augusto Pinochet, with little information, much public debate. The armed forces have themselves stayed in the old state system, alleging reasons of security, fuel-

switched funds in 1994. Clients mostly feel no loyalty to their fund and many switch at the stroke of a pen.

Fierce competition among the AFPs to woo and then keep customers has almost quadrupled the industry's sales force in five years, pushing up costs. Although consumer freedom to change at will is central to the system, proposed changes in the law would allow the AFPs to offer commission discounts for customer loyalty.

The industry and the government are also looking at ways of protecting consumers from improper pressures when they choose retirement and miss chances between buying a fixed annuity from a life insurance company or taking programmed withdrawals from the savings fund.

The choice involves complex factors, such as a view of future stock market performance and interest rate projections, which are well beyond the experience of most prospective pensioners. Ideally, each customer should get expert advice and a tailor-made programme. In practice, illicit lists of prospective clients circulate among the insurance company agents and brokers, who then pursue their custom with home visits, offering a television, a trip of a share of the commission in return for their business. At best, the agents are ignorant; at worst, dishonest.

The system is expected to come under heavy fire this year. For the first time in its history the AFPs made negative real returns of 2.5 per cent in 1995. For the pensioners who opted to take programmed monthly withdrawals from their savings account rather than buying an annuity, the result will be a 12-15 per cent cut in their income this year, according to Mr Jonathan Calhoun, an employee benefits consultant.

In the active workforce, however, the effect of lower growth will almost certainly pass unnoticed. "Hardly anyone even looks at their regular balance sheet, with the record of their contributions and the total size of their fund," Mr Calhoun said. Which is probably lucky for the government, or discontent with the system could become more vociferous.

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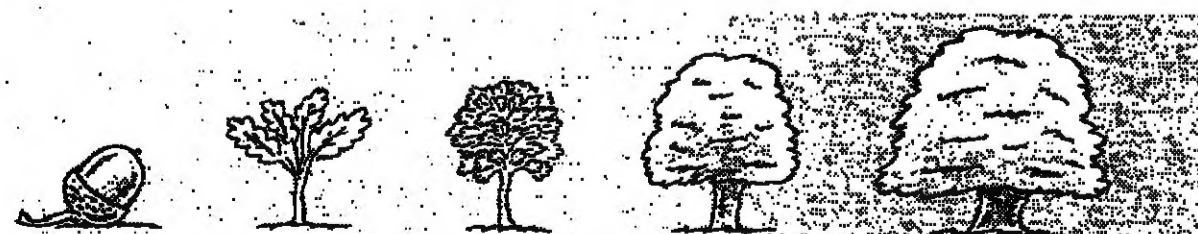
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Cargo Vessel

Bangladesh

30 March  
0800 hrs

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## NEWS: UK

Tories' controversial initiative may extend to Berlin

## Private German funds may help build embassy

By Andrew Adonis in London and Judy Dempsey in Berlin

German companies may take a prominent role in funding the new British embassy building in Berlin under the British government's controversial Private Finance Initiative (PFI) - a means of encouraging private sector finance within state capital investment.

If the plan proceeds, German groups would be involved with raising money for the construction project, with the British government then making lease-type payments for use of the building.

The embassy near the Brandenburg Gate will cost some £20m (\$30.8m) to build, and should be completed by 1998 to coincide with the federal government's planned move from Bonn to Berlin. A feasibility study is being conducted by consultants Schaal International.

The UK Treasury is set to more than triple its spending on promoting the controversial initiative in spite of sharp cuts in the rest of the department's activities. Funding for the Private Finance Panel - a Treasury-funded quango which oversees the PFI, the government's programme for boosting the role of the private sector in public investment - will rise this year from £300,000 (\$452,000) to £2.5m (\$3.85m). The execu-

Employee share ownership will be boosted under Labour's plans for a stakeholder economy, Mr Alistair Darling, the opposition party's City spokesman, will say today, *James Blizard writes.*

He will tell a conference of investment bankers that extending shareholding is an essential part of the stakeholder vision set out by Mr Tony Blair, the Labour leader. Mr Darling, who has responsibility for his party's policy on financial regulation, will

say that Labour may consider introducing measures to ensure that share ownership by staff is seen "not as some optional extra - or something unusual - but as the norm in our dynamic economy".

At a conference organised by Kleinwort Benson, the investment bank, he will argue that employee share schemes play an important role in providing motivation and incentives and that long-term holding of equities is beneficial to the wider economy.

year. So far most PFI projects have been in transport, health, Scotland and information technology. He told the House of Commons yesterday that there was "no shortage of private sector bidders" for PFI contracts.

PFI training courses for government officials, run by Price Waterhouse, start this week. Up to 10,000 officials will be sent on the two-day course - at £340 each - over the next 18 months.

But the PFI continues to attract strong criticism, with the leasing and construction sectors complaining at the delay and complexity involved in signing PFI projects while the Labour party claims that it is being used to obscure large cuts in government infrastructure spending.

Mr Darling said the pension fund was to reach agreement on 150 PFI projects this

By John Murray Brown in Dublin and John Kampner in London

In less than a week's time an American, a Canadian and a Finn will give their verdict on how - or indeed if - Northern Ireland's paramilitary groups can be persuaded to hand in their arms.

The report will be pivotal to efforts to turn a fragile ceasefire into a permanent peace. But the work of former Senator George Mitchell's three-man international body on decommissioning has been as secretive as it has been intense.

Since last November, the body has been hearing submissions from everyone who is anyone in the search for a political settlement. They have listened intently to all-comers, but have given virtually nothing away. "It's like sitting on a couch at a New York psychoanalyst's," said one senior official who has attended several meetings with the group.

"You invite you to say everything that's on your mind, tell you that yours was an excellent submission - but you emerge none the wiser".

The work has been divided equally between Belfast and London, with the odd foray to London to see Mr John Major.

With General John de Chastelain, a former Canadian chief of staff best known for his role in ending a bitter dispute with the Mohawk Indians, and Mr Harri Holkeri, a former Finnish prime minister, Mr Mitchell has been attempting to resolve in a matter of weeks a problem



which has frustrated the sharpest minds on both sides of the Irish Sea for decades. In the search for absolute impartiality, Mr Mitchell - a close aide to President Bill Clinton and former Senate majority leader - has employed a secretariat devoid of British and Irish staff. The group has a mailing address in both Belfast and Dublin. Questions from the press are redirected to Washington.

## A menacing new year in N Ireland

Jan 1 Direct Action Against Drugs (DAAD) members in County Down shot while sitting in a car on the 10-year-old highway in the town of Lurgan. He is still being treated by hospital staff and is expected to die. Jan 2 Cardinal Desmond Connell, a prominent Catholic priest, was shot while driving in a car in County Down. Jan 3 A 10-year-old boy was shot while sitting in a car in County Down. Jan 4 A 10-year-old boy was shot while sitting in a car in County Down. Jan 5 A 10-year-old boy was shot while sitting in a car in County Down. Jan 6 A 10-year-old boy was shot while sitting in a car in County Down. Jan 7 A 10-year-old boy was shot while sitting in a car in County Down. Jan 8 A 10-year-old boy was shot while sitting in a car in County Down. Jan 9 A 10-year-old boy was shot while sitting in a car in County Down. Jan 10 A 10-year-old boy was shot while sitting in a car in County Down. Jan 11 A 10-year-old boy was shot while sitting in a car in County Down. Jan 12 A 10-year-old boy was shot while sitting in a car in County Down. Jan 13 A 10-year-old boy was shot while sitting in a car in County Down. Jan 14 A 10-year-old boy was shot while sitting in a car in County Down. Jan 15 A 10-year-old boy was shot while sitting in a car in County Down. Jan 16 A 10-year-old boy was shot while sitting in a car in County Down. Jan 17 A 10-year-old boy was shot while sitting in a car in County Down. Jan 18 A 10-year-old boy was shot while sitting in a car in County Down. Jan 19 A 10-year-old boy was shot while sitting in a car in County Down. Jan 20 A 10-year-old boy was shot while sitting in a car in County Down. Jan 21 A 10-year-old boy was shot while sitting in a car in County Down. Jan 22 A 10-year-old boy was shot while sitting in a car in County Down. Jan 23 A 10-year-old boy was shot while sitting in a car in County Down. Jan 24 A 10-year-old boy was shot while sitting in a car in County Down. Jan 25 A 10-year-old boy was shot while sitting in a car in County Down. Jan 26 A 10-year-old boy was shot while sitting in a car in County Down. Jan 27 A 10-year-old boy was shot while sitting in a car in County Down. Jan 28 A 10-year-old boy was shot while sitting in a car in County Down. Jan 29 A 10-year-old boy was shot while sitting in a car in County Down. Jan 30 A 10-year-old boy was shot while sitting in a car in County Down. Jan 31 A 10-year-old boy was shot while sitting in a car in County Down.

Although formally the body was not given the task of looking at wider political issues, at UK insistence, it appears to have done so. Its report is likely to address the call by pro-British parties in Northern Ireland for an elected assembly or convention to chart the path forward. This is seen as a means of allowing the nationalist Sinn Féin party to join talks.

For all the sensitivity, the Mitchell commission has so far been given the benefit of the doubt by all sides. The achievement is remarkable for a society whose political system is based on deep sectarian divisions and distrust.

There has been a flurry of demands for follow-up meetings, and Mr Mitchell has consulted not just the governments, the constitutional parties in the North, as well as Sinn Féin and loyalist groups, but security chiefs and other groups.

Mr Mitchell is aware that his personal reputation - and that of US administration involvement in general - is on the line. The meetings will end tomorrow. Then the three men will finalise their report, handing it to the governments a day before it is published simultaneously in London, Dublin and Belfast next Wednesday.

With each party ready to pick over each and every sentence, the task of satisfying everyone while not hiding behind a hedge is a monumental one. But Mr Mitchell knew that when he took it on, leaving all sides wondering just what he has up his sleeve.

## CONTRACTS &amp; TENDERS

## CAPITAL DEVELOPMENT AUTHORITY

PREQUALIFICATION OF CONSTRUCTION FIRMS FOR DESIGN CONSTRUCTION ON TURN KEY BASIS OF CONVENTION CENTRE AND MUSEUM IN COMMEMORATION OF THE 50TH ANNIVERSARY OF PAKISTAN INDEPENDENCE

Applications are invited for prequalification from reputed Construction Companies/Firms for the construction of Convention Centre and Museum on a turn key basis in Commemoration of the 50th Anniversary of Pakistan Independence.

THE DETAILS OF THE PROJECT ARE AS UNDER:

PHASE-I	APPROX. COST	DATE OF COMPLETION AND COMMENCEMENT
A. Convention centre of an international standard for 2000 persons with all facilities including Air-conditioning, electricity, S.T.S. system including Furniture and Furnishings for holding international conferences.	U.S. \$10 million	1st January 1997 to the 31st December 1997
B. Movement 2500. High with 2 lifts - a state-of-the-art platform and restaurant for 120 persons at the top. (Design will be provided by the Capital Development Authority).	U.S. \$10 million	1st March, 1997
PHASE-II		
A. BANQUET HALL To accommodate 2000 persons with all facilities of an international standard including Furniture and Furnishings.	U.S. \$10 million	Work to be taken up after completion of phase-I to be completed in 2 years time.
B. Only those National/International firms who possess a complete design and working drawing for a two thousand seating capacity Convention Hall including all services like Air-conditioning, Audio, Video, Communications, Translation, Fire Alarm and such other systems and have been awarded such job successfully with in one year time supported by documentary evidence any where in the world may apply along with the following detailed information.		

SUBJECT: Submitted to: Submitted by: Address:

- For how many years has your organisation been in business as a Contractor?
- If a public Shareholding Co. answer this:
  - date of incorporation
  - place of incorporation
  - Chairman's name
- We normally perform...% of the work using our resources.
- Have you ever failed to complete any work awarded to you?
- Is a Partnership answer this:
  - State:
- Are there any judgments, claims, arbitration proceedings for suits pending or outstanding against your organisation or its officers?
- Has your organisation filed any law suits or requested arbitration with regard to construction contract within the last five years?
- Are you familiar with Construction Management methods of project delivery, and has your company executed contracts under Construction Management System?
- List the Convention Centre of Conference Centre of Conference Centre Project your organisation has in progress or completed in the last five years:
  - project
  - client
  - contract amount
  - completion time
- List your experience in similar projects:
  - Logistics - including transportation and customs clearance
  - Planning and scheduling
  - Material purchase
  - Construction management
  - Conference audio/visual systems
  - Conference organizations
  - Conference protocol (international)
- List of tools plant available in Pakistan with the firm in good working condition and be shifted to site of work immediately. The firm must have the following Tools and Plants:
  - Tower Cranes 2 Nos
  - Mobile Cranes 100t boom 2 Nos
  - 40 tons capacity Concrete pump (one mobile one static) 2 Nos
  - Generator 100 KW 2 Nos
  - Shuttering/Scaffolding 50,000 Sq
  - Grader
  - Batching Plant 40-50 Cn
- Bank references:
  - Consultants and Owners References:
- The client reserves the right to reject any or all applications without assigning any reasons therefor.
- The last date for receipt of prequalification documents is 1st February, 1996

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## UK NEWS DIGEST

## Party grandees plot against PM

Plans to replace prime minister John Major are being canvassed by grandees in the governing Conservative party, according to Mr Major's spokesman. The spokesman said that last summer's leadership election had ended speculation about his tenure. Respected backbenchers are preparing to put Mr Major under intense pressure to stand aside in favour of Mr Michael Heseltine, the deputy prime minister, after municipal elections in May which they expect to be disastrous for the party.

Some of them were among Mr Major's strongest supporters in the party leadership campaign last summer and are not those who previously opposed him on the Tory right. The prime minister's continued failure to end dissent in his party is one of the main reasons why MPs are again discussing his removal. But a senior member of the government said there was no possibility of the prime minister standing aside without a battle. "He is a fighter," the minister said. "If they really want to get rid of him, it will be fantastically bloody".

FT staff at Westminster

Eleven women workers lost the first round of a test case brought by their trade unions on behalf of thousands of part-time council workers who lost pension rights after their jobs were privatised. A judge decided that Lancashire County Council did not breach European Union law in failing to ensure that the workers' right to belong to an occupational pension scheme carried over into their new employment with BET Catering Services. The trade unions involved said they were extremely disappointed and were considering an appeal.

Because the women earn less than £15,000 (\$24,000) a year, they are below the eligibility level for joining BET's scheme. The judge held that the European Council's "acquired rights directive" excluded pension rights and required member states to provide protection only for pension contributions accrued up to the date of privatisation. Yesterday's ruling affects about 3,000 former part-time employees of Lancashire Council and thousands of others across the country who were transferred from municipal labour forces to private companies through compulsory competitive tendering.

Andrew Bolger, Employment Correspondent

## Saudi dissident lodges appeal

Mr Mohammed al Massari, the Saudi dissident ordered out of Britain earlier this month, has lodged an appeal against his removal. Mr al Massari said his appeal will be based on a claim that the Caribbean island of Dominica, to which Britain arranged to have him sent, is unsafe and a place where the Saudi authorities can easily attack him. Mr al Massari said that, as a parallel measure, he is also launching a judicial review before the High Court in London. Until a decision is reached, Mr al Massari can remain in Britain, where he has set up the headquarters for the Committee for the Defence of Legitimate Rights, an Islamist organisation that accuses the Saudi royal family of corruption and anti-Islamic practices.

Roula Khalaf, London

## Drop in jobless is subdued

An unexpectedly small drop in December unemployment provided the latest evidence that economic growth has slowed while subdued average earnings figures suggested that inflationary pressures remain under control. The number of people out of work and claiming unemployment benefit declined by a seasonally adjusted 7,500 in December. This was the 28th successive monthly decline, but was less than half as large as November's fall.

Graham Bowley, Economics Staff

Official figures released yesterday showed that unemployment fell again last month, but by less than expected. Average earnings growth was stable in November, allaying fears among some economists of greater pay pressure. The number of people out of work and claiming unemployment benefit declined by a seasonally adjusted 7,500 in December. This was the 28th successive monthly decline, but was less than half as large as November's fall.

## Vanmaker to boost output

LDV, the Birmingham-based vanmaker rescued by a management buy-out from the Leyland Daf trucks collapse in 1993, is increasing production by 10 per cent from 400 to 440 vehicles a week. A voluntary Saturday morning shift has been introduced at the company's Birmingham plant. The increase is on top of a 23 per cent rise in output last year and was said by the company yesterday to reflect rising demand both in the UK and elsewhere. LDV, which was making 200 vans a week at the time of the buy-out, is back to second place in the UK panel van market, although its market share of around 12 per cent trails far behind that of Ford.

John Griffiths, Industrial Staff

## Tighter rules would extend regulation to executives

By Jim Kelly in London.

Between 4,000 and 6,000 Lloyd's agents, brokers, and advisers face individual vetting and a system of summary fines if they break market rules under changes to the insurance market's self-regulating framework announced yesterday.

The measures, part of a package of reforms for 1996, will be seen as an attempt to meet widespread criticism of the regulation of the insurance market which faces losses of more than £8.5m (\$13.5m).

Sir Alan Hardcastle, chairman of the Lloyd's Regulatory Board, said publication of a plan for 1996 was an attempt to "put regulation on the front foot" and bring greater transparency to the market. The government's Department of Trade and Industry is to review the regulation of Lloyd's in 1997. Last year the House of Commons Treasury committee recommended that responsibility for regulating the market should transfer to

an independent body. Nothing in the board's proposals published yesterday would rule out a transfer to the control of an independent regulator of the system of regulation now being developed.

The most radical proposal in the document is to register "individual officers and executives" of "regulated entities".

LLOYD'S  
LLOYD'S OF LONDON

category which is understood to cover professionals down to the level of departmental manager. At the moment only the bodies are registered.

The move will be seen as an attempt to restore the reputation of the market's professionals. Applicants will have to give details and evidence of experience, record in the market, competence and integrity.

Sir Alan admitted that some might fail. "Some may not be better applying," he said. "They may not be confident

their answers would be acceptable." The new registration system should be in place within a year.

"We want to turn the heat up," said Mr David Gittings, director of regulatory services at the insurance market. "This will be the first bite we take."

Individuals and organisations are to face a streamlined and expanded system of summary discipline ranging from fines to expulsion. The aim is to bolster a formal disciplinary system which has been criticised in the past.

The board also wants to review underwriting agencies more often so that each agent is evaluated every year, and is aiming at a final set of core standards to improve the behaviour of professionals. It also hopes to examine the role of auditors in the market, and will decide if it should require auditors to report to regulators if they discover anything which might threaten the interests of policyholders or members.

## Shell to move seamen's contracts to Singapore

By Charles Batchelor, Transport Correspondent

Royal Dutch Shell, the Anglo-Dutch oil group, is to transfer the employment contracts of the 1,000 officers on its tanker fleet to Singapore as part of a programme to reduce operating costs by 40 per cent.

Six hundred of the company's officers are British and the move reflects a growing disenchantment among shipping companies with high costs in the UK and what the industry sees as the government's failure to support the British fleet.

Shell will transfer the employment contracts of the British, Dutch, French and German officers on its 54-strong tanker fleet to Singapore and shut down personnel offices in France, the Netherlands and Cyprus. It will retain an agency on the Isle of Man to administer contracts.

Shell's move comes six weeks after P&O, the largest UK shipowner, announced it was moving five of its 27-strong fleet of container vessels to the Bermuda flag and replacing 30 British seamen with Filipino crew.

The UK Chamber of Shipping, which represents shipowners, lobbied the government unsuccessfully in advance of last November's Budget for the government to waive National Insurance contributions for British seafarers, which would have saved the industry £17m (\$26.18m) a year.

Transferring employment contracts to Singapore is also expected to lead to some cuts in the pay and conditions of officers - though they will benefit by paying lower insurance contributions - but this is still being negotiated with the officers' trade union, Shell said.

quality operators and this is not sustainable in the fiercely competitive shipping market," Shell said. "We need to get these costs down."

Shell said it had no plans to withdraw from owning and managing its own tanker fleet.

Esso, the UK arm of petrol company Exxon, yesterday triggered a possible nationwide price war by announcing an aggressive plan to maintain its dominant position.

The company, which has 2,100 service stations, said Esso outlets would now match the lowest prices charged by competitors in individual locations.

Shell, the second largest retailer, last night retaliated by cutting the recommended price of its leaded petrol by 4.4 pence a litre to 59.5p. British Petroleum, the third-ranking petrol retailer, said it was "committed to remaining competitive and not being undercut by other quality brands".

## Curbs on TV sports deals attacked

By Clay Harris in London

Sports leaders united yesterday to oppose extra restrictions on their freedom to sell broadcasting rights even if that meant that his sporting events were available only on subscription.

Several argued instead that the long-standing list of protected events should be abolished or at least made voluntary. They said it limited the amount of money available to sport because of the inability or unwillingness of the BBC and its rival terrestrial television companies (ITV) to spend in a protected market.

Mr Trevor Phillips, commercial director of the Football Association, told a seminar co-sponsored by the satellite broadcaster BSkyB that he recalled "the BBC and ITV operating smugly as a cartel". BSkyB is controlled by Mr Rupert Murdoch's media conglomerate.

A Labour party amendment to the Broadcasting Bill would extend the current prohibition against eight specified events being carried exclusively on pay-per-view channels to include all subscription channels such as BSkyB's Sky Sports. The eight include the Olympic Games, the football World Cup, the English and Scottish FA Cup soccer finals, Wimbledon tennis, home cricket test matches and the Grand National and Derby horse races.

The High Court in London was told yesterday that Mr Rupert Murdoch's New Century Television had submitted the only properly qualified bid for the licence to run the planned Channel 5 terrestrial television network. The court was reviewing the decision to award the licence to Channel 5 Broadcasting, the consortium which includes MAI, the broadcasting and financial services group; Pearson, owner of the Financial Times; CIT of Luxembourg; and Warburg Pincus, the US investment bank.

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## PARENTS, HALOS AND UMBRELLAS.

When the snake tempted Eve, he offered more than just a Golden Delicious.

Since then, his sales technique has echoed down the ages: if you want to sell something, make it different.

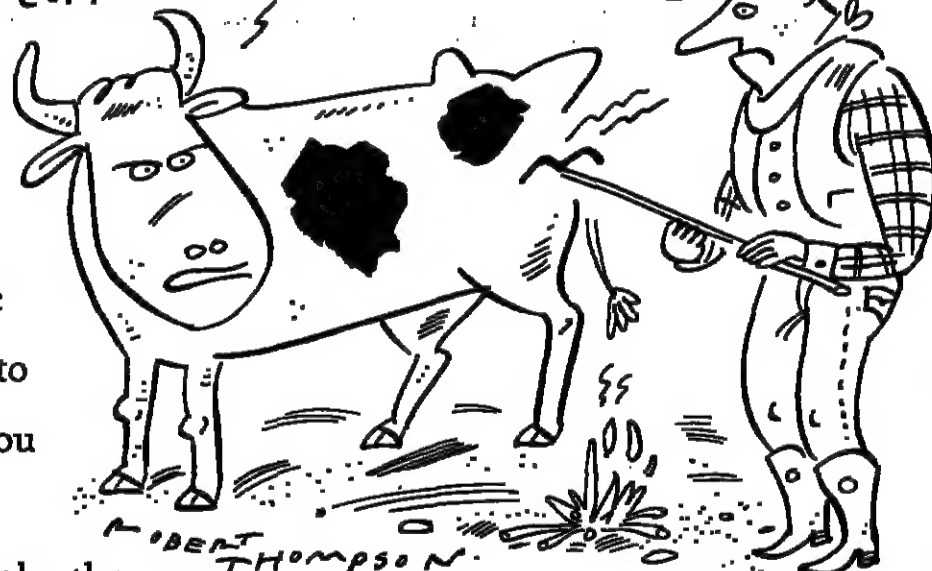
It's getting harder, though. As competition gets fiercer, more and more products are being turned into commodities, sold essentially on price. Individual product brands are undermined, and prices and margins suffer.

As it gets harder to make individual products different, companies turn their attention to their corporate brands. If you can distinguish your company from the competition, you can use its "halo" to strengthen individual products.

This strategy isn't for everyone. But some companies have made it work spectacularly well, particularly where the parent identity is strong – or can be made to be.

None the less, it's easier said than done. How do you build a corporate image that's distinct from the branding of individual products, but close enough to allow consumers to associate the two? And how do you prevent image problems in one product infecting others through the mechanism of the corporate brand?

FORGET THE BRANDING  
CONCENTRATE ON THE  
CORPORATE IMAGE



There are no cook-book recipes. In general, though, companies seem to find it easier when they are able to start the process with a strong parent identity. That overall umbrella image makes it easier to establish individual product brands. Because these share a common inheritance, they reinforce one another and the parent.

And if something goes wrong with one of the individual products – well, the stronger the parent identity,

the greater the chance of minimising the damage. All of which argues for steady, sustained investment in defining and promoting a parent company's identity.

The case for parent-company branding varies, of course, depending on the sort of company concerned. Consumer-product companies usually already have strong individual brands. Those involved in business-to-business selling may not have this benefit.

And the advantage of parent-company branding is greatest of all, perhaps, in services – including finance and the professions. Such businesses can benefit most from the halo effect of a strong parent image.

That's where the Financial Times comes in, offering an effective way of creating or reinforcing a parent company image in the minds of decision-makers in every country and every industry.

But the point of this essay isn't to plug the FT's virtues as an advertising medium, considerable though those are.

Instead, it's to offer the thought that the most effective and admired companies present a clear and consistent image of themselves in all their dealings with their business partners, with their customers, and with the public in general.

And targeted corporate advertising can play a crucial role in creating and maintaining that image.

If you have any comments on the questions this series raises, or you'd like to talk about the issues of communicating the corporate message, either write to John Makinson, Managing Director, Financial Times, at 1 Southwark Bridge, London SE1 9HL or call him on +44 171-873 3233. Fax: +44 171-873 3937. E-mail: John.Makinson@FT.com.

**Financial Times.**  
**World Business Newspaper.**

This is the fourth of a series. Tomorrow: conclusion.



## TECHNOLOGY

## Worth Watching · Vanessa Houlder



## Quicker route to drug development

Up to a year could be shaved off the development time of new drugs using a newly developed microengineering technique, according to CRL, the laboratories owned by Thorn EMI.

Its technique, which it describes as "plumbing on a chip", involves the flow of chemicals along tiny grooves that are finer than a human hair. CRL's researchers believe it would ensure precise process control that could reduce unwanted by-products in drugs as well as cutting a year off the 12 to 15 years required to produce a new drug.

CRL will disclose more details of the process once patents are published in April. It believes the technique could be extended to any industry where fluids have to be accurately combined.

CRL, UK, tel (0)181 848 9778; fax (0)181 848 6565.

## Third line in telephone banking

Telephone-based banking services are proving increasingly popular. But so far the technology used by these systems is relatively simple: they are normally answered by human operators, or else they use an automated voice activated by pressing keys on the telephone.

The EU's Esprit programme is funding research into a third approach to telephone banking technology, featuring automated speech recognition. The project includes universities, banks and companies in the UK, Denmark and France.

The 18-month long Ovid project will investigate the use of automated speech recognition, speech synthesis, tone inputs and multimedia terminals to allow customers to inquire about their bank balance, pay bills and make fund transfers.

The members of the project, which include the Universities of Edinburgh and Aalborg, the Royal Bank of Scotland and Barclays Bank, plan to conduct trials in Denmark and the UK. University of Edinburgh, UK, tel (0)131 650 1000; fax (0)131 650 2253.

## New approach to fighting cancer

Many companies research cancer cures, but an approach by Antigenics, a private US company, may hold out more hope than many, writes Daniel Green.

One tactic is to alert the body's immune defences to cancer cells by coating them with a protein - an antigen - that stimulates an immune reaction. But since tumours can suppress the immune response, one antigen may not be enough.

Antigenics coats cancer cells with hundreds of different antigens. It uses naturally produced "heat shock proteins", to which antigens can be attached in the laboratory. It claims the method is unique and says that trials show low side-effects and good responses from patients.

Antigenics Tel US (312) 323 4774; Fax (312) 323 4779.

## Cheaper way to make LCDs

Sony Corporation has developed a technique for making high resolution liquid crystal displays that uses low temperatures and inexpensive glass substrates.

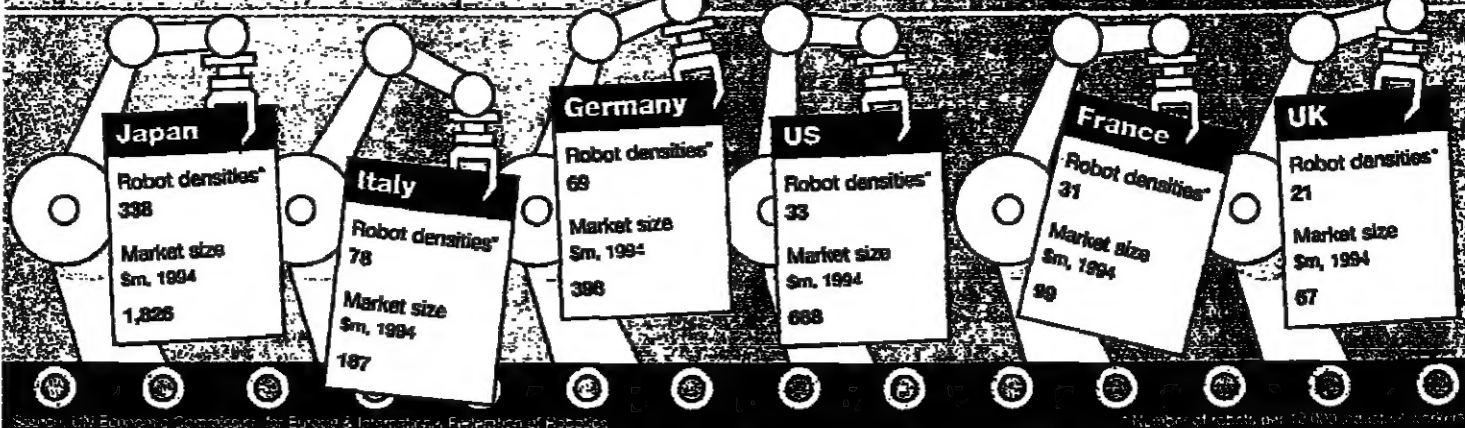
The development underlines the research effort that is going into methods of making larger, cheaper and higher resolution liquid crystal displays, which are widely used for electronic displays.

The technique uses polycrystalline silicon thin film transistor technology (TFT) which has some advantages over amorphous silicon TFT technology in making high resolution LCDs.

Conventionally, polycrystalline silicon has been processed at temperatures over 1,000°C which has required expensive quartz substrates. Sony's new technique, which uses chemical vapour deposition, works at temperatures lower than 400°C. The company plans to introduce LCDs using the technology in the autumn.

Sony UK, UK, tel (0)1932 816000; fax (0)1932 817000.

## Machine versus man



## Robots fight for a role

Tony Jackson looks at the US industry in a continuing series



## ROBOTICS AT WORK

The US robotics industry enters the latter part of the 1990s in fighting form. In the first nine months of last year, US producers smashed previous records for both orders and shipments. Clearly, says the trade body the Robotic Industries Association (RIA), 1995 was the best year ever for the industry.

A striking statistic is offered by ABB, the Swedish-Swiss engineering group which claims to be the biggest US supplier of robots. In 1990, there were almost 55,000 robots installed in Japan and 3,000 in the US - a ratio of 15 to one. By 1994 the figures were 9,000 and 5,500 - a ratio of 1.7 to one.

On closer inspection, the underlying trend is less clear. The slump in Japan results from the bursting of the bubble of the late 1980s, a period which saw heavy capital investment by Japanese manufacturers.

Similarly, today's demand for robots in the US is part of a broader surge in capital spending by US industry. This reflects a revival in confidence among US manufacturers as their global competitiveness has improved. But it also owes much to the upturn in the economic cycle, and may prove unreliable.

The US still falls a long way behind most advanced economies in its use of robots. In 1994, the US had 33 robots installed for every 10,000 industrial workers. In Germany and Italy, the figure was more than double that. In Sweden it was nearly triple. In Japan it was higher by a factor of 10.

The obvious question is whether

the sharp rise in US demand - up 26 per cent in both 1993 and 1994 - represents catching up. Comparison with machine tools, a more mature and established market, suggests not. Demand for both robots and machine tools is cyclical; and in the boom years 1989-94, the machine tool market grew slightly faster - at 30 per cent a year - than robots did.

The next question is why the US lagged behind in the first place. For Don Vincent, executive vice-president of the RIA, the chief reason is a familiar one: the alleged short-termism of US capitalism.

"It can be tagged to management philosophy on the pay-back on investment," he says. "The style is that you need a quick return. In other countries, you're allowed to be more patient."

## As for applications, the chief question is how far the robot can transcend its origins in the car industry

Richard Armbrust, head of ABB's US robotics business, points to a different and perhaps more fundamental reason. "It's true that robots are a more acceptable means of manufacturing elsewhere," he says. "But there's a more available workforce here. It's a reflection of the cost of labour."

Another reason is rooted in history. The early days of robotics in the US were characterised by ill-founded optimism. "In the early and mid-1980s," Vincent says, "some companies thought robots would bring on a new industrial revolution. They aimed at very sophisticated materials handling, painting and are welding, before the technology had developed to that degree of

accuracy." Armbrust agrees. "People had some bad experiences. The component suppliers we used at that time weren't reliable enough. That has changed now."

An important result of this false start was that domestic producers faded from the scene. At the start of the 1980s, Vincent says, any number of big US manufacturers were interested in robotics. "Westinghouse, Bendix, General Electric and IBM were all robot manufacturers. They believed it would be a \$2bn (£1.3bn) industry by 1990." The actual figure was a quarter of that. "They all got out 10 years ago."

Says Armbrust: "The R&D investment required to duplicate the human arm and body is incredible. You need scale for that." Now, at

As for applications, the chief question is how far the robot can transcend its origins in the car industry. Car makers and their suppliers still account for more than half the robot market in the US. Since this is a fickle and cyclical industry, it is plainly in the interests of robot makers to diversify.

Armbrust is hopeful. Most of the industry's growth, he says, is outside the car industry. It is based, above all, on product differentiation. In the car industry, he says, the original impulse to use robots came from the decision to have a dozen models, or 15 different paint jobs, or a series of different welds, all on the same production line. The same impulse will now apply in other consumer goods: in food, drinks, furniture or white goods.

These industries, he says, have historically been characterised by high-volume runs of single products. That is now changing. As consumers become more demanding, product lines become more diverse.

This affects not just production, but packaging and shipping. Think of the things, he says, which grocery stores now buy in big containers with a large number of different items. These are the things which robots can make and pack. "Over the next 10 or 15 years, we see that as being as important as the auto industry as a source of growth."

Perhaps. But the central issue remains: that robots are a justifiable expense only when they cost less than the humans they replace. Over the past 20 years, the average hourly wage of US industrial workers has declined in real terms, together with their job security and welfare benefits. Only when that trend has decisively reversed will robots come into their own.

## Phones for the deaf

When Alexander Graham Bell invented the telephone in 1876 he was trying to make a hearing aid for his wife. Now a combination of modern technologies is being used to develop a new generation of telephones for people with hearing disabilities.

Researchers at British Telecom, and the University of Essex are working on a system that will enable two deaf people to use sign language over the telephone.

The system uses a personal computer equipped with a video camera and gesture-recognition software. The latter is used to store a database of sign language as visual images. A deaf person sits in front of the PC and the camera records their sign language, which are digitised and read by the computer by comparing them with the stored images. The information is then transmitted by phone and the sign language is displayed on the second caller's PC screen.

It will probably be a few years before the system becomes commercially viable.

A similar system was unveiled recently by Hitachi, the Japanese electronics group, involving an ambitious combination of videotelephony, speech recognition and automatic translation technologies. The sign language is compared with those stored on a database, converted into Japanese text and translated into English text. The other caller sees a video image of the deaf person on their PC screen, along with a text message.

Meanwhile, less sophisticated systems are already in use. For instance, since 1990, BT and the UK's Royal National Institute for Deaf People have been operating Typetalk.

The spoken words of a caller to a deaf Typetalk subscriber are typed by an operator. The words then appear on a special Textphone, which has a liquid crystal display screen and keyboard. The deaf person may reply by speech or typing a message which can be read by the operator to the caller.

George Cole

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## FINANCIAL TIMES SURVEY

Thursday, January 18, 1996

## ERITREA

## Proud, principled and impoverished

Eritrea is now encouraging the private sector and seeking foreign investment in mining, fishing and tourism, as it wages war on poverty, report Michael Holman and Michela Wrong

A librarian might seem an unlikely hero of Eritrea's 30-year war for independence. No more surprising, though, than to find energetic septuagenarians rebuilding the country's main railway line. Or to discover government ministers who shun pomp and ceremony. Not to mention a foundry where Soviet-made tanks will be turned, if not into ploughshares, at least back into steel, in a capital whose streets are safe to walk at night.

But then nothing on the African continent prepares the visitor for Eritrea, as US diplomats discovered when they returned in 1991 to Asmara, capital of about-to-be-independent Eritrea.

In the city abandoned by their consular predecessors some 20 years earlier, as the Eritreans' war with Ethiopia intensified, they were astonished to find that the US Information Service (Usis) library was still fully functioning.

The same books, though somewhat worn, were on the shelves. The same card index system, with loans meticulously registered, was still in operation, and hardly a volume had gone missing. And the same librarian was still in charge. Although no longer paid by Usis, he had stuck indefatigably to his post, existing on a small stipend from the city authorities.

Proud, principled and impoverished, Eritrea is virtually without peer in Africa as it pursues its own model of development and vision of democracy.

President Isaias Afewerki's People's Front for Democracy and Justice (PFDJ), having won the war against Ethiopia when the regime of Mengistu Haile Mariam collapsed in 1991, and then secured a 99 per cent

vote for independence in a UN-supervised referendum in 1993, now seeks an alliance with private capital in the battle against poverty.

"Never kneel down" is the national motto, adopted during the war years, when the near-friendless Eritrean People's Liberation Front - as the PFDJ was then known - was snubbed by the west and under constant attack by the Moscow-backed Ethiopian forces. Its peacetime slogan, however, could well be "sweat, not debt", as the government strives to retain its integrity while attempting to tap the country's considerable resources: a wide range of minerals, including the likelihood of oil under the Red Sea, huge fish stocks, and the enormous tourist opportunities provided by hundreds of white-beached, reef-protected islands and historic inland sites.

If the resolve that helped win the war is directed into rehabilitating the economy, Eritrea can hardly fail. Certainly the country deserves to succeed, emerging favourably from almost any comparison with the rest of Africa.

It receives a fraction of the aid that goes to Kenya - one of the largest recipients of assistance on the continent, and whose per capita income is more than double Eritrea's - but is almost free of that country's endemic corruption. While poorer than neighbouring Ethiopia - itself one of Africa's most impoverished countries - there are none of the beggars and street urchins who pester visitors to Addis Ababa, the capital.

Like Sudan, Eritrea's 3m or so people are equally divided between Christian and Moslem. But unlike its neighbour, which is led by an extremist Islamic military regime, reli-

gious differences do not help fuel a civil war.

And when Eritrea's army won its war for independence, demobilised fighters handed in their weapons. Weapons were not sold to criminals, or slashed in expectation of further political conflict, as has happened in southern Africa.

Perhaps most striking of all, there is no sign of the aid-dependent culture common to so many African states.

While relations with the World Bank and the International Monetary Fund are cordial, the use of expatriate experts and consultants is not encouraged. "The leadership has been in the countryside, they know the people, they feel their heart-beat," says Mr Haile Woldemse, finance minister. "We cannot accept that an expert comes here for a few days and dictates terms. We must be the owners of our own programme."

Non-government organisations are thin on the ground, and refused the near-autonomous status they enjoy in some African countries. Last year, the government expelled two World Food Programme (WFP) workers and two USaid officials, deemed to have stepped out of line.

The government is also determined to keep international borrowing to a minimum, although enjoying the unique position of having almost no external debt - Ethiopia assumed responsibility for all external loans when Eritrea became independent. And so when told that foreign contractors would charge \$300m-\$400m to rehabilitate the 117km railway between the Red Sea port of Massawa and Asmara, the government decided to do the job itself. Thousands of sleepers

which had been dismantled and used to strengthen trenches during the war were recovered. Steam engines rusting in hangars are being painstakingly renovated, and rolling stock repaired. All this is taking place under the direction of grizzled railwaymen, trained under Eritrea's Italian colonisers, who responded with enthusiasm when summoned out of retirement.

Whether this pull-yourself-up-by-your-own-bootstraps approach to development will find favour with the foreign investors Eritrea now seeks, remains to be seen. While admirable in many respects, it is also very slow and time-consuming, and may well test the patience of investors already likely to be frustrated by the practical problems of doing business.

War left the country's economy shattered, its infrastructure devastated, and the industrial base created during the Italian era in urgent need of new plant and equipment.

If tourism is to succeed, hotels must first be built or renovated. If the subsistence agriculture that currently provides a living for 90 per cent of the people is to increase productivity, and reduce Eritrea's chronic annual food deficit of some 300,000 tonnes of grain, country roads must be improved, better inputs supplied, and irrigation schemes introduced.

Yet without aid and commercial loans, albeit on rigorously scrutinised terms, it is difficult to see where the funds will come from.

Certainly, Eritrea does not have the finance. The country's main source of foreign exchange today is the \$75m or so annual inflow in the form of remittances from the half million of its citizens living abroad. (A further 500,000 still

live in Sudan, where they took refuge during the war.)

One of the constraints on borrowing will be lifted later this year, when Eritrea replaces the Ethiopian Birr with its own currency, the Nacfa. This will allow the government to control money supply, interest and foreign exchange rates, currently largely determined by the Ethiopian authorities.

On the political front, the government has successfully handled one of the most sensitive of post-war issues - the phased demobilisation of 60 per cent of the 95,000-strong army. But a fresh challenge now has to be confronted: making the transition from what is an all-powerful one-party government, run by an 18-member executive committee chaired by Mr Afewerki, to a multi-party system.

Part of this process requires the PFDJ to disentangle its

finances from those of the state, a complex business which involves allocating everything from military weapons captured by the guerrilla army, to the assets of the Red Sea Trading Corporation, originally created by the party in the 1970s.

Agreeing that the tanks not destined for the rehabilitated foundry in Asmara, which will turn military scrap into steel, should become the property of the national army is straightforward.

Deciding on the allocation of the assets of the Corporation - and keeping its operations at arm's length from the government - will be more difficult, and many businessmen in the nascent private sector express concern about unfair competition from a state-favoured operation.

Nevertheless, there must be a danger that the PFDJ will go the route of other parties in

Africa and elsewhere: parties which once have enjoyed total power, end up ossified, unrepresentative, and autocratic.

The new constitution, currently being drafted, will guarantee freedom of the press, assembly, and competing parties. President Afewerki points out, although it is hard to detect any significant opposition to the Front.

Not that he believes its days are numbered: "If you're looking in terms of five or 10 years, you will be disappointed. Given our circumstances, the Front will continue to be dominant for several years to come."

Given Eritrea's grim legacy, its challenges are formidable. But thirty years ago most observers doubted that Eritrea would even win its war for independence. Who is to say that Eritrea will not again surprise the world as it seeks to liberate itself from poverty?



Asmara: Eritrea's peacetime slogan could well be 'sweat, not debt' as the government strives to retain its integrity while attempting to tap the country's considerable resources. (AP Photo)

ERITREA is rising from the ashes of war and destruction, and has entered a new era of peace and tranquility. ERITREA a small nation - is a blessing, possessing many good resources: fertile land, abundant water, and a coast line 1200 Km, with over 250 islands. This is adequate ground for the development of tourism and port services.

The Government of Eritrea, within the long-term perspective, sees industrial development as the correct road for the progress and prosperity of the country.

ERITREA's location at the cross-roads to Europe and the Far East, places it in a good position to access important global as well as regional markets for both imports and exports.

The Eritrean people are now poised for the peaceful reconstruction and development of the war battered economy. The Government of Eritrea has enacted a series of policy measures to promote both domestic and external trade. The desire to give trade prominence in the development effort emanates from the recognition that Eritrea has a strategic location which is conducive for the expansion of trade.

The objectives of its Trade Policy include: promoting economic growth and a healthy balance of payments; expanding access to sources of raw materials, technology and know-how; removing domestic market limitations for the marketing of outputs and thereby improve employment opportunities; enhancing efficiency in production and competitiveness in price and quality of commodities and services; promoting regional co-operation and economic integration, and increasing the attraction of Eritrea to direct foreign investment.

In order to achieve the above-stated objectives, the Government of ERITREA has set short and Long term Trade Policies including, among others,

liberalizing and simplifying the licensing regime and reducing and eliminating both tariff and non-tariff barriers;

fostering export based industries and services by providing assistance in international market penetration, information back up and assistance in meeting the high standards required by the international markets;

encouraging participation in regional, bilateral and multilateral trade and economic co-operation and seeking access to preferential trade agreements and zones;

encouraging the private sector to play a leading role in both domestic and external markets with minimal intervention of the government and building institutional capacity

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## THE BANK OF ERITREA

From the ruins of Caserma Mussolina (Mussolini Prison), the Bank of Eritrea, the central bank of the State of Eritrea, is forging through its way to the great challenges ahead. In line with vision of the State as set in the new macroeconomic policy, to convert Eritrea into a centre of business and trade, the Bank has so far achieved the following, within the framework of liberating the economy:

### TRADE PAYMENTS

1. The requirement to declare foreign exchange holdings at point of entry or exit from Eritrea by both residents and non-residents has been removed.
2. Foreign exchange is availed easily for the importation of goods and services and the extensive negative list has almost been eliminated.
3. Export goods were subjected to rigid price controls. This practice is no more required and exporters can now retain up to 100% of sales proceeds of their goods in foreign currency accounts.
4. Importers are permitted to obtain credit from their suppliers if they can avail them better terms and conditions than the local banks. Importers are also no more required to arrange insurance for their goods with a local insurance firm.
5. All impediments for the transfer of royalty, patent rights and capital disinvestment have been removed and bureaucratic procedures simplified.
6. The goal of the Government is to attract local and foreign direct investments into Eritrean in all sectors of the Economy without discrimination. This is fully supported by the Macro-Economic policy & sectoral legislations which include globally competitive and attractive tax regimes already implemented.

### DEVELOPMENT OF THE FINANCIAL SYSTEM

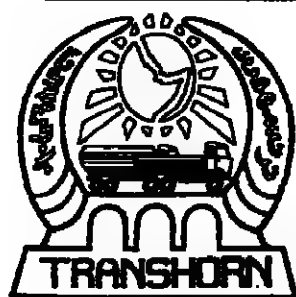
The Bank has scored substantial progress in the sphere of institutional restructuring through conducting in-depth appraisal of the existing legal, regulatory and policy systems in order to identify and eliminate or scale down impediments and gaps. Evaluation of the capacity of the financial institutions and identification of their various limitations has also been concluded. Moreover intensive efforts are underway to draw a strategy for the development of a sound financial system capable to promote a sustainable and stable economic growth in Eritrea through the introduction of monetary programming techniques for the achievement of economic target in terms of inflation, balance of payment equilibrium and monetary survey analysis mechanisms which can be used to effectively monitor fluctuations in exchange rates, interest rates and inflation, in particular and for the evolution of a monetary policy, in general.

### HUMAN RESOURCE

In the light of the total neglect during the past thirty years resulting in a serious lack of trained and experienced technocrats, an intensive survey has to be conducted on the actual human resource conditions of the financial institutions which has ascertained the need for the recruitment of employees with a sound academic background for whom, together with the existing staff members, a continuous inhouse and external training programme is being implemented for the short and medium terms. The survey has further prompted for a feasibility study to be undertaken on whether or not the establishment of a Bank Training Centre is the best option in the long term. The preliminary outcome has confirmed the relevance of such an institution and more work is therefore being made on the idea.

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Neutralise transport tariff

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## II ERITREA

■ The economy: by Michael Holman

### Grim legacy of conflict

The government is planning to replace the birr with an Eritrean currency

Mr Tekde Beyene enjoys what is surely a unique position among central bank governors. The imposing, white-washed, fortress-like building in Asmara which he now occupies was once a jail, and Mr Beyene one of its prisoners.

Today it is Eritrea's central bank and Mr Beyene's office is directly above the former prison cells in which he was once held, in the days when Eritrea was a subjugated province of Ethiopia.

Together with Mr Haile Wolde, the finance minister, he is now one of the key figures in Eritrea's battle against 30 years of underdevelopment, a struggle almost as formidable as the guerrilla war itself.

Both men speak the same economic language, promising a leaner, more efficient civil service, stressing the importance of the private sector, and while welcoming assistance from the World Bank and other lenders, determined that Eritrea's development strategy shall be "home grown".

But although Eritrea has achieved political independence from Ethiopia, the legacy of Africa's longest-running conflict is grim - 100,000 lives lost, a shattered economy, and a million-strong diaspora of Eritreans abroad. Furthermore, the government is still not fully in charge of the economy.

The Ethiopian birr is still the Eritrean currency, and critical issues such as money supply and interest rates are still determined in Addis Ababa, capital of Ethiopia.

Foreign exchange rates are also set by Addis Ababa, although the central bank in Asmara exercises some autonomy, offering a preferential

rate for the remittances from Eritreans abroad. At some \$75m a year, they are the country's largest single source of foreign exchange.

All this is set to change later this year. The government is planning to withdraw the birr from circulation and replace it with an Eritrean currency, likely to be called the Nafka, after the northern highlands redoubt which was the guerrilla headquarters.

Until then, however, the Eritrean economy is not susceptible to conventional analysis, a task made even more difficult by poor statistics.

What the country does have, however, are assets which could together transform its rudimentary economy, dominated by subsistence agriculture and diaspora remittances. First is a remarkable sense of purpose, born during the war, which is now being channelled into economic reconstruction.

Eritrea is also unique among developing countries in not having an external debt. Ethiopia accepted all foreign borrowing liabilities when ceding independence in 1993.

Finally, Eritrea has four resources which could help reshape the country's fortunes: a wide range of minerals, including gold; an unspoiled coastline with hundreds of islands, which together with inland sites of historical interest could provide a thriving tourist sector; coastal waters which yield a rich fish harvest; and the possibility that oil might be found under those same Red Sea waters.

For the foreseeable future, however, agriculture will remain the bedrock of the economy, with 70-80 per cent of the 3.5m population depend for their livelihood on the sector.

#### INTERVIEW

President Isaias Afewerki

### Modest aid is mixed blessing

President Isaias Afewerki, who as secretary-general of the Eritrean People's Liberation Front led his country to victory in the guerrilla war for independence from Ethiopia, talks to Michael Holman and Michaela Wrong.

Question: Should oil be discovered, might it prove a curse rather than a blessing, undermining the qualities of self-reliance?

Answer: We've signed prospecting and exploration contracts; one day we'll probably find oil offshore. And mining, fishing and tourism also have great potential. But we are not going to follow the example of Angola, or Nigeria - we will invest in human resources, and we will also use these assets to rebuild a destroyed infrastructure.

Given Eritrea's poverty, as well as its strategic location in the Horn of Africa, are you disappointed by the level of aid received?

It is both good and bad. Bad because the international community has not provided us with the aid we badly need; good, because in my experience if you need something and no-one is giving it to you, you struggle even harder to do it on your own.

But I am quite sure the international community will eventually recognise that Eritrea deserves the aid that is squandered elsewhere. Is the way you have decided to rebuild the railway line between Asmara and Massawa an illustration of your approach to development?

Exactly. Consultants estimated that it would need more than \$400m; well beyond

our reach. So what do you do - give up hope? Or sell the whole thing as scrap to a Saudi company, which we considered?

Instead, we found people who had worked on the line, old people between 60 and 70 who had been trained to do every thing on their own.

We went to their workshops - there was only one part of the train that had to be manufactured abroad - they had a design shop, a smelter, and they could manufacture just about every part of the railway system.

So we decided, what do we need outside help for?

Many of the older workers were living on food aid, they had no pensions. One old man told me: 'We were blaming you for being distracted by artificial things.' He was talking about the train like his cattle: 'It is milk, it is fodder, it is meat for me. For those who do not understand this, it is scrap, but for me it is a living thing. You were going to sell it as a dead body, now you are giving it life again.'

What is the role of the private sector?

We want it to be the engine of development - the problem is that we did not inherit a working private sector, and we are now trying to create an environment in which it will develop and flourish, in partnership with foreign investors.

Is your relationship with the World Bank and the IMF a cordial one?

The Bank and the Fund often get blamed for the way they handle Africa, but ultimately the responsibility falls on the

shoulders of the governments themselves.

The first thing we did was to ask for time to appraise our circumstances and projects and needs. We said we will do our homework on our own. No resources have been misused or abused, and we have very cordial and practical relations with the Bank and the Fund.

How serious is the strain in relations with Sudan?

It has never been a serious

as a means to destabilise a country.

Yemen's recent claim to the island of Greater Hanih is speculation about possible oil reserves in the area at the root of this?

It came as a surprise to us. Historically, these islands were under the jurisdiction of the Ottomans. In the 1920s the Turks relinquished their title and the Italians took over. It was then part of Ethiopia, as were other islands in the archipelago, used as a stepping stone for the EPLF when it attacked.

Yemen's decision to send troops is tantamount to occupation. We do not accept it. The question of legitimacy will have to be settled legally by international arbitration. If Yemen, we would abide by it. What are the prospects for multiparty politics in Eritrea?

It's not going to be an easy transition. Our job now is to create the conducive climate for multipartyism. But we must heed the lessons of the past. The war for independence took 30 years, but 15 years were lost through internal division.

We learnt from that experience. Are we going to allow parties based on tribes, or religion, Christians versus Moslems? Obviously not. But any party that represents a cross-section of society is acceptable.

The Front is committed to democracy, but it takes a long time to establish. If you're looking in terms of five or 10 years, you will be disappointed. Given our circumstances, the Front will continue to be dominant for several years to come.

President Afewerki: 'one day we'll probably find oil offshore'

military threat - small sorties, mining and killing across the border - it just serves to consolidate national feelings.

They have not read history. Christianity has been here for 15 centuries; it is a very complex and very solid society that cannot be weakened from outside. Their calculation that they can win 50 per cent of the population over simply because they are Moslems, and do the same in other countries, is very foolish.

The Khartoum regime is a blessing in disguise, for it will show people once and for all in this region that this form of Islam will not work, and never again will a regime use Islam

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■ Demobilisation: by Michela Wrong

## The greatest challenge

The PFDJ, arguing that it can neither justify nor afford an army of 95,000 is ordering up to 60 per cent of its fighters back to civilian life

The head of Eritrea's national demobilisation programme has good reason to know what a danger discontented fighters can pose.

In 1994 he was held hostage at a rehabilitation centre outside Asmara by disabled fighters who had just been told their country no longer needed them. Troops were called in and in the resulting firefight, three handicapped fighters died, shot by their former comrades-in-arms.

"All of a sudden, people who had lost eyes and legs in the war were told, without any preparation, that they were being demobilised," says Amanuel Mehreteab, head of the Mitias reintegration programme. "The government misjudged it in terms of public relations."

It was an object lesson in how not to tackle the sensitive issue of demobilisation, probably the greatest challenge the government faces today.

The People's Front for Democracy and Justice, arguing that it can neither justify nor afford an army of 95,000, is ordering up to 60 per cent of its fighters back to civilian life.

In the process, it risks losing the support of the very people that put it in power, beating the Ethiopian army into submission in the harshest of landscapes through 30 long years of privation and loss.

"Demobilisation means putting tens of thousands of politically aware, intelligent people on the street, which constitutes not just an economic but a political problem," says a diplomat. "At the same time the civil service is being streamlined and thousands of refugees are returning from exile. So job creation really is a priority."

Mitias has tried to sweeten that pill with a staggered demobilisation.

First to go were 28,000 fighters who had joined the Eritrean People's Liberation Front (EPLF) recently, on the grounds that they would blend



Disabled former fighters train as tailors for civilian life. Pictures: Michela Wrong

into civilian society with ease. Young men and women, most of them returned to their families and interrupted university courses.

The second wave, involving veterans, has been more difficult. Many joined in their teens and have no qualifications. The simplicity of life at the front, with its comradeship and moral certainties, is all they know.

Cash-strapped Mitias has been trying to smooth a path for these men and women who served for decades without being paid and now leave with little more than a token severance payment and "certificates of patriotism" to their names.

About 1,500 have been settled on a cotton plantation near the Sudan border and are learning to farm. Others are being trained as masons, plumbers, mechanics, tailors and typists.

"Barefoot bankers" tour the country, offering small credits, encouraging fighters to pool their severance pay and form co-operatives or acting as guarantors for banks hesitant to lend to individuals with no collateral.

These initiatives, Mr Mehreteab admits, are dwarfed by the efforts to reabsorb his warriors made by a community which financed the war.

At \$8m, the level of foreign

aid given to a project which the government regards as crucial has been disappointingly small. But Eritrea is full of heartening tales of individual resourcefulness.

Grey-haired veterans wave at each other from the steering wheels of taxis bought on credit. In government-owned hotels, shy young women, awkward in new uniforms, learn to wait at table.

A new fish market run by women former fighters has just opened in Asmara.

Other women guerrillas have poured their savings into textile and honey-making co-operatives or are retraining as carpenters and truck drivers.

This group, which made up 30 per cent of the EPLF's forces, is of most concern to the government. Treated as equals on the front, educated to ignore tribal and religious differences, women fighters return to a patriarchal, deeply conservative society. Their mixed Moslem-Christian marriages are rejected, their independent ways regarded as suspect.

"In the field, women thought because their surroundings had changed, Eritrean society had changed," says Askalu Menkories, president of the National Union of Eritrean Women. "But we didn't touch the bedrock of society."

If demobilised fighters are trying to learn to become civilians, civilians are also learning about the rigours of life in the field.

The government, anxious not to allow the mood of solidarity to evaporate, has made national service obligatory.

Returning exiles used to western comforts and those who stayed at home are sent to repair roads, plant trees and build dams in an exercise the government is convinced will bridge the gap between the two communities and defuse possible resentments.

The PFDJ faces an uphill struggle. But Mr Sebhat Ephrem, defence minister, believes the days when riots in the streets secured a definite possibility are past.

"In 1982, things looked very bleak. But now oil, mining and fishing beckon and the future seems bright. Those outside the army are now better off than those inside, who are making money. Looking to the future I see complaints from people in the army, not problems with demobilised fighters."

■ Oil and minerals: by Michela Wrong

## Caution is the watchword

During the next couple of years it will become apparent whether Eritrea has reserves worth exploiting

When Yemeni and Eritrean troops clashed last month over the Red Sea island of Greater Haneish, the international reaction was one of bemusement. What did this sun-blasted lump of rock have to offer that could possibly be worth two former, cash-strapped allies going to war?

The answer is: maybe nothing at all, or maybe a great deal. Like Rip Van Winkle waking from a 30-year slumber, Eritrea - under the watchful eye of its neighbours - is only now taking stock of assets that were untapped and inaccessible during the war: more than 1,000km of potentially oil-rich coastline; waters teeming with fish; and a cragged interior with gold, silver, copper, zinc and lead deposits.

With foreign companies hovering greedily over this unspoiled territory, 364 hitherto neglected islands off the Eritrean coast have suddenly acquired new value. And because the country's coastal limits have never been officially delineated, the possibilities for territorial squabbling are myriad.

While the UN tries to mediate a solution to the Greater Haneish dispute, experts are

still trying to establish if there is anything under the Red Sea worth fighting about.

First indications seem promising. Offshore seismic studies carried out in the 1980s by Gulf Oil, Mobil and Esso in the area, whose rock formation resembles that found off Egypt's coast, indicated oil was present. A gas well drilled by Mobil blew out. Prospects were encouraging enough for Ethiopia to push for further exploration in the early 1970s, but the revolution and guerrilla war put paid to such dreams.

"The whole Red Sea Coast is one of the least studied areas in the world, but there are reasons to think it could be very promising," says Mr Tesfaye Gebreselassie, the energy and mining minister. "There has been leakage in the past and seismic surveys have confirmed the existence of geological structures conducive to oil."

Although the government is in talks with Mobil, Amoco and IPC and has passed a petroleum code designed to encourage investment, it is moving slowly, aware of its inexperience. It has so far granted only one concession: to the Houston-based consortium Anadarko which has won a seven-year, \$28m contract to carry out survey work and test drilling in the Dahlak island area, just off the port of Massawa.

If a question hangs over Eritrea's possible oil wealth, the existence of a vibrant artisanal gold mining industry leaves

few doubts about its mineral deposits.

Gold mining in Eritrea can be traced back to ancient times - the country used to supply the Pharaohs of the fourth dynasty with ore and was reputed to be the site of King Solomon's mines. Italian colonialists were well aware of the potential, sinking 21 mines in the 1930s and 1940s, while the Japanese came in search of potash and copper in the 1960s and 1970s.

Once again conflict meant developers only scratched the surface before abandoning their equipment and departing.

The government, which last year passed a mining law offering tax incentives and guaranteeing repatriation of profits, is carrying out survey work with help from Australia and has identified 17 important areas of interest. They focus on Asmara and its surrounding belt - believed to be rich in gold and base metals - the south-west region and an area around the town of Keren, both suspected to have gold deposits.

Twenty foreign companies, including such giants as Ghana's Ashanti Goldfields and South Africa's Anglo American, have applied for permission to mine. But the authorities are only planning to grant five or six licences and those will be for exploration alone.

"We were faced with two options," says Mr Gebreselassie, "either to go directly into mining or continue further explorations. Some companies

government-owned hotels.

"We managed to hit everything around it, but never the brewery itself."

Attempts were made to mine the five-unit complex, but the presence of 200 Ethiopian troops posted around as protection had its effect. It was only when the guerrillas seized the port of Massawa, cutting off supplies of essential raw materials, that the brewery was forced

to close.

Reopened by the EPLF four months after liberation, the brewery is now operating at full throttle, a profit-making venture whose activity acts as a barometer of the economic revival under way in Eritrea after decades of war-induced paralysis.

As the construction industry grows rapidly and new businesses run by returning refugees and demobilised fighters open, demand for the beer has soared well above the 200,000 hectolitres produced each year.

"We have no holidays, we work seven days a week and

yet we cannot even supply all of Eritrea," says Mr Fessehaie Tedia, the manager, a trained chemist. "Demand is increasing every day."

The brewery once supplied the whole of Ethiopia as well as exporting to Somalia, Yemen and Djibouti, but local needs have grown to the extent that it can no longer do so. "Asmara now consumes more than 100,000 bottles every night, more

than half our production, and there is demand from all over the country for more beer. All the towns in Eritrea complain they are under-supplied," says Mr Tedia.

Like much of Asmara, whose infrastructure has not been renovated since the Italians left, the brewery has a period feel to it. European experts shown round the premises and accustomed to the latest word in brewing techniques often express astonishment that it is operating at all.

"Some of the equipment - the carbon dioxide plant for example - is 40 years old. It should be in a museum

really," says Mr Tedia. "But by keeping the plant very clean and maintaining the equipment, we find it works well enough."

Indeed, the spotless brewery, distillery (producing 96.5 proof alcohol) coking unit and liquor factory (producing gin, cognac, anis and Fernet Branca) make a 20m birr (\$2.7m) after-tax profit each year. All raw materials except water are imported, but the factory recoups some of its costs by selling carbon dioxide to soft drinks factories, recycling its bottles and selling malt trash as cattle feed.

Management expects a growing economy, in particular the predicted start-up of Eritrea's tourism industry, to double demand in the next year. To keep pace, it is planning to install an extra malt mill, new storage and fermentation tanks and to expand the cooling area.

As one of more than 40 public companies taken over by the EPLF, the brewery is fated for eventual privatisation and there has been no shortage of foreign companies showing an interest in what is viewed as a model factory.

But the brewery's very profitability - a factor setting it apart from what are for the most part loss-making, overvalued enterprises - may encourage the cash-strapped government to delay surrendering control. "This won't be the first company to be privatised," predicts Mr Tedia. "In fact, it is more likely to be the last."

Michela Wrong

PROFILE Asmara Brewery

## Operating at full throttle

Order a beer in Eritrea and no one will ask which brand you want. You will be presented with a stumpy brown bottle of lightly fizzy lager without so much as a label. Such marketing niceties as a label are unnecessary when there is only one local beer.

But if the Asmara Brewery enjoys a national monopoly, it has not achieved this status without its share of tribulation. The fact that locally-brewed beer is being served at all in Eritrea has to be thanks to the tenacity of a workforce that kept the plant operating through the second world war, occupation by Ethiopia's Marxist regime and three decades of guerrilla warfare, with only a two-year hiccup in production when circumstances proved too much.

The brewery, now churning out 60m bottles a year and regarded by the government as the showcase of its struggling parastatal sector, was founded in 1939 by Mr Melotti, a civil engineer who accompanied Italian troops sent to Mussolini's cherished colony.

Nationalised in the 1970s by the Ethiopian authorities, it came to be regarded as a prime target by the Eritrean People's Liberation Front (EPLF) when it laid siege to Asmara, on the no doubt valid grounds that the Ethiopian army's will to fight would be seriously dented once its soldiers were deprived of beer.

"We used to try and try to shell the brewery from the hills," recalls Mr Johannes Beraid, a former EPLF fighter who now runs the capital's

government-owned hotels.

"We managed to hit everything around it, but never the brewery itself."

Attempts were made to mine the five-unit complex, but the presence of 200 Ethiopian troops posted around as protection had its effect. It was only when the guerrillas seized the port of Massawa, cutting off supplies of essential raw materials, that the brewery was forced

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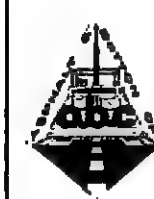
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## IV ERITREA

## Guide for business visitors

In Eritrea, a visitor's expression of cooperation over a bureaucratic delay will often trigger the slightly haughty report: "This is a new country. We are building from scratch. What do you expect?"

Indeed, most of the frustrations encountered by the newcomer can be attributed to the administrative confusion inevitable in a state which is still drawing up its legal framework and whose infrastructure has been scarred by the war.

But everywhere attempts are being made to modernise and no one can leave without being impressed by the efforts the population is making to push the country into the 20th century. Eritreans are helpful and highly motivated, although language can be a barrier. Older Eritreans speak Italian, younger ones English, but conversations in both can be shaky.

Because disparities in income have yet to develop – a minister lives in the same modest style as a taxi driver – there is virtually no crime. It is possible to stroll the streets at night without fear and while whites are enough of a rarity to get stared at, they will only occasionally be asked for money.

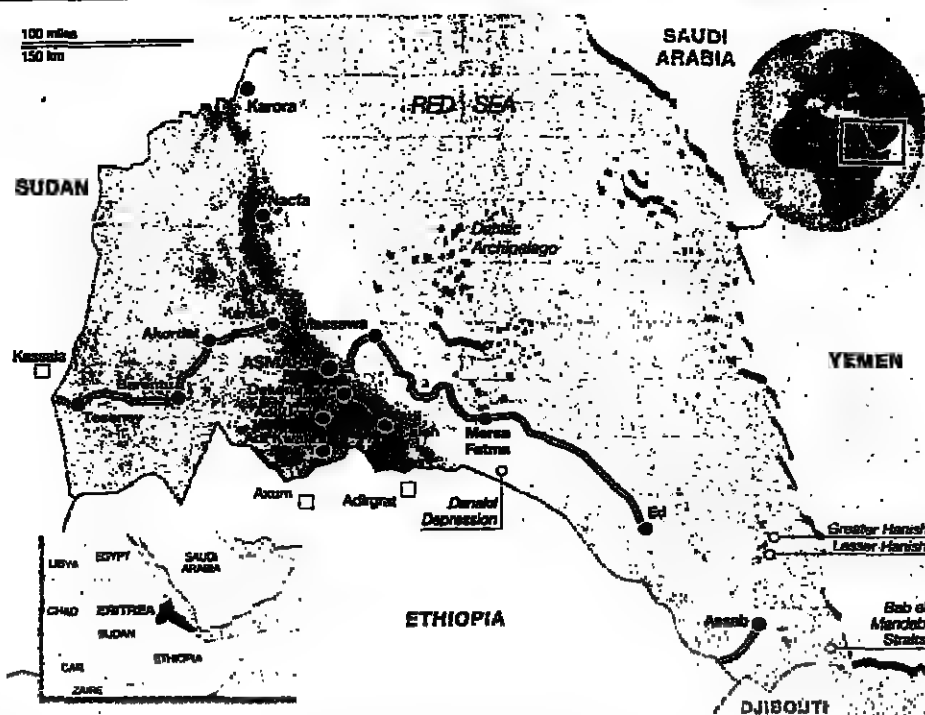
At the moment Eritrea is one of the cheapest destinations in Africa. Rooms in the best hotels cost \$40-\$70 a night, taxis can be hired for the day for about \$25 and a three-course meal comes in at under \$15.

For practical information, the guidebook *Eritrea at a glance* – price 100 birr and available in Eritrea – is an excellent buy. ■ Telephones: international code for Asmara is 291-1. ■ Getting there: Eritrea is not exactly on the beaten track. Lufthansa is currently the only western airline flying to Asmara, so many travellers fall victim to the vagaries of Ethiopian Airlines, prone to cancellations and delays. Flights to the rest of Africa, except for Sudan, involve a stop at Addis Ababa.

Visitors need a visa unless they make prior contact with the Investment Centre, which can authorise visas to be issued at the airport. It is not necessary to declare foreign currency on arrival. On departure, there is a \$10 airport tax.

■ Airlines: Ethiopian Airlines: 12 75 12, 12 68 27, 12 54 36; Lufthansa: 18 27 07; Saudi Airlines: 12 01 66; Egypt Air: 18 14 61, 18 10 40; Yemenia: 12 01 59. ■ Places to stay: Both Asmara and Massawa suffer from a severe shortage of hotel space, so booking is wise. Those expecting five-star standards will be disappointed – the hotels are either in a state of genteel disrepair or are being renovated.

The Amba Sora, Selam, Harnasien and Keren are all central, the Bologna a little more isolated. If most hotels are full the



Nyala, one of the largest, usually has room. Calling home can be laborious – the telephone system is due for modernisation but at the moment international calls go through an operator. Sending or receiving faxes can be tricky and is always expensive. ■ Hotels: Amba Sora: 12 32 22, fax 12 25 95; Selam: 12 72 44, fax 12 06 62; Harnasien: 12 34 11 (uses Amba Sora fax); Keren: 12 07 40 (no fax); Bologna: 18 13 60 (no fax); Nyala: 12 31 11, fax 12 31 11.

■ Contacts: Asmara Chamber of Commerce: 12 13 65, fax 12 01 58; Investment Promotion Centre: 11 88 22, 11 81 24, fax 12 42 93; Ministry of Finance: 11 38 33, fax 12 79 47; Ministry of Trade and Industry: 11 78 06, 11 39 10, fax 12 05 86; Ministry of Energy and Mines: 11 68 72, fax 12 76 52 (dept of energy), 11 23 39, fax 11 29 94 (dept of mines). Ministry of Tourism: 12 69 97, 12 69 99; Ministry of Agriculture: 18 14 99, fax 18 14 15; Central Bank: 12 30 36, 12 30 33, fax 12 31 82. US embassy: 12 34 10; Italian embassy: 12 01 60; Israeli embassy: 12 01 37; Ethiopian embassy: 11 63 85; British consulate: 12 34 15.

British-Eritrean Association in London: 0181 841 1445. Italian and African Chamber of Commerce in Milan: 02 382 5459 491-5. ■ Places to eat: Mussolini's occupation left its traces on national cuisine. Walk into any of the bars or trattorie (snack bars) and you are transported to an Italian cafe: the same dated Campari advertisements, hissing coffee machines, and hustle and bustle. The Bar Vittoria is particularly atmospheric. Castello's (tel 12 04 53) offers traditional Italian "prime" and "secondo", Bologna's (18 20 97) is more upmarket. Pizza Napoli (12 37 84) serves good pizzas. The Cherif Chinese restaurant has panoramic views of Asmara. For traditional Eritrean food, based on injera – a sour pancake used to scoop up stews and vegetables – try the Nyala Hotel's restaurant. ■ Getting around: Asmara is a small town and many government offices and hotels are within walking distance of each other. But private transport makes sense until you know your way around. Taxi fares increase outside the city and at night. Highly recommended is taxman Teklay Gabre Selasse, known as "Haraka", a war veteran with good connections. He can be telephoned via friends on 12 70 32. It is also possible to rent a car from the Eritrean Tour Service (tel 12 49 98) or Nile Enterprise (12 51 07). There is no domestic airline. ■ How to pay: Branches of the Commercial Bank of Eritrea will change dollars or travellers' cheques and give a better rate than the hotels. Credit cards are rarely accepted and travellers' cheques will usually be refused

outside Asmara. Visitors are expected to pay bills at government-run hotels and buy airline tickets in dollars or dollar-denominated travellers' cheques. ■ Things to do: With its exotic churches and mosques the patrimonial capital of Asmara is a pleasure to explore. In the old part of town, the souk gives a taste of the Middle East. The Governor's Palace, Haile Selassie's provincial residence, has beautiful grounds and a military museum charting the EPLF's campaigns. Even more redolent with recent history is the tank graveyard, where the Ethiopian army dumped damaged Soviet hardware. For souvenirs, gold and silver-smiths sell beautifully-worked jewellery. Leather is of high quality but bag and shoe styles rarely match western tastes. For excursions, a drive to Keren, site of British and Italian second world war graveyards, takes two hours.

A trip to Massawa is worthwhile but because the drive to the coast takes three hours, a long weekend is recommended. Boats leave Massawa for the coral islands, a snorkelling paradise. Very few boats are licensed and therefore it is worth booking ahead with Daria Avallone, Diving Services Division, Ministry of Marine Resources, (55 28 86, fax 55 24 86), Dahlak Sea Touring (55 24 86), or Captain Mohammed Gazz (55 21 19).

Michelle Wrong

## PROFILE Port city of Massawa

## Phoenix rises again

During the second world war, when it became clear that the battle against the Allies was lost, a despairing Italian general ordered ships anchored at Massawa to be scuttled. No one, he swore, would ever dock at the Red Sea port again.

The incident was somehow symbolic of Massawa, Eritrea's second city. Over the years the wrecked ships were dredged up, and the port is once again in use. Through history, many have tried to destroy Massawa, but it has shown an uncanny ability to rise from the ashes.

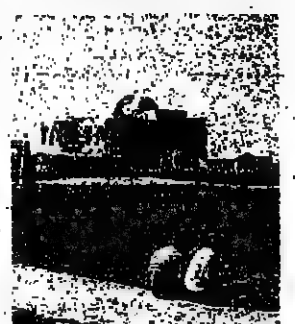
Today, the port city, site of some of the most horrific fighting seen during the war of independence against Ethiopia, is a microcosm of what is happening across the country. Despite the appalling devastation inflicted – 90 per cent of this town of 80,000 inhabitants was flattened in 1990 in a 10-day battle which was to prove a turning point in the EPLF's campaign – Massawa is humming with life again.

Work crews are everywhere, pulling down shell-shattered buildings, repairing damaged harbour berths, laying the foundations of schools, and putting up thousands of cheap new dwellings for returning citizens.

The government has ambitious plans for Massawa: President Isaias Afewerki has said he sees its development as integral to the economic recovery. The port's location makes it a natural focus for the three sectors the government hopes will bring prosperity to Eritrea: fishing, tourism and oil. Sprawling across two islands linked to the mainland by causeways, Massawa retains its Ottoman charm, with many of the 500-year-old coral-brick villas having miraculously survived bombardment. Off the coast lie 354 unpopulated islands, only 10 of them inhabited, boasting turquoise waters where dolphins cavort and coral forms stunning underwater groves. The government hopes to

use its 1,200km coastline – neglected by all but a few yachting enthusiasts and scuba diving companies – to lure visitors from Europe and the Middle East. One of Eritrea's strong selling points is that as a secular state with no prohibitions against drinking or gambling, it offers a place to relax for those seeking a break from strict laws in their own countries.

With the Saudi market clearly in mind, a US company is already bidding to build a \$200m-\$300m casino and hotel complex on the Dahlak islands, 1½ hours by motorboat from Massawa.



Massawa has shown an uncanny ability to rise from the ashes

"We have many advantages," says Mr Saleh Meky, minister for marine resources. "One of these is that we are not Islamic. We are relatively free. Those are factors we can exploit."

The eventual aim is also to develop the hinterland, drawing visitors to the Asmara, the capital, with its mosques and exotic churches, and linking up with tours to the magnificent ancient monuments of neighbouring Ethiopia. For those interested in more recent history, there are the battle sites and extensive underground complexes where the EPLF held out the years in exile. As enormous amounts of work needs to be done. A big problem is the lack of water which is scarce in this region. Air links with the west and the rest of Africa are poor and the trip between

Massawa and Asmara must be done by road, currently a three-hour trip through the mountains. Both of the main cities are desperately short of rooms and none of the dilapidated hotels would qualify as five-star. Middle East buyers have shown interest in two of Asmara's government-owned hotels, but new ones are desperately needed.

Mrs Worku Tesfamichael, the tourism minister, says the government sees no point in marketing Eritrea as a location until the accommodation problem has been solved. "At the moment we have virtually no tourists. But the instant we build good hotels, they will start coming in."

In the short term, the fishing industry may be easier to exploit. These waters are dubbed "fish soup" in recognition of the 1,000 species they host. In the 1950s, Israeli companies, who enjoyed a monopoly, used to export 20,000-25,000 tonnes of fish a year. Stocks have barely been touched since then and Mr Meky believes Eritrea could export 80,000 tonnes, a rich alternative to the exhausted Mediterranean.

Saudi, British, Greek, Dutch and Israeli fishing companies are already operating on a small scale, exporting sardine, tuna, shrimp, lobster, exotic fish destined for aquariums and sea cucumber for the oriental market. The government has asked them to invest locally in return, building much-needed cold storage facilities, boat yards and processing plants.

A big obstacle remains the failure to define Eritrea's coastal waters. Last month's military clash with Yemen over the ownership of the Haud islands, which left at least a dozen people dead and two former allies at loggerheads, highlighted the pressing need to draw up a legal framework before any serious development takes place.

Michelle Wrong

## NATIONAL BUSINESS CONFERENCE & EXHIBITION: ERITREA'S MIRROR

The National Business Conference and Exhibition (NBCE) held from the 9th to the 17th of December, 1995 was launched to address the social, political, cultural and economic problems that are impediments to business and entrepreneurship development and to recommend ways and means of achieving stable growth in the next five years. The NBCE has come up with the following recommendations to foster an enabling environment for business development and entrepreneurship and in the process promote sustainable development through judicious distribution of resources and the optimal utilisation of external resources that will, in a programmed way, be replaced by internally generated resources.

### MACROLEVEL PLANNING, POLICY ANALYSIS & ECONOMIC REFORM MANAGEMENT

Strengthening the policy research and analysis capacity; improving forecasting and analytical methodology; improve public expenditure control; establishment of an integrated macroeconomic management information system; promotion of Government and private savings and their effective management to carry out macro-economic and management functions with special emphasis on co-ordinating policy analysis of overall macroeconomic weaknesses.

### PRIVATE SECTOR DEVELOPMENT

Review of legal and regulatory framework; strengthening investment offices; capital market development; enhancing the role of Chamber of Commerce as interlocutor; strengthening Professional and Entrepreneurial Associations; investment promotion entrepreneurship development programmes; credit schemes for the informal Sector; Improving information and advisory services; technology transfer, upgrading and extension service; strengthening of capabilities in extension service and marketing of viable rural technologies; business management training.

### PUBLIC ENTERPRISE REFORM/ RESTRUCTURING & PRIVATISATION

In tandem with the policy-legal measures, the government has implemented a series of administrative measures related to public enterprise reform including abolition of multi-firm public corporation as part of reducing the layers of decision-making and control organs; establishment of a Privatisation Agency to undertake divestiture of State owned enterprises.

### DEVELOPMENT AND IMPLEMENTATION OF REFORM MEASURES

Policy Review and Reform; establishing an effective management information; rationalisation and promotion of civil service training and skill upgrading; establishing organisational capacity for privatisation and creating and strengthening institutional and legal framework for privatisation.

### PROGRAMME FORMULATION, DEVELOPMENT & IMPLEMENTATION ARRANGEMENTS

This remains the bed-rock of the development programme for the next few years. It is expected to finance the development of programme areas in entrepreneurship and private sector development; management of economic and technical change; capital and technology; marine resources development; food security and environment; human development; human resources development and utilisation; infrastructure, rural and regional development.

### For further information please contact:

The Asmara Chamber of Commerce  
Telephone: + 291 1 121388/120045, Fax: + 291 1 120138

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## ARTS

## Cinema/Nigel Andrews

## To hell and back in the city of stars

LEAVING LAS VEGAS  
Mike FiggisMUTE WITNESS  
Anthony WallerDANGEROUS MINDS  
John H. SmithTHE UNDERNEATH  
Steven Soderbergh

Leaving Las Vegas is a piece of dream film-making that may sound like your worst nightmare. Having struck Las Vegas off your list of favourite cities after *Shogun*, you are now invited back to watch love grow between a dying alcoholic screenwriter (Nicolas Cage) and a hooker with a heart (Elisabeth Shue).

For production values there are grainy super-16mm photography and a \$3m budget, which would not buy you one sixth of a Sylvester Stallone performance. For dramatic highlights there are scenes of rapes, beatings and drunkenness. For subjects of conversation, there are sex, drink, more sex, more drink, love and acceptance.

Yes, love and acceptance. Improbably they are the main themes of this film from British writer-director Mike Figgis, adapting a novel by John O'Brien, who like his own protagonist effectively drank himself to death.

Cage and Figgis start by creating a hero whose alcoholism is horrifying even as it is funny: supermarket trolleys filled with spirit bottles, drink-driving as a way of life, and shaking fits so violent that he cannot sign his name in a bank but must come back again after a liquid lunch. Then, when he flees east from L.A. to L.V. to hurl himself on oblivion's mercy, he meets a girl who has learned tolerance as a vocation. A streetwalker with few demands - "Don't come in my hair, I just washed it" - she can summon the courage to watch self-destruction even in a man she grows to love.

How this film found an intelligent gap between miserabilism and sentimentality we shall never know. But Figgis finds not a gap, more a universe. A director whose last film *The Evening Version* was a holiday oddity in a career strong on love and pain (*Internal Affairs*, *Liebestraum*) discovers both agony and celebration here. In the background is a Las Vegas depicted as a tremulous libation of garish colour and saturation darkness (superb photography by Declan Quinn), chased down with Figgis's own jazz score spliced with Sling vocals. In the foreground are two players who deserve every statuette in the 1996 cupboard.

Nicolas Cage may now be the best screen actor in America. His face has always looked like a comedy mask rented by an escaped soul from Hell. But here the hilarity of his poses and postures - like every self-respecting drunk he is tireless in search of the *bon mot* and the grand geste - seem inseparable from the hollow screams of his hollowed eyes. At one moment he looks like Gene Wilder, at another like a refugee from a Goya painting.

Elisabeth Shue achieved modest fame as Tom Cruise's bimbo in *Cocktail*. She too must have been to Hell and back in the meanwhile. Or else Figgis, detecting in her the despair of the career starlet, dragged it out through her over-practised smile and on-the-turn Sardinian Des pretenses. Shue reveals herself slowly but mesmerisingly: as if the whole film, not just her explicit scenes of shrill confessionals, were a therapy session. By the close we believe that this girl would martyr herself for a love that buys emotional truth at the cost of physical annihilation.

Truth, internal or external, is so rare in mainstream cinema that we keep rubbing our eyes here. Are we really watching a wide-release American movie in which a character sits down on the loo in the middle of a conversation; in which an unsparring camera lingers on the heroine's goose-pimples in a scene of poolside disrobing; in which there is a green stain on the wall against which a character has been leaning his head; in which...



Strong on love and pain: Elisabeth Shue and Nicolas Cage in 'Leaving Las Vegas'

But the "in-whiches" are limitless. And none of them would mean anything if they were not symptoms of the movie's larger reality. In the city of the stars, Figgis first turns his own stars into human beings and then turns them back, peering into the dark cloth of his story, into luminous, unforgettable exemplars of our own struggle against the night.

British film-makers fleeing their underpowered native industry stow away on any plane they can find. While Figgis goes to Vegas to do a psychodrama, first-time writer-director Anthony Waller goes to Moscow to do a murder thriller.

*Mute Witness* was the toast of the Cannes side-shows last year. The plot plays reggie-taggle variations on a single scary premise: young mute girl (Marina Sudina) is chased after witnessing a snuff murder in a nocturnal film studio. The produc-

tion values are basic and the dialogue is Babel (English, Russian and pidgin variants in between). And you will see no famous actors unless you count - indeed are quick enough to spot - Sir Alec Guinness in a small role as "the Reaper".

It works brilliantly. The heroine, a make-up girl on a migrant American horror production, spends 90 minutes hurtling along corridors, down lift shafts, through windows, up streets, into baths (always a bed move in horror films). In addition to having witnessed the killing, she carries an incriminating diskette.

The film is only a game, but it is played with skill, ingenuity and gallows wit. You might pay special attention, in the event that you are ever chased by a murderer yourself, to the use made by the heroine of a hairdryer, an answering machine and a Peeping Tom in a window across the street.

*Dangerous Minds* is the blithely

baty tale of a beautiful ex-Marine (Michelle Pfeiffer) who becomes a teacher in a life-endangering school. "Children with special needs" here means children with guns, knives, drugs and a tendency to cluster in riotous groups all over the classroom. Our heroine wants to teach them Dylan Thomas, but has to settle for Bob Dylan. Even that is managed only after she has first gained their attention with karate lessons.

Life at this Bash Street High is based on a real teacher's memoirs. However, we beg leave to doubt that author LouAnne Johnson looked like Michelle Pfeiffer, who would surely have been ravished behind the bite shed on day one. We also doubt that the trajectory from pandemonium to scholastic peace was achieved quite so quickly. The producers, though, were Don Simpson and Jerry Bruckheimer, famed for such testosterone sagas as *Top Gun* and *Crimson*

*Tide*. They were clearly not going to sit around letting this *Blackboard Jungle II* get infected with class docudrama.

Where *Dangerous Minds* thrived at the US box office and has prompted the tribute of a feature-length spoof, now being made by the Zucker brothers of *Naked Gun*, *The Underneath* collapses under the weight of its humour-free derivativeness.

Remaking the 1946 thriller *Cross*, Steven Soderbergh piles on the Expressionist mannerisms. As hero and moll (Peter Gallagher, Alison Elliott) grapple with crime and passion in modern Texas, there are not shadows, tricky focus-pulling and even a *Caligari*-like hospital room with crooked windows. All that is missing are recognisable human beings with recognisable dilemmas: the very things we might have expected from the director of *sex, lies and videotape*.

## Opera/Richard Fairman

## 'Midsummer Marriage' comes of age

ten an opera that bears centuries of human thought on its shoulders. His detractors may say that it staggers under the weight of all its philosophical baggage, but seeing the opera on stage is enough to convince one that Tippett is glorying in his knowledge of the past rather than having his back broken by it. Few operas rejoice in music that is so uplifting.

There have already been two earlier productions of *The Midsummer Marriage* at Covent Garden. The first, which was the premiere in 1955 (there are photos in the programme), took the references to ancient civilisations seriously. There were temples and a lot of fetchingly camp antics. This time, the opera on stage is enough to convince one that Tippett is glorying in his knowledge of the past rather than having his back broken by it. Few operas rejoice in music that is so uplifting.

On walks a colourful band of mid-

summer day-trippers. One carries a ghetto-blaster; another takes Polaroid snaps. Their idea of summer fashion is so grotesque, we can guess they are probably British. Those who turn up with banners are presumably refugees from Glyndebourne (Vick does not forget his summer home easily). One and all, they are children of the age of Aquarius - so Tippett may approve.

Half the opera is pitched at this worldly level and it is the half that works best here. Lillian Watson's petite, blond secretary Bella and Christopher Ventris's sturdy workman Jack are society's archetypal C1 couple, neatly played and sung. John Tomlinson, storming Valhalla with every role he plays, makes a magnificently domineering King Fisher, who punches out every line of Tippett's notoriously mystifying text.

The other half aspires to the stratosphere in artistic and philosophical terms, but at this performance it seemed reluctantly earthbound. Cheryl Barker's vibrant Jennifer and Stephen O'Mara's rather constricted Mark coped bravely with Tippett's optimistic ideas of what a voice can manage and it was a pity that their final dust was lost behind the petals of the giant flower that finally swallowed them.

The He-Ancient of Peter Rose and She-Ancient of Riddwen Harry were played as black-suited elders with bare feet, which wanted some mystic authority. Catherine Wyn-Rogers's scene as the clairvoyante Socrates had some atmosphere and she sang with due gravity.

Vick is admirably true throughout to the detail of Tippett's stage instructions, but his production risks seeming literal also in the sense of mundane. The semi-ab-

stract setting admits little feeling of a hallowed place. At the end a half-hearted sunrise over an empty stage failed to say anything commensurate with the surge of emotion emanating from the orchestra. What life-enhancing music this is, stirring as deep in the heart as ever under Bernard Haitink's baton, even if the players still struggle untidily over a lot of it.

In the 1950s people may have found *The Midsummer Marriage* too new or strange or complex, but now there is no reason not to surrender to a score that is teeming with life and an inspirational richness of invention. Tippett - at 90, a He-Ancient of some wisdom and authority himself - has always been a visionary looking to the future. His music has come of age.

Sponsors: The Robert Gannon Charitable Trust with support from The Foundation for Sport and the Arts.



Cheryl Barker: vibrant as Jennifer

## Musical

## The new Norma Desmond

The character of faded silent-movie queen Norma Desmond is one of the greatest grotesques in cinema, and even as romanticised in Andrew Lloyd Webber and Christopher Hampton's stage musical of *Sunset Boulevard* she retains a serviceable set of fangs. Petula Clark, always the sweetest of 1950s female singers, would seem to be much too pleasant a choice to play such a sinister, cracked recluse. On this occasion, advance assumptions are borne out by the reality.

Clark hits her marks, hits her notes and makes her gestures all as required, but seldom if ever does her performance convey a sense of Norma-esque spirit. Her voice has consummate professional clarity and power, but never really puts across Desmond's emotions: in the closing bars of her return-to-the-studio number "As If We Never Said Goodbye", Clark's sobs seem to come on cue rather than from the heart of the character.

Likewise, her first act hymn to the glories of the silents, "New Ways To Dream", lacks sufficient passion to get her over the nagging paradox of devoting a front-rank musical number to the days when "we didn't need words - we had faces". Clark's own face is hidden beneath garish make-up, but nevertheless looks less like a frightening mask badly concealing the ravages beneath than the attempt of a 1970s punkette to scarily what are not particularly striking features. The shock I felt in 1993 when Patti LaPone's Norma appeared suddenly (supposedly) un-wigged and un-combed was so absent this time that only several minutes in did I realise I was watching the same scene. Norma needs that demonic edge to counteract the dilution wrought on Billy Wilder's original story by Hampton; although the first major number "Let's Have Lunch" is refreshingly cynical, thereafter the nasty smell of Hollywood is masked by the perfume of big-budget stage musical values.

It is also necessary because, despite Norma being both the star character and invariably the dilution wrought on Billy Wilder's original story by Hampton; although the first major number "Let's Have Lunch" is refreshingly cynical, thereafter the nasty smell of Hollywood is masked by the perfume of big-budget stage musical values. It is also necessary because, despite Norma being both the star character and invariably the dilution wrought on Billy Wilder's original story by Hampton; although the first major number "Let's Have Lunch" is refreshingly cynical, thereafter the nasty smell of Hollywood is masked by the perfume of big-budget stage musical values.

Nearly four years on *Sunset Boulevard* has become a fixture: the ensemble players are sometimes unable to conceal the knowledge that they are just doing a regular job, and even the trucks and flies of John Napier's astoundingly complex set move now and then with a careless jerk. It will, however, take much more to close the show than Petula Clark's attenuation of the charisma of Norma Desmond.

Ian Shuttleworth

At the Adelphi Theatre, London WC2 (0171 836 7611).

INTERNATIONAL  
ARTS  
GUIDE

## AMSTERDAM

**CONCERT**  
Concertgebouw  
Tel: 31-20-5730573  
● Schoenberg Ensemble and Asko Ensemble: with conductor Reinbert de Leeuw and soprano Rosemary Hardy perform Reich's "Eight Lines", Bartok's "Four songs by Jaap Kaplinck", and the world premiere of Wagner's "Trois poemes en prose"; 3pm; Jan 20  
**JAZZ & BLUES**  
Bimhuis Tel: 31-20-6233373  
● Tome XX: contemporary jazz by trumpeter Thomas Heberer, saxophonist Dirk Rauff, double bass-player Dieter Manscheid and drummer Fritz Witte; 9pm; Jan 20

## BERLIN

**DANCE**  
Deutsche Oper Berlin  
Tel: 49-30-3438401  
● Onegin: a choreography by John Cranko to music by Tchaikovsky, performed by the Ballett Deutsche Oper Berlin. Soloists include

Raffaella Renz, Marguerite Donlon, Alexei Dubinin and Yannick Boquin; 7pm; Jan 20  
**OPERA & OPERETTA**  
Steinplatz unter den Linden  
Tel: 49-30-2082861  
● Aida: by Verdi. Conducted by Asher Fisch and performed by the Staatsoper unter den Linden. Soloists include Alessandra Marc, Andreas Kohn, René Pape and Bernd Weik; 7pm; Jan 19

## CLEVELAND

**EXHIBITION**  
Cleveland Museum of Art  
Tel: 1-216-421-7340  
● Isamu Noguchi: Early Abstraction: this exhibition offers an examination of three sculptures on view through 20 related black-and-white gouaches, completed by Isamu Noguchi (1904-1988) following an apprenticeship with sculptor Constantin Brancusi in Paris in 1927. The drawings have not been seen publicly since Noguchi's return to New York in 1929; on Jan 24

## DRESDEN

**DANCE**  
Sächsische Staatsoper Dresden  
Tel: 49-351-49110  
● Rot und Schwarz: a choreography by Scholz to music by Beethoven, performed by the Ballett Dresden; 7pm; Jan 19  
**OPERA & OPERETTA**  
Sächsische Staatsoper Dresden  
Tel: 49-351-49110  
● Lohengrin: by Wagner. Conducted by Peter Schneider and performed by the Sächsische Staatsoper Dresden. Soloists include Siegfried Vogel, Klaus König, Luana

DeVoi, Hans-Joachim Ketelesen and Dame Gwyneth Jones; 8pm; Jan 21

## EDINBURGH

**EXHIBITION**  
Scottish National Portrait Gallery  
Tel: 44-131-5568921  
● The Carrick Family in Russia: this exhibition tells the story of a Scottish family in Imperial Russia. Their changing fortunes took them from the elegance of the St Petersburg of the Tsars to Stalin's labour camps. The photographs by William Carrick are a document of a society on the eve of revolution; on Jan 21

## EINDHOVEN

**CONCERT**  
Muziekcentrum Frits Philips  
Tel: 31-40-2442020  
● Roberta Alexander: accompanied by pianist Tan Cron. The soprano performs songs by Brahms, R. Strauss, Barber and Ives; 8.15pm; Jan 23

## FRANKFURT

**CONCERT**  
Johanniterkirche Hoechst  
Tel: 49-69-3601240  
● Chicago Sinfonietta: with conductor Paul Freeman and the Morgan State University Choir perform Gershwin's "An American in Paris", "Concerto in F" and excerpts from "Porgy and Bess"; 8pm; Jan 23

## GLASGOW

**CONCERT**  
Glasgow Royal Concert Hall  
Tel: 44-141-3326633

● Royal Scottish National Orchestra: with conductor Walter Weiler and trumpeter John Grace perform Haydn's "Symphony No. 83 in G minor (The Hero)" and "Trumpet Concerto in E flat major"; 7.30pm; Jan 20

## LONDON

**CONCERT**  
St Giles Cripplegate  
Tel: 44-171-6388891  
● Duke Quartet: and pianist Philip Mead perform Ives' "Piano Sonata No. 1", "String Quartet No. 1" and "Piano Sonata No. 2"; 3pm; Jan 20  
Wigmore Hall Tel: 44-171-9352141  
● Natalie Clein and Julius Drake: the cellist and pianist perform works by Beethoven, Shostakovich, Bloch and Martinu; 11.30am; Jan 21  
**DANCE**  
Royal Opera House - Covent Garden Tel: 44-171-3044000  
● The Sleeping Beauty: a choreography by Petipa to music by Tchaikovsky, performed by The Royal Ballet; 7.30pm; Jan 20 (2pm & 7pm); 22, 23, 24, 25, 26  
**EXHIBITION**  
Tate Gallery Tel: 44-171-8878000  
● Bill Woodrow: Fools' Gold: exhibition of 15 bronze sculptures made over the last five years by the British artist Bill Woodrow; from Jan 23 to Apr 28

**OPERA & OPERETTA**  
London Coliseum Tel: 44-171-9360111  
● La Belle Vivette: adapted from Offenbach's "La Belle Helene" by Michael Frayn. Conducted by James Holmes and performed by the English National Opera. Soloists include Lesley Garrett, Janis Kelly

(Jan 23), Thomas Randle and Ryland Davies; 7.30pm; Jan 19, 23, 24

## NEW YORK

**CONCERT**  
The Metropolitan Museum of Art  
Tel: 212-879-5500  
● Juilliard String Quartet: perform Beethoven's "String Quartet in A major, Op. 18 No. 5", "String Quartet in F major, Op. 59 No. 1" and "String Quartet in C sharp minor, Op. 131"; 8pm; Jan 19

## PARIS

**CONCERT**  
Théâtre des Champs-Élysées  
Tel: 33-1 49 52 50 50  
● Le Roi Roger: by Szymanowski. Concert performance by the Orchestre National de France, the Chœur de Radio France and the Maîtrise de Radio France, conducted by Charles Dutoit. Soloists include Zofia Kilianowicz, Wojciech Drabowicz, Ryszard Miśkiewicz and Piotr Kusiewicz; 8pm; Jan 19  
**EXHIBITION**  
Centre Georges Pompidou  
Tel: 33-1 40 78 12 33  
● Tony Cragg: display of some 40 sculptures by the British artist, including four new works created especially for this exhibition; from Jan 24 to Apr 15  
Musée du Louvre  
Tel: 33-1 40 20 50 50  
● L'Œuvre de Limoges: exhibition of some 140 medieval enamel from the Limousin region. The major part of the exhibits comes from the Musée du Louvre and the

Metropolitan Museum in New York; to Jan 22

## SAN FRANCISCO

**CONCERT**  
Herbst Theater Tel: 1-415-398-6489  
● The String Trio of New York: with composer/pianist Anthony Davis perform Davis' "Sounds without Nouns" and classic jazz standards; 8pm; Jan 20

## STOCKHOLM

**OPERA & OPERETTA**  
Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-7914300  
● La Traviata: by Verdi. Conducted by Kjell Ingebrigtson and performed by the Royal Opera Stockholm. Soloists include Lena Nordin, Carina Morling, Stefan Dahlberg and Anders Bergström; 7.30pm; Jan 19

## VIENNA

**CONCERT**  
Konzerthaus Tel: 43-1-7121211  
● La Plática de Los Dioses: by Hidalgo and Durán. Concert performance by La Capella Real de Catalunya and Hesperion XX, conducted by Jordi Savall. Soloists include sopranos Montserrat Figueras and Isabel Alvarez, countertenor Carlos Mena, tenors Lambert Climent and Francesc Garrigosa, and bass Daniel Carnovich; 7.30pm; Jan 20  
**OPERA & OPERETTA**  
Wiener Staatsoper  
Tel: 43-1-514442960  
● Tosca: by Puccini. Conducted by Simone Young and performed by the Wiener Staatsoper; 7.30pm; Jan 19

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Midnight  
Financial Times Business Tonight



## COMMENT &amp; ANALYSIS



Economic Viewpoint • Samuel Brittan

## Fear of something worse

The big imbalances in Europe are related to the overvaluation of the D-Mark and would be even more serious if squabbling led to Emu being put on ice

The failure of the German budget deficit – perhaps by a tenth of a percentage point – to fall to the Maastricht limit of 3 per cent of gross domestic product has provided a field day for Eurosceptics. The publication of the postponed EU business survey will provide another.

Mr Alexandre Lamfalussy, president of the European Monetary Institute, has tried to make a quick counter-attack. He does not, he has said, see any of the traditional early warning signals of a business cycle downturn, such as a worsening of profits or rising corporate indebtedness. He believes Germany is capable of meeting the Maastricht criteria, perhaps in 1996 and certainly in 1997, and France is "not that far away".

This is not 100 per cent convincing. Each slowdown has its own unique features and is not reliably signalled in advance. A more convincing answer would be that the Bundesbank (whose Council meets today) will relax its policy enough to make sure that full recovery is resumed, despite continuing talk about the money supply and inflation. A more subtle point is that a full resumption of both German and European expansion depends on a reduction of the overvalued German real exchange rate.

Meanwhile the pile-up of writings on Economic and Monetary Union continues. One outstanding publication should not be missed. This is a paper by Christopher Taylor, *EMU 2000*, published by the Royal Institute of International Affairs (10 St James's Sq, London SW1Y 4LE). Taylor was the Bank of England's foremost expert on Emu and helped Lord Kingsdown in his recent Emu report.

The case for a single currency area is said to depend on the mobility of factors of production, the flexibility of prices and wages, openness to trade and diversity (not similarity) of production. The biggest costs of a large currency

area come from the possibility of asymmetric shocks – such as events like German unification or oil price upheavals, which make it more difficult to devise a single monetary policy for the whole area.

Taylor distinguishes between an optimal currency area – which is best served by a single money – and a viable one where a single money is possible but not necessarily beneficial. He doubts if the 15 EU members together (or fewer if Greece is subtracted) make an optimal or even a viable area.

But there is in his view a core of six or seven countries such as Germany, its smaller neighbours and perhaps France, that form at least a viable area. Its members are not more prone to asymmetric shocks than the states of the US; and there are not the big differences in institutions and mechanisms which distinguish, for instance, the British housing market from its continental counterparts.

The word "perhaps" before France is the biggest weakness of his study, as the author is aware. One problem is to assess how far French unemployment is structural and how far aggravated by the *franc fort*. Another is the lack of feel among economists of the advantages of using "one money". The half per cent savings in transactions costs estimated by the Brussels Commission from a European single currency is almost irrelevant, as the main gains would be in escaping the volatility and unpredictability of separate exchange rates.

Most economists agree that it would be mad to enter a currency area at a conversion rate which rendered whole swathes of national industry uncompetitive. This was the case with East Germany in 1990 and to a lesser extent with Britain when it rejoined the gold standard at pre-war parities after both the Napoleonic and the first world wars. But assuming the entry rate to be as reasonable as fal-

libe humans can make it, are there any further losses from abjuring devaluation?

The likely behaviour of a future European money has in my view to be contrasted not with ideal textbook floating but with actual market experience. Since Italy was forced out of the exchange rate mechanism, the lira has depreciated by about 35 per cent against the D-Mark, far more than any deterioration in relative cost levels. And it was only a decade ago that the dollar first doubled and then halved against the German currency. This is not to speak of the recent overshooting of the yen from which Japan is only just beginning to recover.

There are perfectly good political grounds for the UK not separating itself too far from its European partners. But Taylor tries to find an economic rationale. His belief seems to be that Emu will happen and that Britain will lose more than gain by staying outside. In the first place real interest rates are likely to be on average up to one percentage point higher because

of the risk premium on sterling. Then there is the damage to the City of London which could be quite substantial if one differentiates between fund managers and security houses likely to benefit from Emu and short-term dealing institutions which are unlikely to do so.

But above all he is influenced by the UK's earlier unimpressive record in maintaining price stability on its own and the fragility of the post-1992 arrangements. These "depend heavily on the will and priorities of the government of the day, as well as on the personalities of the Chancellor and Bank governor". The new policy approach has not yet been put to a severe test. These points are made with much tact.

I would buy these arguments, even though they do not make as much noise as the dire warnings of Emu's opponents. But Emu will not happen without Germany. Until recently the German case for Emu was purely political. Nobody expected the "Euro" to be more stable than the

D-Mark. Now, however, an economic case is emerging as a result of the uncompetitive nature of the German traded goods sector both in Europe and in the wider world.

Eurosceptics might answer that in that case the Bundesbank should simply loosen monetary policy enough to cause the D-Mark to depreciate.

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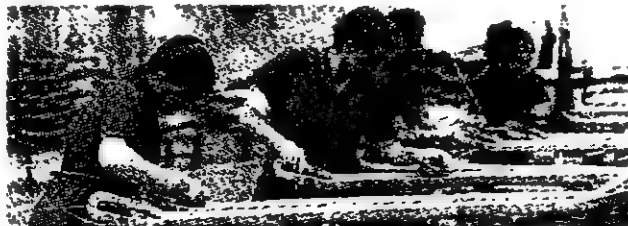
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GERMANY BECOMES UNCOMPETITIVE  
Unit labour costs in manufacturing

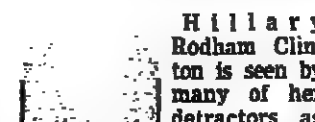
Country	1990	Oct 1992	Oct 1995
France	100.0	103.9	102.4
Germany	100.0	125.1	124.6
Italy	93.7	78.5	77.8
UK	101.5	92.3	92.6
Belgium	93.4	91.5	90.3
Netherlands	84.3	94.4	91.5
Sweden	102.4	77.5	79.8
Europe*	100.0	100.0	100.0
US	88.9	73.1	
Japan	77.3	72.3	
South Korea	32.5	34.4	
Taiwan	54.9	59.4	

\*Average hourly compensation in manufacturing industry divided by output per man hour, valued in a common currency at purchasing power parity exchange rates. Relative to average for Europe (weighted average of above seven countries). Source: C. Taylor EMU 2000

BOOK REVIEW • Jurek Martin

IT TAKES A VILLAGE: By Hillary Rodham Clinton  
Simon and Schuster, \$20.

## Home thoughts of a former radical



Hillary Rodham Clinton is seen by many of her detractors as an encephalitic feminist extremist intent on getting men out of their beds and boardrooms and into the nurseries and kitchens. But if they are prepared to take this book at face value, they would discover that she is a woman and a mother of rather conventional and traditional views.

The First Lady is troubled, for example, by the impact of divorce on children, not to the point of calling for an end to dissolution by consent but sufficiently to recommend mandatory "cooling off" periods and more counselling for couples with children. She even approvingly quotes the observation of Bill Bennett, high priest of US conservative values, that "in terms of the damage done to the children of America, you cannot compare the homosexual movement to what divorce has done".

She dislikes abortion when it is used, in effect, as a form of contraception. She has no problems with the introduction of the v-chip, which can block TV reception of violent or excessively sexual programmes, and suggests families turn off their boxes once a week and talk to each other. She sees nothing wrong in tougher school discipline, even endorsing the use of uniforms "because they appear to diminish the frictions caused by brand-name consumerism and gang identification".

So much for the radical Hillary, though these are not the main messages of her book. Its title is derived from an old African proverb – "It takes a whole village to raise a child". She interprets this as a reference not simply to parents and schools, but to every other conceivable aspect of society – extended families, friends, churches, businesses and, of course, government.

She mixes her thoughts on

the roles all might optimally play with her own personal experiences both as a long-standing advocate of the rights of children and as a parent. She is entitled to speak with authority since the product of her own sometimes troubled marriage, daughter Chelsea, appears, on available evidence, happy and well-adjusted – no mean tribute to the strength of a family living in the White-water political fishbowl.

Mrs Clinton herself comes from the sort of suburban, church-going nuclear family, with a father as the sole breadwinner, that is now often held up as a symbol of the golden age of the 1950s. She acknowledges its formative influence on her – so different from the broken home from which her husband came – but does not advocate rolling back the clock for the simple reason that no society can be static.

Particular passions come through strongly. The provision of childcare facilities, which she admires so much in France, is portrayed as a matter of practicality not ideology. She cites a long list of companies which have concluded that investment in day-care for their employees is "good business practice", but still worries that, in a "turbo-charged" economy, corporations too often overlook the consequences on those same children of some of their decisions, such as laying off workers.

Sometimes she finds ideology transparently false. She contrasts Richard Nixon's official reason for vetoing a federal childcare bill in 1971 – "it would commit the vast moral authority of the national government to the adoption of radical approaches to child-rearing over and against the family-centred approach" – with measures he was actually prepared to support. These encompassed a whole range of tax deductions, federal subsidies and construction assistance for new day-care centres for poor children.

"Now," she concludes, "even these measures are controversial in some quarters." And this leads her into a stout defence of government "as a partner to, not a substitute for, adult leadership and good citizenship" – an argument that her husband now uses almost daily in his budget battles.

It was always suspected of Hillary Clinton that she was more radical than Bill – an impression reinforced, fairly or otherwise, by the healthcare reform she helped design but which Congress killed in 1994. Perhaps that experience tempered her passions, except in her defence of children. Or perhaps it takes a former radical like herself to know one, as she certainly thinks she knows the present crop on the right.

Whatever the truth, she now casts herself in the "middle of the road" mainstream – "liberal in some areas, conservative in others, moderate in most, neither exclusively pro nor anti-government. We respect the unique power of government to meet certain social needs and acknowledge the need to limit its powers."

If that is unexceptional, some criticism of her book is in order. Mrs Clinton writes like the lawyer she is and proves in the process that not all legal eagles, whatever their force of argument, compose words like Oliver Wendell Holmes. Because she ranges so widely and quotes extensively from so many sources, the book desperately needs an index and footnotes.

Her legion of unforgiving critics have taken to suggesting that the book is just another play in the reversion of St Hillary and that it would never have been published if she were somebody else. Yet the same might be said – but never is – of any number of former first ladies who have taken to print. The position is not a disqualification for authorship, or anything else.

And Hillary Rodham Clinton does have something to say – if readers are willing to listen.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## Study of fraud law problems already under way

From Mr Stephen Silber QC.  
In your article "Accountants union to combat fraud menace" (January 10), you pointed out that the UK's senior accountancy body had written to the home secretary urging him to consider setting up an independent panel to co-ordinate the fight against fraud.

You might be interested to know that the Law Commission is in the process of a massive project investigating the law of

dishonesty. We are doing this for a multifarious and miscellaneous range of reasons. First there has been much criticism of the length and complexity of fraud trials: we are concerned to discover whether it might be possible to reduce the length and complexity of trials by simplifying the law, while always ensuring that the defendant is fully protected. Second, in the period since the enactment of the Theft Act 1968 and the Forgery and Counterfeiting Act 1981, there

have been radical and multifarious technological advances. In consequence, it is likely some acts of dishonesty might not be effectively covered by present legislation because parliament could not possibly have envisaged all the technical advances which are now creating such problems for the courts. Finally, we are very conscious that there has been much cogent judicial criticism about this branch of the law as being in urgent need of simplification and

modernisation. We are very anxious to discover from as many people as possible what they consider to be wrong with the present law. We hope to produce a series of consultation papers and then, in the light of the responses, to produce a report.

Stephen Silber, Law Commission, Conquest House, 37-38 John Street, Theobalds Road, London WC1N 2BQ, UK

## Further trip to Houston is advised

From Dr Andrew Austin.  
Sir, I enjoyed reading Adam Hopkins' letter from Houston (Travel: "The Acropolis of Texas", December 9/10, 1995) which described his trip here last April. Since his visit the 1100 Louisiana building has been renovated, with a newly added Hibachi style top.

The Holocaust Museum is ready to open, and the Menil Collection added a new building designed by Renzo Piano to house its Cy Twombly exhibit about a year ago. I look forward to Mr Hopkins' views on these new buildings when he has a chance for a longer visit.

The art car parade mentioned in the article is held each April, in conjunction with the Houston International Festival. Pictures can be seen on the World Wide Web site <http://www2.nse.com/articles/newimages/weekend.html> or at <http://www.panix.com/oval/artists/roster/roster.html>.

I would encourage all those interested in seeing the world's largest assemblage of art cars to visit Houston this April. However, visitors should be warned that "Dallas and Waco [are] almost within earshot" of Houston in the same way that Perth and Ulster are almost within earshot of London.

Andrew Austin  
department of economics  
University of Houston  
Houston,  
Texas 77204-5882,  
US

## Germany's 'soundly-based' Emu plan

From Professor Lucio Izzo.  
Sir, According to Professor de Grauwe ("Why the link should be cut", January 12) convergence criteria, established by the Maastricht treaty, for public budgets are not needed for the European central bank to be able to implement a low-inflation monetary policy. This is of course true, provided that public deficits are temporary and are expected to be accompanied by offsetting future government surpluses.

To attract funds, the government must offer lenders a prospective revenue stream from taxation net of (non-interest) expenditure sufficient to support the value of outstanding debt. Like any borrower, the government can borrow only a limited amount in interest-bearing debts, determined by the maximum present value of the

prospective primary budget surpluses.

Finance of a given public deficit, together with refinancing of past accumulated deficits, requires prospective future primary surpluses that increase with the real rate of interest. The consequence is that government's debt capacity is sharply reduced if the real rate of interest gets persistently and significantly higher than the real rate of growth. Since the early 1980s, western Europe and North America have been confronted with this state of affairs.

Professor de Grauwe's suggestion that fiscal retrenchment be postponed until the creation of the European central bank does not seem to be a possible way out, mainly because the high levels of the real rate of interest and of public debts are making the government

borrowing capacity fast approach its limits in some countries. In others the limit has already been reached.

No wonder the German government is moving to fulfil the Maastricht pledge (including giving up the D-Mark and Bundesbank) by requesting that future Emu partners subscribe to a pact of fiscal stability before gaining access to Emu. It is therefore surprising that Professor de Grauwe suggests the German government's attitude is a strategic move to ensure monetary union does not materialise. We should have the German government's attitude as being the only possible serious approach to a soundly-based Emu.

Lucio Izzo,  
Catholic University of Milan,  
via Melzi d'Eril 7,  
20154 Milan, Italy

## UK chancellor's reputation enhanced

From Dr John Wells.  
Sir, Martin Wolf ("A gamble with stability", January 16) surely errs in criticising the UK chancellor of the exchequer for resisting pressures for higher interest rates last May. "This decision turned out to be right, but was still a mistake," he says – the reason being that risks were allegedly taken with the government's counter-inflationary credibility.

But, surely, the chancellor's reputation has been enhanced by his capacity to interpret current economic develop-

ments correctly. One need look no further than the reputation of the Governor of the Bank of England – and of those on the opposition front bench who appeared to support him – to see that.

Moreover, inflation expectations implicit in gilt yields at the three-year horizon have fallen since May. And, while the differential between 10-year gilts and D-Mark bonds may have risen slightly, this may reflect factors such as the UK balance of payments and the need for future sterling

FINANCIAL TIMES  
Conferences

## MULTIMEDIA

### Who will be the winners?

22 & 23 March 1996  
Hotel Inter-Continental, Seoul, South Korea

Multimedia is set to be one of the major growth industries of the next decade—but where will that growth take place? Increasingly the focus is turning to Asia, with its concentration of technological expertise and a young ambitious population, eager for entertainment and information. Now, as many Asian countries install state-of-the-art infrastructure systems, they could be achieving an ideal position to develop multimedia. Will they leap-frog the West to become the leaders in multimedia development and usage? Which companies will be the winners? What role will China play? These and other questions will be addressed at the Financial Times Multimedia Conference in Korea, in association with the publishers of the leading Korean financial daily, Maeil Business Newspaper and TV.

**Topics include:**

- ★ South East Asia's role in the growth of multi-media
- ★ Will Asian countries leap-frog the West and jump to the forefront of multimedia development?
- ★ Financing infrastructure developments
- ★ Will trade barriers impede the growth of Asian multimedia suppliers?
- ★ Multimedia in China: tiger or paper tiger?
- ★ Who will be the winners in the multimedia revolution?

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## FINANCIAL TIMES

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Thursday January 18 1996

## The high-tech roller-coaster

It is tempting to see the sharp rises and falls in the prices of high-technology stocks as a sign of speculative fascination with an essentially immature sector.

Yet the chips made by Intel - the latest victim of the technology roller-coaster after it reported lower than expected fourth-quarter earnings - are as much a part of the industrial landscape as steel in the 1890s or cars in the 1950s.

Very rapid revenue growth produces wide share-price fluctuations, as the market reacts to changes in future earnings expectations and discounts them into today's values. The Intel case illustrates that even one of the best-managed high-tech companies is vulnerable to big swings of sentiment.

It also indicates how important a company's ability to shape its business environment is to its valuation. Intel owes its success to its control over the x86 microprocessor architecture, the building block for today's personal computer industry. It has maintained that control in the face of rival "clone" chips by assiduous marketing and innovation.

It is not surprising, therefore, that investors took fright at the company's fourth-quarter earnings. In microprocessors, there is little sign of erosion of market position. But the company has increasingly been expanding into areas in which it does not possess the same advantages. For example, it combines its own chip with those of other makers to produce fully assembled per-

sonal computer circuit boards. These allow small companies to produce cheap, high-quality PCs, generating immediate profits for Intel and helping to entrench the Intel standard (as Apple's woes amply testify). Yet this approach erases barriers to entering the PC business, contributing to market instability.

In the fourth quarter, Intel itself was caught by that instability. PC sales were below the company's expectations, leaving it with excess supplies of bought-in components. The surplus memory chips are "commodity" components, subject to short-term swings in price, recently that price has fallen, hurting Intel's results.

There are a few lessons from this tale. First, investors should make sure that in valuing a company which possesses a proprietary technology they are not exaggerating the portion of the company's earnings to which that price protection applies.

Second, they should worry that the commodity semiconductor cycle, which has largely favoured producers in the last few years, may now be becoming more of a buyer's market. And third, when judging a high-tech stock what matters is not just the underlying growth in product demand but also the company's ability to extract earnings from every dollar of those revenues. When all high-tech stocks were rising together, that consideration was often overlooked. Now, with many down by half from their highs of last summer, it is of critical importance.

## Time warp

On Friday, MPs have another chance to debate the recurring question of whether the UK should move forward one hour onto Central European Time. In voting on the second reading of Mr John Birt's British Time (Extra Daylight) bill, they should have little hesitation in recommending that it does.

The harsh reality is that there are not enough hours of daylight in the UK's winter. Unless the earth tilts on its axis, that will remain the case. The question is when during the day the few hours of feeble light would be most useful.

Mr Birt wants the country to stay with British Summer Time (Greenwich Mean Time plus one hour) during the winter and to adopt "double summer time" - GMT plus two hours - in summer. The change would bring the UK into line with the rest of Europe.

That alone is reason enough to make the change, given the benefit to communications and travel, with Asia as well as with continental Europe. In addition, the Royal Society for the Prevention of Accidents has long argued that people are more at risk travelling home in the dark than they are going to work. Latest estimates suggest that the move to Central European time could save nearly 700 pedestrian deaths and serious road injuries a year, and cut more than £250m a year from heating and lighting bills. Some also estimate that the change would boost

annual tourist spending by £1bn. Polls show more than two thirds support a change.

Against those arguments are the pleas of postal workers and others working outside who will face darker mornings. And there is the Scottish problem. As Scotland is further north than the rest of the UK, in winter the sun would not rise until nearly 10am.

However, even in Scotland, not everyone is opposed to the change. A 1992 opinion poll in Scotland showed 50 per cent support for change, up 12 percentage points on 1989, although a poll last month showed 56 per cent against. Farmers, among those most concerned, are more flexible than many workers. An experiment with double summer time 25 years ago was halted after the death of several Scottish children on the way to school. However, children are at more risk in the evening when they may be tired, or may be travelling to leisure activities.

In response to Scots who oppose a change, some suggest that Scotland should have its own time zone. This is undesirable, but it would still be preferable to abandoning the plan. A separate zone does not imply a separate country, as some Conservative MPs fear. The US and Canada each have six zones (including the Aleutian Islands and Hawaii), Australia three (not including Lord Howe Island), and Russia 11. Widespread support for the bill reinforces the case for a change.

## China's curbs

China needs to heed the widespread condemnation of its decision this week to clamp down on foreign economic news services. The measures are deplorable, not only on grounds of principle. They show a failure by Beijing to grasp basic realities imposed by its move towards a more open, market-based economy. China itself risks losing most from such curbs.

Commercial, rather than political, motives appear to have been uppermost in the decision. It owes much to envy in Xinhua, the official news agency, at the rapid expansion in China of international business information providers, such as Reuters. By acquiring the right to "supervise" their operations, Xinhua can now insist on a share of their local revenues.

Officially, Beijing has justified the clampdown on grounds of safeguarding national sovereignty. Such jingoistic rhetoric doubtless helped win support from reactionary hard-liners in China's leadership. It is less clear whether it presages a drive to manipulate or suppress economic data. Their dissemination has hitherto been largely free of restrictions, apparently because the authorities have until now deemed them to be politically innocuous.

The growing proliferation of alternative delivery channels, which prompted Xinhua's defensive action, would almost certainly frustrate any attempt at systematic censorship. However,

new powers to punish providers of information which "slanders or jeopardises" China's interests are an open invitation to abusive official intervention.

Unimpeded flows of information are the lifeblood of modern economies. By applying a crude tourniquet to one of its main arteries, Beijing has not only dealt a blow to confidence among foreign investors. It also threatens to stifle the development of China's fledgling financial markets and to handicap the operations of export industries, on which much of its prosperity depends.

Politically, the clampdown sends troubling signals to the rest of the world. It contradicts recent pledges by Chinese leaders to achieving greater economic transparency. Decisive improvements on that front are an essential pre-condition of China's entry into the World Trade Organisation. This week's measures raise doubts about Beijing's commitment to joining the WTO - and to integrating with the global economy.

It is to be hoped that the clampdown is the product of commercial scheming by Xinhua, rather than of a more fundamental policy shift. If Beijing is to repair the damage, it needs to review the agency's role. An antiquated propaganda machine, answerable to Communist party bosses, Xinhua has no place in a modernising economy - still less any right to monopoly control over business data.

# On a collision course

## Record numbers of foreigners are investing in Tokyo while Japanese institutions are queuing up to sell stocks, says Gerard Baker

The Japanese have an insatiable desire to hear what foreigners think of them. Most have a similar yearning for expert financial predictions. Small wonder, then, that they sat in rapt attention this week in Tokyo while Mr George Soros, the financial guru, discussed the prospects for the Japanese stock market.

Mr Soros duly joined the ranks of those foreigners who believe that Japan's long financial decline may be over. Japanese equities, he said, were among the best investment prospects for 1996.

But while his Japanese audience appeared eager to hear his words, they show no obvious sign of preparing to act on them. For Mr Soros's visit underlined the continuing divergence between international observers of Japan - who are highly optimistic and willing to invest there - and Japanese investors, who remain determinedly on the sidelines.

The tension between these conflicting views has been the central feature of the stock market in the last year. It has now reached a critical phase, whose outcome will determine the direction of the market for the rest of this year.

On first inspection, the verdict of Mr Soros and other foreigners seems justified. For the past six months, almost unnoticed, the Japanese stock market has been in its most impressive bull period since the collapse of the bubble economy six years ago. Since last July, when the Nikkei 225 index of leading stocks has jumped by more than 40 per cent. It closed 1995 on its highest end-of-year level for four years, and began the New Year in similar vein.

The increased confidence has been reflected in a strong recovery in market activity as well as in prices. In the last six months of 1995, average daily trading volumes

on the exchange rose to levels not seen since 1990.

The rally has convinced many analysts and investors that the long decline of the post-bubble era, when prices fell by almost 60 per cent in three years and then stagnated for a further three years, is at an end.

A range of positive economic statistics is usually cited as being responsible for the rally. Confidence in the country's overall prospects has clearly improved in the last six months. A series of figures at the end of last year suggested production was beginning to climb out of its four-year trough. Most forecasters expect economic growth this year of between 2 and 2.5 per cent, which, if it is achieved, would be the fastest since 1990.

Corporate profits have already anticipated that gentle recovery. In the six months to the end of September last year, pre-tax profits showed their first significant rise for five years. And those gains were achieved not thanks to growth in sales, but to underlying improvements in profitability. Price cutting and continuing weak demand left turnover slightly lower than in the same period a year earlier, while pre-tax profits at quoted companies rose by more than 23 per cent following corporate restructuring.

Repeated interest rate cuts by Japanese authorities anxious to stimulate demand have also encouraged an improving investment climate for stocks. Short- and long-term interest rates are at record lows, which has increased the attractiveness of equities.

Also, the long banking crisis that has hung menacingly over the economy for the last two years seems to be lifting, as the bigger banks prepare to write off a substantial part of their non-performing loans.

But none of these factors is really sufficient to explain why stock prices should be soaring. Similar optimism has been apparent on sev-

eral occasions in the last few years but has failed to produce the sort of rally now in progress. And, in spite of the improvements, valuations of Japanese stocks still look very high by most international standards.

The explanation most widely favoured among analysts in Tokyo for the current surge is liquidity. The monetary easing of the last year is said to have injected extra liquidity into the financial system. Narrow money supply is growing rapidly and cash balances are piling up. Low interest rates have left much of that money looking for a profitable home.

The combination of surging liquidity and decent earnings momentum could act like rocket fuel for equities," says Mr Peter Tasker, head of equity strategy at Kleinwort Benson in Tokyo.

But so far domestic liquidity has not been the driving force behind the sharp rise in stocks. Japanese money is still being drained from the stock market: the real demand has come entirely from overseas.

Foreigners have been buying Japanese stocks as never before. In the last six months, they made net purchases of more than ¥3,000bn of Japanese equities, the highest six-monthly figure recorded. Foreign ownership of the stock market has risen to a record level: nearly 9 per cent of Japanese equity is now in the hands of foreigners.

That money has been driven to Japan partly by growing concerns about financial instability elsewhere in the world. Diminishing expectations of further gains on Wall Street and in Europe have highlighted the attractions of Japan, where stocks have languished for so long that they have begun to look cheap.

"The Japanese market has looked like a laggard compared with foreign markets," says Mr Chisato Haganuma, strategist at Nomura Research International in Tokyo.

"So foreign investors are likely to be net buyers."

But as that "wall of money" has arrived in Tokyo, it has crashed up against a wall of equity coming the other way. Almost all categories of Japanese investor are as anxious to leave the market as the overseas investors are to arrive.

The key to where the stock market goes from here lies in the outcome of that financial tussle. In the last six months the weight of overseas buying has more than offset domestic selling, and the market has risen, but that now looks as though it may change.

Many institutional domestic investors, tempted by high prices as they approach their financial year-end in March, will be especially eager to step up their selling over the next two months.

The most important group of Japanese investors, the life insurers, seem certain to escalate their dumping of equities. They still own almost 10 per cent of the total market and are looking to reduce that share drastically. Their problem is twofold. Most of them currently have not realised sufficient returns on their investments to meet liabilities to their policyholders. They have averaged returns of just 3 per cent in the last few years, against a guaranteed rate of return for their policyholders of over 4 per cent.

More pressing still, in the next two months a much larger than average number of their policies will mature, the result of a big increase in policies issued in the late frenetic 1980s.

To meet those demands, the insurers must sell off their stocks, and replace them with less risky assets. They currently hold 30 per cent of their assets in equities and foreign securities when the need for guaranteed returns suggests they

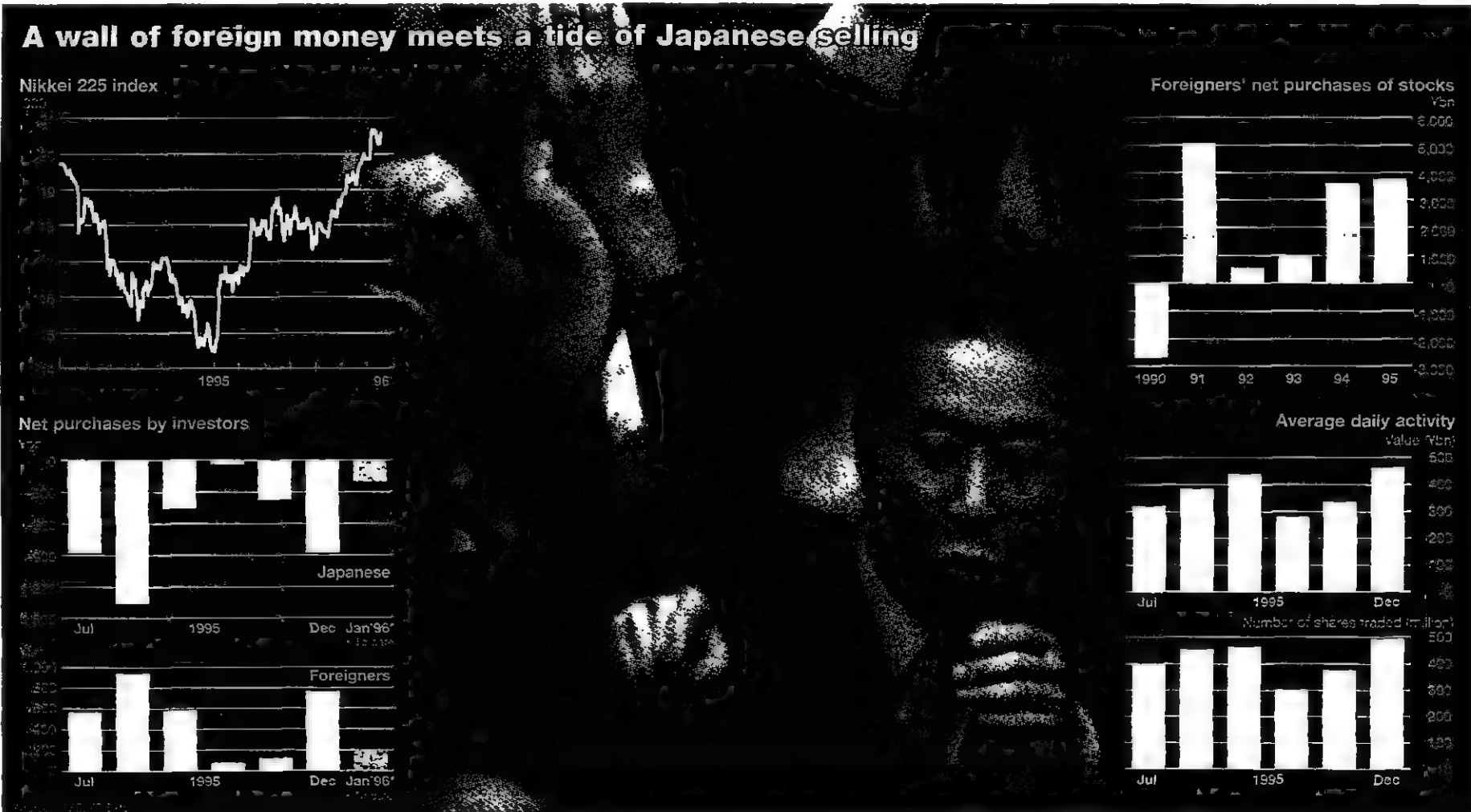
should probably be holding none. They have already increased their equity sales in the last few months.

For banks, the largest group of investors, the immediate problems may be even greater. Most of them are committed to big write-offs of bad debts in this financial year. To achieve that they will need to realise profits on a huge block of their stock holdings. Banks have provided domestic support for the market in the last few years as they have taken up some of the shares unloaded by other groups, but that now looks likely to change.

Since there is little sign of a sustained pick-up in equity interest among the other types of investor, the downward pressure on the market from Japanese investors seems certain to grow. The evidence so far this month has been that foreigners still seem anxious to take up the offered shares, but as the flow gets stronger, the attractions of buying Japanese equities will diminish.

There is a question mark over how long foreigners will remain net buyers," says Mr Pitham Smithers, strategist at ING Barings in Tokyo, "and over whether domestic investors will become forced sellers. The last six months have seen the easy gains. It is going to get a lot harder from here."

The basic problem is not simply an aversion to risk on the part of Japanese investors, although most domestic investors certainly are still cautious. The real cause of the tension is the fundamental weakness of the country's leading financial institutions and the pivotal role they play in the Japanese equity market. Most of them remain chronically undercapitalised, and burdened with non- and under-performing assets from the years of excess in the late 1980s. Until those assets are finally removed from their balance sheets, they will always threaten any early end to any recovery in the Japanese stock market.



## OBSERVER

### Singapore slung out

It was a "defining moment in history" according to the pro-government Straits Times, which wrote a leader on New Year's Day celebrating the fact that the island republic had been promoted to the ranks of the developed nations.

But before you could say per capita GDP, some party-poopers in France stepped in to spoil the fun. Three years ago, the Paris-based OECD had already told its members that aid to Singapore should no longer be counted as "official development assistance". Last May, the organisation signalled that Singapore would move off the "developing" list from the beginning of 1996.

But it was only in the last few days that officials had actually set out to discover what their new status might mean.

To their dismay, the OECD informed them that their country was not yet developed. It had simply been redesignated a "more advanced developing country" - a "dynamic nonmember economy" or a "country in transition", for short.

Perhaps the biggest surprise is that the attainment of developed nation status was reckoned to be cause for celebration in the first place.

disappear in a puff of smoke.

### Two for one

Today's vote by Greece's Socialist MPs for a new prime minister to succeed Andreas Papandreu is likely to be a close-run affair.

Of the four candidates, Costas Simitis, the ex-industry minister, has been campaigning unofficially for the past year.

But the other front-runner, Gerassimos Arsenis, is gaining ground fast.

Both men are former economy ministers. But when it comes to pulling the Greek budget into shape, Arsenis has the edge. He can afford all call on his wife for help.

A Princeton-trained economist, Louka Katseli - who kept her own surname under a law introduced by the Socialists in the 1990s - was appointed special economic adviser to the prime minister by Papandreu.

She keeps a low profile, but has helped boost relations between the Socialist government and Greece's Federation of Industry.

Businessmen now appear convinced that the Socialists have abandoned their statist ideas and private investment is soaring.

helping to polish her husband's image. No wonder. If Arsenis wins, she keeps her job.

### Searching question

The term "headhunter" has somewhat different connotations in Russia's lawless corporate world from those it has in the west.

But the more respectable practitioners of the art will doubtless be queuing up to offer their services to Anatoly Chubais, the ferociously dynamic economic reformer, who has just fallen victim to President Boris Yeltsin's re-election strategy.

Chubais certainly has an impressive CV for someone just turned 40.

Apart from masterminding the biggest privatisation programme in history, Chubais has also achieved the seemingly-impossible in bringing Russia's once run-away inflation to heel.

The principal snag is a paucity of suitable openings. Unlike Britain, Russia has few merchant banks to offer redundant politicians a lucrative rest home.

About the only challenge big enough for Chubais would be for him to turn poacher and start running Gazprom, the giant energy company which owns a third of the world's gas.

Chubais would first have to explain, though, why as deputy prime minister he wanted to tax

them into the ground.

### Silver lining

The ousting of Captain Valentine Strasser as Sierra Leone's head of state, in a bloodless coup on Tuesday, has caused barely a ripple in the beleaguered West African state.

Not so, however, among the country's national soccer side, currently competing the continental championship in South Africa.

Strasser is a fanatical football supporter, who regularly trained alongside the national squad and personally instructed them before matches.

Until recently rank outsiders, the Leone Stars currently lead their group in the competition.

It is unclear, as yet, whether Strasser's replacement - thought to be his number two, General Julius Maada Bio - will be quite as supportive.

At least losing power offers one consolation. Strasser, who was expelled quietly to neighbouring Guinea, will have plenty of time to travel down to South Africa to cheer on his side.

### Today's thought

Overheard at a highbrow conference: "Deep, deep down journalists are really very superficial."

## Financial Times

### 100 years ago

Hard on the Boers  
Some of the Paris papers interested in finance are beginning to show a healthy irritation with regard to the interruption of development in the Transvaal caused by the political crisis and the subsequent labour disturbances. The "Paris Bourse" is particularly hard upon our good friends the Boers. In an article upon "Boer Duplicity", the following passage occurs: "The truth is that the Boer people, of whom the majority - say, nine-tenths - are ignorant of reading and writing, are two hundred years behind the times, and that they have only assimilated the vices and defects of civilisation." We do not remember seeing anything quite as strong as this in the most jingo English journal.

### 50 years ago

Peseta not to be devalued  
Madrid: The Director of Spanish Foreign Exchange Control denied in a Press statement that the Spanish Peseta would be devalued. No change whatever would be introduced in its quotation, he added.







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## IN BRIEF

### Nokia to cut 600 electronics jobs

Nokia, the Finnish telecommunications group, moved to tackle problems in its troubled consumer electronics division when it announced plans to cut 600 jobs and said it was considering strategic partnerships with other companies. Page 20

**Giat tumbles to FF11.2bn deficit**  
 Giat Industries France, the tank and munitions maker, announced one of the worst results ever recorded by a French state-owned company. It ended last year FF11.2bn (\$2.4bn) in the red, and warned of an even higher loss after the addition of provisions for restructuring. Page 20

**Strong Swiss franc keeps Roche sales flat**  
 The strength of the Swiss franc cut sales growth at Roche, Switzerland's biggest pharmaceuticals company, to zero, according to figures for 1995 from the company. Sales of SF14.7bn (\$12.5bn) were virtually unchanged from 1994, but when measured in local currencies were 11 per cent higher. Page 20

**Computer Associates has record quarter**  
 Computer Associates, the US software group, reported record results for its fiscal third quarter of \$227.2m, helped by strong demand for software used on networks of distributed computers. Page 21

**Strong gains at BankAmerica and Norwest**  
 BankAmerica added to the list of US banks which have reported record annual earnings. It announced a 19 per cent rise in after-tax profits in the final quarter of last year, while Norwest registered net income growth of 36 per cent. Page 22

**Barings' Asian pioneer back in business**  
 Seangyong, Korea's sixth largest company, has taken a 13 per cent stake in Casplan, the emerging market specialist set up by Mr Christopher Heath, founder of Barings' bank's successful 1980s Asian securities business. Page 22

**Sony arrives at a crossroads**  
 Sony, which has announced a revamp of its corporate structure, is at a critical point. What happens next could determine whether the consumer electronics company will survive to commemorate its centenary - or be relegated to the annals of 20th century Japanese business legends. Page 23

**Christmas brings sales rise for Kingfisher**  
 Kingfisher, the UK retail group, showed it was putting behind it the problems that led to four directors being ousted last year, as it reported group sales 8.8 per cent higher in the 10 weeks to January 5. Page 24

**KZ dairy farmers buck gloomy trend**  
 It's been a tough 12 months for New Zealand's beef and sheep farmers, and farm economists this week warned them to be ready for another fall in incomes over the coming year. But it has been a much brighter story for dairy farmers. Page 25

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Chief price changes yesterday		
FRANKFURT (DM)		
Rheine	780	+ 14
Wolfs	770.2	+ 7.5
Deutsche	100	+ 10
Sal & Berg	570	+ 15
Hochtief	640	+ 16
Harburg	552	+ 16
NEW YORK (\$)		
Amoco	36 1/4	+ 3/4
Exxon	46	+ 3/4
Shell	51 1/4	+ 3/4
BP	54 1/4	+ 3/4
W-M	34	+ 3/4
W-M	29 1/4	+ 3/4
LONDON (pence)		
British	355	+ 7 1/2
Shell	113 1/4	+ 100
Tesco	82 1/4	+ 3
Wool	34 1/4	+ 19
Wool	37 1/4	+ 22
Wool	68	+ 41
TORONTO (C\$)		
Alcan	8 1/4	+ 1 1/4
Imperial	10 1/4	+ 1 1/4
Imperial	12 1/4	+ 1 1/4
Imperial	5 1/4	+ 5 1/4
Imperial	40 1/4	+ 2
Imperial	27	+ 2
PARIS (FF)		
Rhone	650	+ 14
NEW YORK AND TORONTO PRICES AT 12.30 PM		

## Clouded outlook for final quarter across the US as leading companies issue warnings Wal-Mart ends 25 years of growth

By Tony Jackson and Richard Tomkins in New York

A cloud was cast over the outlook for US corporate earnings yesterday as two leading companies, the retailer Wal-Mart Stores and the diversified manufacturer Minnesota Mining and Manufacturing (3M), warned of lower profits in the final quarter.

The paper company Boise Cascade, reporting record earnings for 1995, also cautioned that profits would be lower in the current year. In the technology sector, there was weakness in some share prices in response to poor results from the

chipmaker Intel, which was released late on Tuesday.

Wal-Mart, the world's biggest retailer, shocked Wall Street by warning that its latest quarter would show its first profit downturn in 25 years as a public company. Earnings would be 40 to 62 cents a share against 45 cents a share last time. Wal-Mart's shares fell 9 per cent to \$20.

The company blamed lower-than-expected Christmas sales, unfavourable gross margins, higher operating costs, and last week's severe storm in the north-eastern US.

Since Wal-Mart went public, it has recorded 99 consecutive quarters of sales

and earnings growth. Analysts had expected the latest quarter to be the 100th of growth, predicting earnings of about 48 cents a share.

Consumer demand is almost at a standstill, but retailers have continued building stores. The competition is particularly acute in the discount store sector. Kmart, Wal-Mart's biggest competitor, is in severe financial difficulties and other discount store companies have been driven into Chapter 11 bankruptcy.

3M said that while results were good in October and November, December was disappointing. Earnings for the quarter would be below the previous year's \$32m.

or 79 cents a share, before restructuring charges. 3M's shares fell 5 per cent to \$64.

It said profits had been hit by the need to cut stocks, which had reduced output. There had been particular weakness in the data storage and imaging business, which 3M wants to spin off, and in the audio and video tape division, which is to be closed.

Dun & Bradstreet's latest quarterly survey of US business, released yesterday, found executives predicting slower growth in sales and profits in the first quarter. Dun & Bradstreet said optimism about first quarter sales was at a three-year low. Boise Cascade results, Page 21

## AEG to be absorbed into Daimler-Benz

By Wolfgang Münchau in Frankfurt

AEG, one of Germany's oldest industrial companies, is to be dismantled. The electronics group is to be merged into Daimler-Benz, Germany's largest company and AEG's majority shareholder.

AEG's supervisory board yesterday sealed the fate of the group, whose inventions have included the first high-speed electric railway locomotive, and the Pal colour television system.

AEG's break-up will lead to a new corporate structure at Daimler-Benz, increasing its operating divisions from four to seven. The result is an uneven structure, with Mercedes-Benz, the luxury car and truck manufacturer, co-existing with operations such as Tens, which makes microelectronics products and is about 60 times smaller.

Under the arrangements, MTU, the engine maker, will become a subsidiary of Mercedes-Benz. Three other AEG divisions, microelectronics, rail systems

and postal automation, will fall directly under the Daimler-Benz umbrella. The rail systems division, Adtranz, is a 50-50 venture with ABB, the Swiss-Swedish engineering group.

An intermediate holding company will be created to deal with AEG assets, including the receipts from the sale of the energy distribution and industrial automation divisions, and its pension liabilities.

Yesterday's board meeting confirmed the decision to sell the energy and automation units,

which have a joint turnover of DM3.5bn (\$2.5bn), to Alcatel Alsthom of France.

Employee representatives on the supervisory board voted against the motion to dismantle AEG, forcing Mr Jürgen Schrepp, chairman of Daimler-Benz and of AEG's supervisory board, to use his casting vote.

Mr Schrepp said: "The sale of sectors to companies with a competitive edge will strengthen the market position of these sectors and secure jobs... The interests of the AEG shareholders will be

safeguarded by the fact that they will in future have a direct shareholding in Daimler-Benz."

AEG's works council warned, however, that more than 7,000 jobs could be at risk as a result of the sale of the two divisions. These include 500 job losses already announced in the energy distribution business and 1,200 in industrial automation.

AEG is expected to have lost more than DM1bn in 1995 after a long series of disappointing results. Lex, Page 18

## The studio's sell-off could be the most glamorous corporate auction of 1996

When the Oscar nominations are announced next month they may include a famous Hollywood name that has been conspicuous by its absence in recent years - MGM/UA has two strong Oscar contenders in *Get Shorty* and *Leaving Las Vegas*.

The revival in MGM's fortunes could not have come at a better time as the studio prepares for another change of ownership. Within the next few weeks MGM's improbable present owner, the French government, will start what promises to be one of 1996's most glamorous corporate auctions by deciding how and when to sell the studio.

There is no shortage of potential purchasers for MGM, which has an estimated value of more than \$1.5bn.

A number of European entertainment and media companies, including PolyGram of the Netherlands and Germany's Bertelsmann, are eager to expand their film interests. All the other leading US studios belong to powerful groups and the MGM auction may be the last chance to acquire one.

MGM may still be a famous name, but the company is a shadow of its former self. Many of its most valuable assets were sold during the 1980s. The Culver City production lot in Los Angeles was bought by Sony and the valuable library of MGM classic films by Mr Ted Turner, the media mogul.

When Crédit Lyonnais, the state-controlled French bank, reluctantly took over MGM after a 1992 bankruptcy case, all that remained was the debilitated MGM production and distribution business, the dormant United Artists studio, a small television production company and UA's film library.

Rather than close MGM down, Crédit Lyonnais decided to try to sell it. Advised by Mr Michael Ovitz, the Hollywood talent agent who has since become president of the Walt Disney entertainment group, it appointed Mr Frank Mancuso, a former Paramount executive, as chairman with a brief to salvage the studio. He has since brought in a new management team, expanded output, resuscitated UA and diversified into retailing by opening an MGM store.

The first test of Mr Mancuso's efforts was MGM's 1995 box office performance. So far, the verdict seems positive. MGM, like all stu-

## MGM revival raises curtain on sale

### Screen test



North American market share, 1995			
Distributor	Releases	Gross (\$m)	Market share (%)
Warner Bros	37	1,014.4	16.9
Paramount	23	672.8	10.5
20th Century Fox	36	638.1	10.5
Universal	21	670.4	10.5
Paramount	22	538.1	8.8
Fox	14	408.0	6.5
New Line	28	368.1	5.9
MGM/UA	18	333.2	5.3
Columbia	30	280.9	4.5
Total	389	5,354.0	
Source: Variety			



dios, had its share of flops, notably *Tomb Raider*, based on the cult cartoon strip. *Shogun*, a film about the sleazy side of Las Vegas which MGM distributed in the US, was savaged by the critics. But MGM had a run of hits. *GoldenEye*, the latest James Bond movie, has revived UA's most famous film franchise by taking more than \$200m world-

wide since its November release. *Get Shorty*, the critically acclaimed comedy starring John Travolta, is opening in Europe after making more than \$70m in the US.

Consortium des Realisations (CDR), the company to which the French government transferred MGM and other Crédit Lyonnais assets as part of its rescue package for the bank, must decide whether to take advantage of this successful run by selling MGM sooner rather than later.

Lazard Frères, the Paris-based investment bank appointed last November to advise CDR on the

sale, is completing its valuation of the studio and finalising its recommendations on the structure of the sale.

Originally, Crédit Lyonnais was given until May 1997 to reduce its MGM stake to under 26 per cent, as US banking law only allows banks to own a non-banking company acquired through loan defaults for five years. Technically, CDR could argue that, as it is not a bank, this law no longer applies.

However, it is unlikely to do so as this would require a complex procedure of seeking official sanction from US banking authorities. Moreover, CDR was set up by the French state as a vehicle to rid Crédit Lyonnais of its troublesome assets, not to run a Hollywood movie studio.

Given that CDR's negotiating position will weaken as the May 1997 deadline approaches, it is likely to try to sell MGM as quickly as possible. An early sale would give it the flexibility to sell MGM piecemeal or find a merger partner.

PolyGram and Bertelsmann are not the only prospective purchasers. Changeurs, the French industrial group, is seen as another contender: as is the Canal-Plus television company, although the focus of its film strategy has shifted from the US to Europe in the past year. Mr Kerry Packard, the Australian media mogul, has also expressed interest. While Mr Mancuso has considered assem-

bling a management buy-out team.

"MGM isn't what it used to be, but it's come a long way in a short time," said one suitor.

"There are some great films in the UA library. Besides we may never get another opportunity to buy a piece of Hollywood history."

Alice Rawsthorn

### MGM may be a famous name, but it is a shadow of its former self

Since its November release, *Get Shorty*, the critically acclaimed comedy starring John Travolta, is opening in Europe after making more than \$70m in the US.

## Groups link for German telecoms

By Michael Lindemann in Bonn

Mannesmann and Vebe, two of Germany's biggest companies, are to join forces in the battle to compete with Deutsche Telekom in the world's third largest telecoms market.

The alliance between the two Düsseldorf-based companies creates a powerful new force in German telecoms linking Vebe, a cash-rich conglomerate with a regional electricity monopoly, and Mannesmann, the engineering group which runs Germany's biggest private mobile phone network.

News of the alliance comes amid speculation that RWE and Viag, two other leading German utilities, will pool their

resources to compete with Deutsche Telekom, which loses its monopoly at the beginning of 1998.

The would-be telecom operators have been securing international partners to improve their chances of operating outside Germany. Last year Mannesmann joined with AT&T, the world's largest telecoms group; Vebe created a joint venture with Cable & Wireless, the London-UK-based telecoms group; and Viag created a joint venture with British Telecom (BT).

Mannesmann and Vebe said yesterday they had signed a memorandum of understanding to create a nationwide telecoms network. This will be based on

the 2,500km fibre optic telecoms network owned by Vebe and on the infrastructure which Mannesmann is building for its D2 mobile phone network which aims to have 2m clients by the end of this year.

Both companies already offer telecoms services for corporate clients and Vebe also has 1.1m cable television connections which the company hopes will help it access private clients after 1998.

RWE and Viag both own extensive fibre optic networks based on their electricity grids. Viag also has a joint venture with BT which gives it access to Concert, the global telecoms joint venture between BT and the US group MCI.

## Citic share sale adds HK\$3bn to cash pile

By Louise Lucas in Hong Kong

Citic Pacific expanded its cash pile by some HK\$3bn (US\$388.8m) yesterday. The Hong Kong-listed arm of Beijing's main domestic and international investment vehicle sold 208.32m shares in Hongkong Telecom, cutting its stake in the company from 12 per cent to 10 per cent.

At the same time, Citic Hong Kong, a wholly-owned subsidiary of China International Trust and Investment Corporation, which holds 43 per cent of Citic Pacific, sold its remaining 44.32m shares in the colony's former telecoms monopoly.

Mr Henry Fan, managing director of Citic Pacific, said the funds raised would be channelled into infrastructure and property projects in China and Hong Kong. While there are no specific plans, Mr Fan said a number of discussions were under way and he was "reasonably confident" of at least some coming to fruition.

Citic sold the Hongkong Telecom shares at HK\$14.35, which represents a 5 per cent discount to yesterday's close of HK\$15.10. Stock was sold to institutions worldwide, according to Mr Fan. The placement was made through Peregrine Capital.

The Hongkong Telecom shares were originally injected into Citic Pacific from Citic Hong Kong at a rate of HK\$7.50 a share in January 1993, which suggests a profit of more than HK\$1bn, allowing for expenses.

The cash-raising, which comes at a time when the Hong Kong stock market and Hongkong Telecom in particular have been enjoying a rally, highlights Citic Pacific's desire to build up funds in advance of forthcoming projects. In Hong Kong, these include the HK\$40m Central reclamation development, for which Citic last week submitted a tender as part of a consortium with Mr Li Ka-shing's Hutchison Whampoa and Cheung Kong companies, and plans to develop further the residential ghetto of Discovery Bay on Lantau Island.

Two weeks ago, Citic Pacific raised HK\$3.24bn through a share placement and in August last year it trimmed its 12.5 per cent holding in Cathay Pacific, the colony's de facto airline, to 10 per cent, raising about HK\$34m. Citic Hong Kong has previously disposed of shares in Hongkong Telecom, selling 61m shares to raise HK\$45.5m last year. The price paid for the stock at that time was an average HK\$15.50 a share.

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## INTERNATIONAL COMPANIES AND FINANCE

## EUROPEAN NEWS DIGEST

## Springer expands in eastern Europe

Axel Springer, the German publishing and media group, has stepped up its activities in eastern Europe by acquiring a 49 per cent in Ringier-Taurus, a joint venture which has substantial newspaper interests in the Czech Republic and Slovakia. Springer bought the stake from the Munich-based Kirch group for an undisclosed sum. Ringier-Taurus was formed in 1991 by Kirch and Ringier, the Swiss publishing house, to tap the growing media market in the Czech Republic and Slovakia. Since then, Ringier has established a foothold in other parts of eastern Europe - including Poland, Hungary, Bulgaria and Romania - with Gamnet, the US newspaper group.

The deal will give Springer stakes in 14 Czech and seven Slovak publications - the first time it has secured newspaper interests in this part of central Europe. Annual total turnover of these publications has increased significantly, from SFr9m in 1991 to more than SFr67.7m (\$74.9m) in 1994. Springer has a large presence in Hungary, where it has a majority interest in nine regional newspapers and publishes six magazines. In Poland, it quickly became market leader with *Paul Duma*, a women's magazine set up in September 1994.

Judy Dempsey, Berlin

## Groupe Bull seeks more partners

Groupe Bull, the French computer maker, is looking for more outside partners to take a stake in it this year, as a means of pursuing its gradual privatisation and reinforcing its return to profit last year. Bull said yesterday that its president, Mr Jean-Marie Descarpentries, had informed the government this week that it wanted a fourth industrial investor, preferably European, to match Motorola of the US, NEC of Japan and France Télécom, which now each have 17 per cent of Bull. Bull would also like to see a financial investor take between 3 per cent and 4 per cent of the company this year.

The French state still has 36 per cent of Bull, which together with the stake of state-owned France Télécom gives it control of the group. But over the next two years, the French government is due to reduce its stake to 10-20 per cent.

David Buchan, Paris

## Philips to dismantle unit

Philips, the Dutch electronics group, is to dismantle its communications systems division after selling a large part of the business to AT&T of the US in December. The businesses sold off were Philips' activities in public network telephony, leaving a number of organisations involved in "personal communications" such as cellular phones, facsimile machines and pagers. These will be transferred to other parts of the group.

The value of the communications businesses in the deal has not been disclosed. But Philips described the fact that some 3,500 employees would be transferred to AT&T, out of a total of 12,000 communications staff, as a "guide" to how much of the communications business was being divested. The total communications business generated turnover of F1.4bn (\$2.4bn) in 1994.

Ronald van de Krol, Amsterdam

## Sabena to sell catering unit

Sabena, the Belgian national carrier, plans to sell its airline catering unit to Gate Gourmet, a Zurich-based unit of Swissair, which has a 48.5 per cent equity stake in Sabena. Terms were not disclosed. Sabena said the move was part of a projected business plan to boost profitability, strengthen competitiveness and help it adjust to market conditions.

Reuters, Brussels

## Nokia to cut 600 jobs after TV sales slide

By Christopher Brown-Humes in Stockholm

Nokia, the Finnish telecommunications group, moved to tackle problems in its troubled consumer electronics division yesterday when it announced plans to cut 600 jobs and said it was considering strategic partnerships with other companies.

The moves follow an unexpectedly sharp downturn in television sales in west European markets - particularly France and Germany - amid falling consumer confidence.

Nokia warned in December that the difficulties would lead to a significant loss for its consumer electronics unit in 1995. At that time, Mr Jorma Ollila, chief executive, promised action to remedy the problems. Analysts interpreted his remarks to mean the group would only keep its TV businesses if they could be made profitable.

Nokia said the job cuts, amounting to 15 per cent of its consumer electronics workforce, would lead to reduced TV set production, following a 5 to 10 per cent fall in European demand for TV sets last year. It said the brunt of the job losses would fall on its plants at Bochum in Germany and Turku in Finland.

Strategic alliances are being examined because these would limit the group's exposure to TV production, but enable it to exploit its TV expertise for multimedia projects.

Nokia has been plagued by problems in its consumer electronics unit, which made a modest FM19m (\$4.3m) operating profit in 1994 after a FM747m deficit a year earlier. The division has already been extensively restructured.

Its latest problems come when Nokia has seen its share price fall sharply because of worries about a slackening in the previously spectacular pace of growth of its core mobile phone business. At the end of last year, it warned it had been hit by internal production problems and a slower pace of growth in the US market for analogue mobile phones.

## Giat tumbles to record loss of FFr11.8bn

By David Buchan in Paris

Giat Industries France, the tank and munitions maker, yesterday announced one of the worst results ever recorded by a French state company.

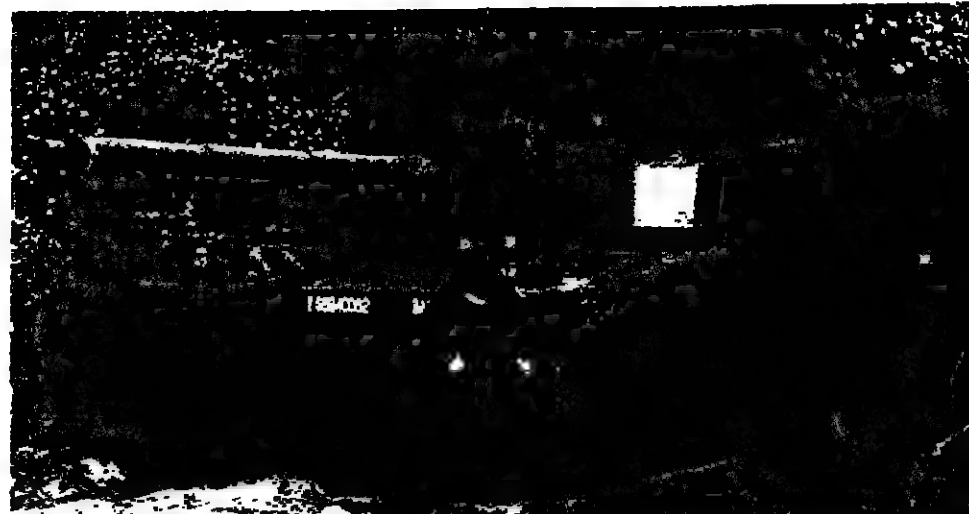
The group ended last year FFr11.8bn (\$2.36bn) in the red, and warned of an even higher loss after the addition of provisions for desperately-needed restructuring. At the end of 1994 losses amounted to FFr2.9bn.

The deficit amounted to about FFr1m for each of its 12,500 employees in France, who produced only FFr5.3bn worth of sales last year.

The figures dramatically underline the urgency of rationalisation within the state-owned part of the French defence industry. The government has promised to recapitalise Giat, which is legally obliged to do by the end of this year to save the company from bankruptcy. However, it will do so only after the 1995 accounts have been finalised in April and a restructuring plan has been presented.

Mr Jacques Loppion, brought in last year from Pechiney to replace Mr Pierre Chiquet as head of Giat, said the company's slide into the red was "embarrassing for the whole board".

He claimed it was the result of a contract to supply the United Arab Emirates with 436 Leclerc tanks, of financial miscalculations on exchange rate cover and investments related to that contract, and of constraints in reducing the work-



The Leclerc battle tank: the contract to supply 436 to the UAE prompted Giat's slide into the red

force in line with falling sales, rather than any malfeasance. Defence ministry aides yesterday did not rule out legal proceedings against the previous Chiquet administration.

Giat won the UAE order against stiff international competition at a fixed price of \$3.6bn, on condition it retrofit to the tanks any improvements

made to the French army version and guaranteed a level of investment in the UAE by other companies to offset indirectly the cost of the contract.

But Mr Loppion claimed there would have been nothing wrong with the UAE contract, if the generous advance payments - made by the UAE in return for demanding the fixed price - had been properly

invested and if Giat had correctly calculated the dollar's movements.

As it turned out, falling interest rates meant the invested advances produced more than FFr2bn less than Giat originally estimated. In addition Giat lost another FFr2bn by taking out exchange rate cover for the dollar-price contract on the assumption the dollar would rise above its April 1993 level of FFr5.50 to the dollar, rather than fall as it eventually did.

Mr Loppion claimed yesterday the company was no longer "speculating on a rise in the dollar", and was "now completely covered against a further fall in the dollar".

Among other short-term measures, the Giat president said he had ordered a cut in operating costs of FFr200m a year, an end to diversification ambitions, and a reorganisation of the company into two divisions - armoured vehicles and munitions. This would facilitate the forging of international alliances with companies such as Royal Ordnance of the UK and Krauss-Maffei, the German tank maker.

## Strength of Swiss franc cuts Roche sales growth to zero

By Daniel Green

The strength of the Swiss franc cut sales growth at Roche, Switzerland's biggest pharmaceuticals company, to zero, according to figures for 1995 from the company yesterday. Sales of SFr14.7bn (\$12.5bn) were virtually unchanged from 1994, but when measured in local currencies, were 11 per cent higher.

Roche certificates fell SFr170 to SFr 8,770 on the Zurich stock exchange. The company, which usually publishes full results in April, said it expected net profits to be higher in 1995 than in 1994. It actively manages its large cash reserves and said "the group's non-operating results were good".

Sales in the pharmaceuticals division rose to SFr9.2bn from SFr8.3bn, but sales of vitamins and fine chemicals fell to SFr3.1bn from SFr3.3bn. Diagnostics sales, excluding Roche

Biomedical Laboratories which was merged last year into the Laboratory Corporation of America, in which Roche owns a 49.9 per cent stake, rose to SFr65m from SFr60m.

Perfume and aroma sales declined to SFr1.44bn from SFr1.53bn in 1994, although there was growth in South America and the Asia-Pacific region, excluding Japan.

The pharmaceutical division saw sales increases in all important regions, the company said. The drugs with higher sales volumes included Rocephin, an antibiotic, anaesthetic Dornicum, Roaccutane, for acne, and Roferon-A, used in cancer and hepatitis.

New drugs, including antidepressant Aurorix, and Hivid, for AIDS, saw "pleasing" growth rates as a result of their introduction into new markets.

Invivase, another AIDS drug, was launched immediately after its approval by the US in December and is

meeting "great demand", Roche said.

Ms Birgit Kulbot, UBS pharmaceuticals analyst said the sales figures were in line with forecasts.

She said the underlying pharmaceutical sales growth rate of 9 per cent in the fourth quarter was slightly above the global market average rate of 7 per cent to 8 per cent.

Distribution of over-the-counter (OTC) drugs, which are sold without prescription, have been bolstered by acquisitions in France and Italy.

The vitamins and fine chemicals division maintained market share in spite of intensive market competition, said Roche. Sales of citric acid and the L-asalocid poultry treatment did well.

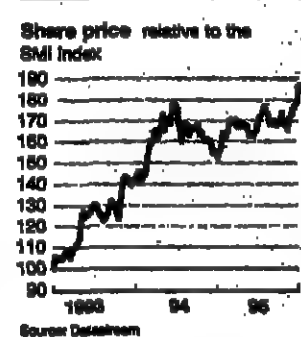
Falling demand in beverages hurt the Roche's North American aroma business.

"The strong Swiss franc led to continued price pressure in the perfume chemicals busi-

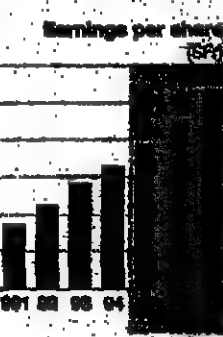
## COMPANY PROFILE

## Roche

Market capitalisation	\$796m
Main listing	Zurich
Historic P/E	50.6
Gross yield	0.33%
Earnings per share 1994	SF932
Current share price	SF816, 800



Source: Datastream



ness in a market characterised by increased competition," Roche said.

The takeover of American Home Food products "considerably strengthened" Roche's

position in the animal feed additives business.

The diagnostics division saw "considerable" sales increases in spite of price and cost-cutting measures.

Coopers &amp; Lybrand

## CORPORATE FINANCE

1

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## Wallenberg flagship may seek US listing

By Hugh Carnegie in Stockholm

Investor, the flagship holding company of Sweden's Wallenberg industrial empire, is considering seeking a stock exchange listing in the US as part of its attempt to reduce the big discount suffered by its shares because of its diversified investment portfolio.

"There is a very strong institutional interest in the share and a listing, so we can certainly consider it. We will check it out during the spring," Mr Claes Dahlbäck, chief executive, told Sweden's

Direkt economic news agency.

"The discount for this type of company in the US usually lies around 10-20 per cent, seldom more than 30 per cent," he added. Investor, which groups most of the Wallenberg holdings in companies such as Astra, Electrolux, Ericsson, Scania, SKF and Stora, has in recent years traded at more than a 20 per cent discount to net asset value.

It was previously blocked from a US listing by US legislation which prohibits foreign investment companies from actively promoting their shares to US investors. But last

November Investor won a ruling from the Securities and Exchange Commission exempting it from the legislation.

Mr Dahlbäck said the planned flotation of a majority of Scania, the highly profitable heavy truck maker 100 per cent owned by Investor, would also reduce the discount effect on the company's stock. He said about 65 per cent of Scania would be sold off - but added there was no urgency attached to the flotation.

He acknowledged that Investor could have achieved a high price for a Scania issue six months ago, before signs

emerged of a slowing in the recent high demand for heavy trucks. But he said he expected demand to accelerate again next year.

Mr Dahlbäck said discussions were continuing with General Motors of the US on how to improve profitability at the troubled carmaker Saab Automobile, which Investor and GM jointly own. He said Saab needed to increase output from less than 100,000 cars a year to 150,000-170,000 cars. But he said there was "no crisis" at Saab, which reported a slump into losses in the first nine months of 1995.

## Air France back in the black midway

By Andrew Jack in Paris

Air France, the state-controlled carrier, yesterday reported net profits of FFr232m (\$46.55m) for the six months to September 30 last year, but warned that it was still likely to report losses of FFr1.2bn for the full year.

The group, which is undergoing restructuring ahead of a potential privatisation, said it had been hit by the industrial unrest that affected France late last year.

The profit, which excluded its interests in the airlines Meridien and Air Inter, contrasts with a loss for the same period in the previous year of FFr477m.

It included a gain of nearly FFr950m from the sale of its stake in Sabena, and the creation of a special reserve of FFr690m to fund a cabin-crew redundancy scheme.

Operating profits for the period rose to FFr955m, compared with FFr325m in the same period in 1994. The group stressed that the first half of the year was its busiest period, and the figures could not be extrapolated for the second half.

The Air France company itself reported pre-tax profits before extraordinary items of FFr221m, including the effects of the redundancy reserve but excluding the capital gains on the Sabena sale, it recorded a net loss of FFr335m.

Air France said it aimed to limit losses to FFr1.2bn for the full year, before its FFr930m charge for the redundancy scheme.

## Axa and Generali attempt to sort out their problems

By Andrew Jack

More than six years after two of Europe's largest insurance groups ensnared each other in a complex structure of cross-shareholdings they are now at last moving closer to untangling their ownership.

Late on Wednesday evening, Axa of France and Generali of Italy announced details of a new arrangement which had been awaited over a number of months since the Italian group acquired a French chairman keen to bring about change.

The result will be a simplified structure, a chance for both parties to realise capital gains and free up investments, and the prospect of opening the way to a US stock market listing for the French group.

It was in 1989 that Compagnie du Midi, a French insurance group in which Generali had acquired a substantial stake, was finally taken over by Axa following a protracted battle.

By the start of the following year, the arrangement currently in place had been agreed: Generali held 40 per cent of Midi Participations, the immediate parent company to Axa SA, the quoted company. Midi holds a 42.3 per cent stake in Axa. Similarly, Axa held 40 per cent of GME, a holding company for Generali.

But since neither GME nor Midi was quoted, both insurers found themselves with illiquid investments. Equally, there was little indication that the two groups were co-operating very closely in other ways that might have justified the stakes.



Claude Bébér: Italians unwilling to collaborate on projects

The situation was highlighted ironically when Mr Antoine Bernheim, a Frenchman who is a senior partner with the Paris-based financial group Lazard Frères, and who speaks little Italian, was appointed head of Generali last autumn.

He hinted that Generali was dissatisfied with its limited role in managing Axa despite the size of its investment and that if the two groups could not develop closer synergies "we won't stay".

Axa argued that the fault had been Generali's. Mr Claude Bébér, the French insurer's chairman, stressed after Mr Bernheim's comments that the Italians had always consented to his board's decisions but had not been willing to collaborate when it suggested joint projects in the past.

Under the arrangements unveiled this week, Axa will cease to hold any shares in Generali. Its stake in GME will be paid off in the form of 10m Axa SA shares it currently holds, a transaction likely to

give rise to a capital gain of more than FFr600m (\$120.4m). Generali is also likely to report a capital gain, and will substitute its shares in Midi Participations by the quoted shares of Axa SA, into which Midi is to be absorbed. It will hold 11 per cent of the group's shares and 15.6 per cent of the voting rights at that point, down from 17 per cent held indirectly today.

Finaxa, which previously held the remaining 60 per cent of the Midi shares, and which is jointly held by a series of French mutual insurers and Paribas, the financial group, will hold 30.6 per cent of Axa's shares.

The changes will be partly brought about through a FFr5.9bn rights issue, itself allowing Axa to reduce its debt and hold substantial cash for future acquisitions.

There is a second part of the deal. Both Finaxa and Generali are expected to release between FFr1bn-FFr2bn by value of Axa shares on to the New York Stock Exchange this summer.



## INTERNATIONAL COMPANIES AND FINANCE

## AMERICAS NEWS DIGEST

## Boise Cascade sees lower profit in 1996

Concerns that paper companies' profits are beginning to turn down were strengthened yesterday when Boise Cascade, the US paper and forest products group, said its 1996 earnings would be below the record level of 1995. However, the group said the new year would still be a good one.

Fourth-quarter net income was up from \$25.9m at \$70.4m, after a net pre-tax charge of \$6m reflecting an accounting charge largely offset by a \$68.9m gain on the sale of a business. Fully-diluted earnings per share were up from 32 cents to 78 cents, after a net 6 cents charge. For the year, a net loss of \$22.6m turned to net income of \$352m. Excluding one-off items, the turnaround was from a loss of \$35.6m, or \$2.37 a share fully diluted, to a profit of \$377m, or \$5.14.

Paper prices rose sharply in 1995. However, customers stocked up early in the year in an attempt to beat price increases. By the end of the year, demand was weakening as customers used these stocks. As a consequence, Boise cut production by 63,000 tons in the fourth quarter.

The company said it expected paper stocks to return to normal levels during 1996, which would lead to higher levels of production and more price increases. However, it said the outlook for wood products remained sluggish.

Maggie Urry, New York

## Bowater lifts earnings to \$95m

Bowater, the largest US newspaper producer, increased fourth-quarter earnings from \$11m to \$95m, excluding the effect of one-off items. Earnings per share rose from 17 cents to \$2.10 fully diluted. After a 22 cents charge in the latest quarter relating to the repurchase of the group's preferred stock, earnings per share were \$1.88. Sales in the fourth quarter rose 43 per cent to \$544m.

For the year, net income was \$301m before non-recurring charges covering debt repurchase, restructuring charges and a write down of an investment. Including those items, net income in 1995 was \$247m, compared with a net loss of \$5m in 1994. The loss per share of 59 cents in 1994 turned to earnings of \$5.22 in 1995. Sales for the year rose from \$1.4bn to \$2.8bn. The group said strong market conditions drove profits up. Demand for newspaper and coated groundwood papers remained good, Bowater said, but demand for market pulp weakened late in the fourth quarter. The results also benefited from cost-cutting and the reduction of debt.

The group said it expected to sell \$90m-worth of timberlands in the first quarter of 1996, but added that talks to sell its computer forms business had not resulted in a deal. The division was put up for sale in May last year. The group wrote down the value of the investment in that business in its third-quarter results.

Mr Arnold Nemrow, who became Bowater's chief executive in March last year, is to take on the chairmanship at the end of March this year when Mr Tony Gamble retires after 11 years, as chairman.

Maggie Urry

## Salomon hires from rival

Salomon Brothers, the investment bank, has hired four media specialists from rival Bear Stearns to strengthen its team. The additions bring the media group to 25 people, covering cable, publishing, broadcasting, film and theatrical distribution.

Media was one of the most active areas in mergers and acquisitions in 1995, with deals such as the Disney/ABC Capital Cities merger, Time Warner's bid for Turner Broadcasting and Westinghouse Electric's approach to CBS. The sector is closely allied to telecommunications, another vibrant area for investment banking advice. Mr Eric Fast, co-head of global investment banking at Salomon, said, "media and telecom have been among our strongest franchises and the addition of these senior professionals increases our ability to broaden our coverage and better serve our clients globally."

Two of the four, Mr John Otto and Mr Fahmi Soko, will become managing directors of Salomon Brothers. The other two are Mr William Mills and Mr Peter Olayneck. After a number of resignations early in 1995 following well-publicised discontent among some of Salomon Brothers' managing directors, the latest appointments suggest Salomon Brothers can still attract talent.

Maggie Urry

## US retailer to spin off shoe arm

May Department Stores, one of the biggest department store groups in the US, yesterday said it planned to spin off its Payless ShoeSource division through a tax-free giveaway of shares in the new company to May Department Stores' shareholders. It said the move would allow the parent company to focus on expanding its core department store business. "We believe that separating the businesses into two independent companies is in the best interests of our share owners," said Mr David Farrell, chairman and chief executive of May Department Stores.

Payless ShoeSource is the biggest shoe retailer in the US. It has 4,557 self-service family shoe stores across the nation and sold 185m pairs of shoes in 1994 - one in every five pairs sold in the US. Its 1994 revenues were more than \$2.1bn.

Although Payless ShoeSource has been expanding, it has recently proved a drag on the parent company's earnings because sales at existing stores have declined. The department store division, by contrast, has been doing well, increasing sales at existing stores while growing rapidly through acquisitions. May Department Stores said Payless ShoeSource's management planned to close or relocate 450 stores, bringing a charge of \$70m to the parent company's fourth-quarter earnings.

Richard Tomkins, New York

## Hankook Tire Manufacturing Co., Ltd.

(Incorporated with limited liability in Korea)

Notice to the Holders of the outstanding

U.S. \$25,000,000

0.25 per cent. Convertible Bonds due 2010

(the "Bonds")

of

Hankook Tire Manufacturing Co., Ltd.

(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that due to a recent rights issue and future business as previously verified in the Financial Times and Luxembourg Worn on 17th November, 1995, an adjustment of the Conversion Price will and has been made accordingly:

	Old Conversion Price	New Conversion Price	Effective Date
Issue	82.292	77.533	1/12/95
Rights Issue	77.533	77.533	3/3/96

18th January, 1996 Hankook Tire Manufacturing Co., Ltd.

## Correction Notice

## S.G. Warburg Capital B.V.

U.S. \$200,000,000 Floating Rate Notes 2006

unconditionally and irrevocably guaranteed by

## S.G. Warburg Group plc

In accordance with the provisions of the Notes, notice is hereby given that, for the six month period, 11th January, 1996 to 11th July, 1996, the Notes will bear interest at the rate of 5 1/4% per annum. Coupon No. 20 will therefore be payable on 11th July, 1996 at U.S. \$7,188.37 per \$100 of U.S. \$200,000,000 nominal and U.S. \$287.53 per coupon from Notes of U.S. \$10,000 nominal.

S.G. Warburg & Co. Ltd.  
Agent Bank

## Shares in USAir rise 20% on news of new chief

By Richard Tomkins  
in New York

Shares in USAir, the US carrier in which British Airways holds a 24.6 per cent stake, leaped 22% to \$144 in early trading yesterday - a rise of more than 20 per cent - as the market reacted enthusiastically to the news that Mr Stephen Wolf, former head of United Airlines, was to become chairman and chief executive.

The surprise announcement came late on Tuesday, after the market closed. Yesterday, investors took the view that Mr Wolf was ideally qualified to tackle USAir's chronic financial problems, many of them stemming from the airline's excessive costs.

USAir has the highest operating costs of any airline in the US. These partly reflect the airline's role as a short-haul carrier in the congested eastern US, but they are also seen as a product of its failure to get to grips with its labour costs.

Last year Mr Wolf's predecessor, Mr Seth Schofield, came close to persuading USAir's labour unions to swap wage cuts worth \$500m a year for a 20 per cent stake in the company.

However, the deal fell apart in July after employees voted against it.

Mr Wolf comes to USAir with a long but sometimes controversial reputation as an airline industry turnaround specialist.

Before joining United in 1987, he had held top jobs at several large US airlines, often forcing wage concessions as part of his efforts to improve the airlines' financial performance.

At United, Mr Wolf persuaded employees to yield \$4.9bn worth of labour concessions in return for a 35 per cent controlling stake in the company.

But his tough stance during the negotiations won him few friends among the workforce, and he was obliged to leave the company when the employees took over.

However, Mr Glenn Engel, an analyst at Goldman Sachs, said whether or not Mr Wolf was liked by USAir's employees was less important than whether they respected him. "In Mr Wolf's case, I think there will be clear respect from the unions because here is an airline person who knows how to operate an airline," Mr Engel said.

"You don't want to make concessions to a pure financial operator who is not really going to build the airline, because then you will feel it's worthless. But if you feel there is somebody good running your organisation you are willing to give them more latitude."

Even so, one big obstacle Mr Wolf will face in negotiations with the unions will be USAir's recent burst of profitability.

Against a background of buoyant conditions in the US airline industry, USAir managed to report its first profitable quarters for six years last year, leading the unions to ask why any concessions should be necessary.

## Record quarter for Computer Associates

By Louise Kehoe  
in San Francisco

Computer Associates, the US software group, reported record results for its fiscal third quarter, helped by strong demand for software used on networks of distributed computers.

Net income for the quarter, ended December 31, was well

above Wall Street estimates at \$27.3m, an increase of 30 per cent over last year's \$174.2m.

Earnings per share rose from 69 cents to 90 cents in the same period last year, adjusted for an August three-for-two stock split.

Revenue for the quarter was \$112m, up 39 per cent from \$72m.

CA's share price rose on

news of the results to trade at \$59 in mid-session, up from Tuesday's close of \$56.

During the quarter CA launched new products for managing secure electronic commerce on the Internet. The company also forged agreements with Netscape Communications, the leading Internet software company, and Microsoft, the personal computer

software leader, aimed at expanding its role in the growing Internet software market.

For the year to date, CA reported net income of \$486.6m, or \$1.92 a share, up from \$373.6m, or \$1.45, in the first nine months of fiscal 1994. Revenues rose 31 per cent from \$1.8bn to \$2.4bn, excluding acquisition charges in both years.

● Spyglass, another Internet software developer, also reported higher-than-expected quarterly earnings.

For its first fiscal quarter, ended December 31, revenues rose more than 90 per cent, from \$2.0m a year earlier to \$3.8m. Net income was \$12m, or 5 cents a share, compared with \$7.5m, or 4 cents, Editorial Comment, Page 17

## Intel's slowdown highlights changing role

The group blamed results on its growing motherboard business, writes Louise Kehoe

Intel's fourth-quarter results, which fell short of Wall Street expectations, have fuelled fears among technology investors that growth is slowing in the personal computer market, a primary driver of high technology growth.

Reporting after the market close on Tuesday, the world semiconductor industry leader said its quarterly net income rose to \$87m, or 96 cents a share - more than double the \$37m, or 43 cents a share, reported in the same period a year ago, but well below analysts' estimates of about \$1.09 a share.

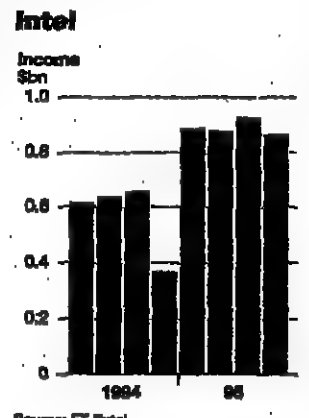
Revenues rose 43 per cent from \$3.2m to \$4.6m.

The worldwide PC industry, to which Intel supplies microprocessor chips and circuit boards, saw sales growth of about 25 per cent in the fourth quarter, but did not meet the company's higher expectations.

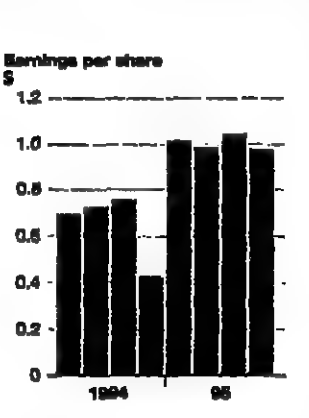
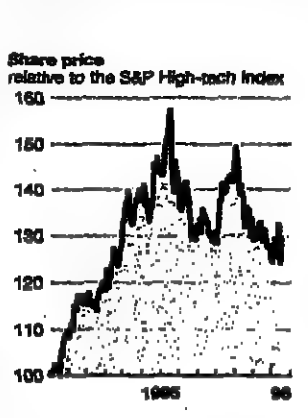
In particular, Intel's US revenues were "essentially flat" in the fourth quarter, compared with the previous quarter, the company said.

Moreover, Intel now expects first-quarter 1996 sales to be similar to those of the last quarter, at \$4.6bn.

Given rising costs for new plants and equipment, together



Source: FT Intel



with higher depreciation costs on existing plants, analysts expect the company's earnings to be flat or slightly down.

Noting market analysts' forecasts for growth of between 17 per cent and 20 per cent in the PC market in 1996, Intel tacitly acknowledged that the steady growth of the first nine months of 1995 might now be waning.

However, Intel's fourth-quarter report also highlighted its changing role in the PC industry.

As the dominant supplier of microprocessor chips to PC manufacturers, Intel has long

been regarded as an industry bellwether.

Over the past two years, however, the company has also become one of the biggest manufacturers of PC "motherboards", the main circuit boards inside a PC.

Acknowledging that fourth-quarter earnings did not meet its own expectations, or those of the financial community, Intel blamed the shortfall on problems in this segment of its business.

Sales of PC motherboards were lower than expected, Intel said, with several customers

around the world reducing orders. As a result, Intel found itself with excess stocks of memory chips, purchased from other chip makers. Falling prices for memory chips over the past two months forced Intel to write down the value of these excess stocks to the tune of about \$70m, or 6 cents to 8 cents a share.

Intel's involvement in the motherboard business, although largely overlooked until now, has been growing rapidly over the past two years.

The company originally entered the circuit board business to provide its PC industry customers with a quick way to make a transition to its new generation of Pentium microprocessors.

By building the circuit boards itself, Intel aimed to eliminate a potential bottleneck as PC manufacturers designed new circuit boards, thereby ensuring that the PC industry could move quickly in adopting the new chips.

The strategy has been very successful and is reflected in the rapid pace of advance in PC performance.

A new PC purchased today for \$2,000 is significantly faster than one that might have been bought a year ago for the same price.

With its move into circuit board manufacturing, however, Intel has become vulnerable to risks that are more commonly associated with computer companies.

As Intel pursues the development of new PC applications that make use of its highest performance microprocessor chips it will increasingly be regarded as a systems company, rather than simply as the world's biggest chip-maker.

## If there's a solution to be found, ABN AMRO Hoare Govett will find it.

<p>December 1994</p> <p>Placement of a package of shares of</p> <p>Van Lanschot Beleggings Compagnie B.V.</p> <p>held by National Westminster Bank Plc to a consortium of 7 financial institutions</p> <p>Financial adviser and placing agent</p> <p>ABN AMRO Hoare Govett</p>	<p>January 1995</p> <p>Van Doorne's Transmissie B.V.</p> <p>has been acquired by</p> <p>Robert Bosch GmbH</p> <p>Financial adviser to the sellers</p> <p>ABN AMRO Hoare Govett</p>	<p>February 1995</p> <p>Pakhoed France SARL</p> <p>has acquired</p> <p>Lambert Riviere SA</p> <p>for</p> <p>FFR 408,000,000</p> <p>Financial adviser to Pakhoed France SARL</p> <p>ABN AMRO Hoare Govett</p>	<p>May 1995</p> <p>N.V. Luchthaven Schiphol</p> <p>acquisition of a shareholding in</p> <p>Flughafen Wien A.G.</p> <p>Financial adviser to N.V. Luchthaven Schiphol</p> <p>ABN AMRO Hoare Govett</p>
<p>June 1995</p> <p>Orco Bank N.V.</p> <p>NLG 430,000,000</p> <p>Financial restructuring through a public offer</p> <p>Financial adviser and facilitator to Orco Bank N.V.</p> <p>ABN AMRO Hoare Govett</p>	<p>July 1995</p> <p>Centros Shopping</p> <p>a Conifernete group company in Spain</p> <p>has sold its shopping mall</p> <p>La Rosaleda</p> <p>in Malaga</p> <p>to the investment group</p> <p>Forum International Holdings II B.V.</p> <p>Financial adviser to Centros Shopping</p> <p>ABN AMRO Hoare Govett</p>	<p>August 1995</p> <p>Grolsch N.V.</p> <p>has successfully acquired a 12.75% indirect participation in</p> <p>El Brewery Company Ltd. Sp. z o.o.</p> <p>and</p> <p>Hevelius Brewing Company Ltd. Sp. z o.o.</p> <p>Financial adviser to Grolsch N.V.</p> <p>ABN AMRO Hoare Govett</p>	<p>September 1995</p> <p>Hagemeyer N.V.</p> <p>has successfully completed its public offer for all outstanding registered ordinary shares and bearer depositary receipts for registered ordinary shares in</p> <p>Koninklijke Borsumij Wehry N.V.</p> <p>for a value equal to</p> <p>NLG 828,000,000</p> <p>Financial adviser to Hagemeyer N.V.</p> <p>ABN AMRO Hoare Govett</p>
<p>October 1995</p> <p>Gist-Brocades S.A.</p> <p>a subsidiary of</p> <p>Royal Gist-Brocades N.V.</p> <p>has acquired the bread improver and pastry ingredients activities of</p> <p>Mose Alimentaria S.A.</p> <p>in Barcelona</p> <p>Financial adviser to Royal Gist-Brocades N.V.</p> <p>ABN AMRO Hoare Govett</p>	<p>November 1995</p> <p>Reed Elsevier Nederland B.V.</p> <p>a subsidiary of</p> <p>Reed Elsevier plc</p> <p>has sold all outstanding shares of</p> <p>Nederlandse Dagbladunie B.V.</p> <p>to</p> <p>PCM Uitgevers N.V.</p> <p>for</p> <p>NLG 865,000,000</p> <p>Financial adviser to Reed Elsevier plc</p> <p>ABN AMRO Hoare Govett</p>	<p>December 1995</p> <p>Corporacion IBV</p> <p>has provided entry to</p> <p>Vedior International B.V.</p> <p>a subsidiary of</p> <p>Vendex International N.V.</p> <p>through the sale of 30% of the share capital in the temporary employment company</p> <p>Laboran Empresa de Trabajo Temporal S.A.</p> <p>in Bilbao, Spain</p> <p>Financial adviser to Vedior International B.V.</p> <p>ABN AMRO Hoare Govett</p>	<p>December 1995</p> <p>Getronics N.V.</p> <p>and</p> <p>Rocade Informatica Groep N.V.</p> <p>have each acquired 50% of the shares in</p> <p>Radt N.V.</p> <p>Financial adviser to Getronics N.V. and Rocade Informatica Groep N.V.</p> <p>ABN AMRO Hoare Govett</p>

ABN AMRO  
HOARE GOVETT

A great part of a great network.

The above announcements appear as a matter of record only.

FT Surveys



INTERNATIONAL COMPANIES AND FINANCE

# Strong gains for BankAmerica and Norwest in term

By Richard Waters  
in New York

BankAmerica reported a 19 per cent rise in after-tax profits in the final quarter of last year, adding to the list of US banks which this week have reported record annual earnings.

Norwest, the Minneapolis-based institution which has become one of the most profitable regional banking groups in the US, registered net income growth of 26 per cent, helped in part by acquisitions.

Results from both banks reflected trends already apparent from other US banks' figures this week. Despite a slowing of loan growth in recent months, lending - particularly to consumers - remains well up on a year ago.

Lending margins are only slightly below their historically high levels of 1994, and loan losses remain subdued.

In the latest quarter, BankAmerica's net interest margin slipped nine basis points from a year before, to 4.44 per cent.

However, this was more than offset by a 10 per cent increase in average loans compared

with the year before. The result was a 6 per cent rise in net interest income, to \$126m.

In line with other money-centre banks, BankAmerica recorded an improvement in trading and venture capital profits, which lifted its overall non-interest income by \$10m.

Costs remained flat.

Norwest saw its net interest margin in the quarter slip 13 basis points, to 5.6 per cent - although the margin rose for the year as a whole. The bank's loan loss experience increased in the quarter, while its provision for credit losses for the year climbed 90 per cent to \$312m.

BankAmerica reported net income of \$704m, or \$1.74 a share, in the fourth quarter of 1994, up from \$691m, or \$1.40, a year, the year before. Full-year earnings were 32 per cent higher at \$2.65bn, or \$6.45 a share.

Norwest's after-tax profits in the quarter were 27 per cent higher at \$56m, while fully-diluted earnings per share rose 16 per cent to 72 cents. For the year as a whole, net income rose 19 per cent to \$566m, or \$2.73 a share.

# Record R&D spending seen for US drug groups

US pharmaceutical companies expect to spend a record \$15.8bn in worldwide research and development in 1996, up 9.8 per cent from last year, Renter reports from Washington.

The Pharmaceutical Research and Manufacturers of America, a trade group, said the forecast showed a continued increase in research spending since 1970. However, it said the 1996 spending would represent 19 per cent of expected sales, down from last year's 19.1 per cent.

The association said industry sales for this year would be an estimated \$95.6bn, a 10.2 per cent increase from \$87.0bn last year.

Mr Gerald Mossinghoff, the association's president, said member companies were developing 216 medicines for cancer, 107 drugs for heart disease and strokes, 132 for more than 15 diseases associated with ageing, 110 medicines for AIDS and AIDS-related conditions, and 118 drugs for neurological disorders.

# Caspian takes on a tough business

SsangYong has acquired a stake in the emerging market specialist

Christopher Heath, once Britain's highest paid executive and the architect of Barings' spectacular Asian success story in the 1980s, is back in business.

His new company, the emerging markets securities specialist Caspian, has quietly begun trading in Latin American shares after receiving permission from regulators late last year to start operations in the US and the UK.

On Tuesday, Caspian announced an agreement under which South Korea's sixth largest company, SsangYong, will take a 12 per cent stake. This will help Caspian in the difficult Asian markets, which, along with markets in eastern Europe, it soon plans to enter. Initially concentrating on share trading, Caspian intends later to move into emerging market bonds.

The accord will also enlarge the venture's capital beyond its \$50m launch capital. Mr Heath says a rights issue for up to \$100m on top of that should be completed in the first quarter.

If Caspian is successful, the current staff of close to 100 - mainly in New York, where already 50 people are based, and London - could grow more than five-fold over five years.

"We saw a lot of potential clients, asking whether they saw a demand for a pure emerging markets broker, capital markets and fund management firm, and the answer we got was positive," he says. "There is nothing between the small boutiques and the vast size of something like SBC Warburg."

Mr Heath is, however, a long way from being the first in the field - as he was when he moved into the Japanese securities markets and built the foundation for Barings' 1980s Asian profits. On the contrary, Caspian is moving late into the emerging markets in competition with many established and better known operators.

Neither is Caspian the only



Christopher Heath: 'I didn't want to create a Barings Mark II'

newcomer. While mergers last year, such as ING's rescue of Barings and Swiss Bank Corporation's takeover of Warburg, consolidated the competition, other firms have entered the fray. Among others, Robert Fleming is expanding its business into Latin America; Kleinwort Benson, now backed by Dresdner Bank capital, has enlarged its emerging markets operation; and UBS is doing the same.

Competition has driven down dealing margins for the bread-and-butter business of stockbroking. In Asia, they are razor-thin. In Latin America, where Caspian has launched its operations, they are fatter but shrinking. According to one broker, margins in Latin America are "half what they were two years ago", and now stand depending on the market, as low as 0.35 per cent. In eastern Europe, markets are relatively small and trading volumes low.

Broking accounts for a minority of most investment bank revenues these days, but Caspian's capital base is not

large enough either to be an important trading house.

Mr Heath sees Caspian's advantage is in the international business to be directed its way by powerful emerging market shareholders. SsangYong, a conglomerate with a big securities house subsidiary, is the second after National Finance, the investment bank owned by Siam Commercial Bank of Thailand. Mr Paul Zuckerman, vice-chairman, says Caspian is talking with other potential partners in the emerging markets.

Caspian also hopes to distinguish its research from the reams already produced by the competition. Mr Heath says its sophisticated computer systems - installed partly with financial controls in mind - will also deliver "real time" research to the desk-top computers of institutional investors. It should also give them access to software and spreadsheets to allow clients to manipulate the data.

He also says Caspian will try

to address - a common complaint from fund managers who find most current research is too regional in orientation - making comparisons between, say, telephone companies in Mexico and Indonesia difficult.

Success in research and elsewhere will depend on the skills of the people who join. The setback last year in the emerging markets following the Mexican devaluation meant, he says, that good staff could be obtained more cheaply. Many have been made partners, reducing start-up costs and allowing remuneration to be linked more closely with success.

Some well-known figures have joined. The former deputy governor of the Bank of England, Mr Rupert Fennell-Ren, is non-executive chairman, and Mr Robert McNamara, US defence secretary during the Vietnam war and former president of the World Bank, sits on the board.

Caspian has also recruited partners from a raft of investment banks, most of whom have taken a big initial pay cut. They include Mr James Reed, from Nomura, who is head of equities in the Americas, and Mr Zuckerman, from S.G. Warburg, who is also head of corporate finance.

At least nine have made the move from his former employer, not as many as Barings once feared. Mr Heath hints that more people may yet be recruited from there but adds: "I didn't want to create a Barings Mark II."

Yet however good the team, success will be elusive if the emerging markets do not continue to grow. Many investors have still to be convinced that they are more than a passing fad, though International Monetary Fund forecasts suggest that emerging markets could account for half of world stock market capitalisation by 2015. Mr Heath will be hoping the IMF is nearer the mark.

Stephen Fidler

# Investors not yet ready for Mexican share issues

Leading companies are finding refinancing tough despite improved economic conditions, says Daniel Dombey

On the face of it, Mexico has come a long way from the financial crisis that followed the peso devaluation a little over a year ago.

Interest rates are falling, inflation is at containable rates, and government and private borrowers have raised more than \$4.5bn from international capital markets in the last six months, with both sovereign and corporate debt issues recently oversubscribed.

For the first week of 1996, the Mexican stock exchange was rated as the world's most profitable in dollar terms with an increase of 11.8 per cent. Volume was relatively high at an average of more than \$200m, and the peso appreciated, suggesting the return of the non-dedicated mutual funds that kept away from the market in 1995.

Although the economy is still in difficult straits - it contracted an estimated 7 per cent in 1995 and is forecast to grow a modest 3 per cent this year - the struggle against inflation has brought better news. A year-end figure of 58 per cent for 1995 was lower than feared.

However, the partial and rather choppy return that

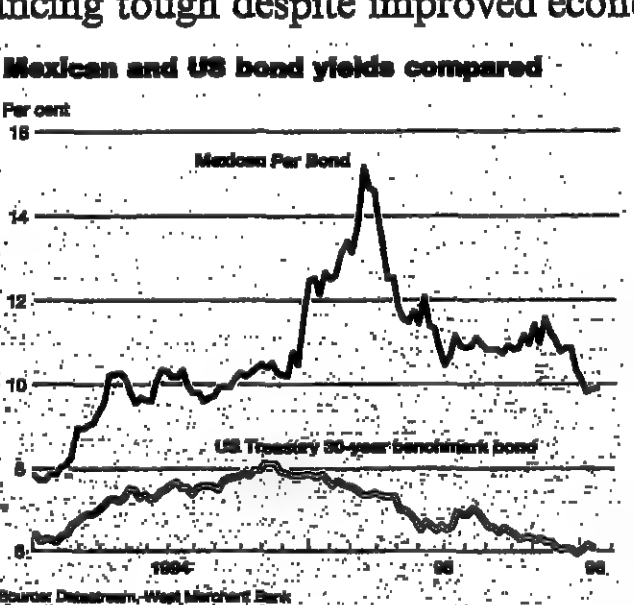
Mexico has made to international sources of financing is far from business as usual. It will be some time, for example, before the market is ready for new Mexican share issues, although some companies may experiment with convertible bond offerings.

"Access to capital markets will be grudging this year," says Mr Robert Ranch, managing director of the Western Group, a New York-based investment banking group. "Companies grow used to being able to carry out refinancing. And when that's cut off or becomes uneven, it can result in a level of financial distress."

One Mexican conglomerate, Empress La Moderna, which issued \$125m in new debt last week and \$120m in November, still has to carry out a third issue of more than \$200m before it can fully restructure short-term debt left from international purchases made just before the devaluation.

Although analysts have praised the company for its expansion, which established it as a leading seed manufacturer, La Moderna had hoped to reprofile its debt in much shorter order.

If the company were a purely Mexican concern, the difficulty



of getting financing would have been greater. "We're a global company with plants in some 28 countries. That helped," says Mr Enrique Osorio, the company's treasurer.

Equity issues, which in the early 1980s were largely taken up by international investors, are more problematic. Two other conglomerates, Grupo Alfa, a steel, petrochemical and packaged food producer, and Femsa, the country's biggest beverage company, would like to issue shares in some of their constituent companies, but have found bringing projects forward difficult at a time when the bolsa is still well below its dollar peak.

"The market's belief is that Mexican corporations don't want to sell equity at these prices. The first couple who do so will definitely be in a buyers' market," says Mr Jay

Peloso, Latin American strategist at Morgan Stanley in New York.

In the meantime, access to the debt market will largely be determined by the Mexican government. The government will aim to avoid 1997 and 1998 maturities in order not to exacerbate a bulge in repayments due in those years to the US Treasury and International Monetary Fund.

The issue last week of DM1.5bn - increased from DM1bn - of seven-year 10.375 per cent government euro-bonds satisfied German retail investors' hunger for double-digit yields. It also pushed maturities beyond previous levels, helping corporate prospects of securing longer term debt.

However, a more exacting test will be the attitude of US institutional investors, which the government aims to attract with a planned issue of \$750m of five-year global bonds, the country's first fixed-rate international dollar offering since March 1993.

"As the economy settles down and we start delivering some growth, people will begin seeing Mexican risk improving and realising that it is time to start investing," says Mr Alejandro Valenzuela, a finance

ministry spokesman, who hopes that terms and maturities will continue to improve. "Hopefully, they will give us another chance."

One danger is that an uptick in US interest rates would dampen foreign interest, as would a return to the rumour and sense of drift that characterised the Mexican market in autumn last year.

The Zedillo government recently appointed a presidential spokesman to try to stem the political rumours that have added to market instability. However, concerns about electoral reform and political, financial and criminal scandals surrounding the family of former President Carlos Salinas may affect confidence.

Individual companies' ability to get new financing will also hinge on year-end earnings, due in coming weeks. Mr Peloso of Morgan Stanley believes the Mexican bolsa could rise by 30 per cent in dollar terms this year.

However, while interest in Mexico remains fragile and below the levels of previous years, both government and business will still find financial life something of a struggle.

**Notice of Early Redemption to the Holders of**  
**Heart III Limited (the "Issuer")**  
**USD 700,000,000.**  
**Secured 8 7/8% Notes Due 2001**  
**(the "Notes")**

Secured by a charge on USD 700,000,000. 8 7/8% Subordinated Loan Participation Certificates due 2001 (the "Certificates")

Issued by J.P. Morgan GmbH for the purpose of financing a subordinated loan to The Dai-ichi Kangyo Bank, Limited

Notice is hereby given that, in accordance with Condition 6(b) of the Notes, the Issuer has elected to redeem all of the Notes at a redemption price of 100 per cent. of the outstanding principal amount thereof on 13th February, 1996, (the "Redemption Date") following the early redemption of the Certificates.

On or after the Redemption Date, the Notes will become due and payable in such currency of the United States as at the time of payment shall be legal tender for the payment of public and private debts. The Notes (together with accrued interest thereon) will be paid upon presentation and surrender of the Permanent Global Note (as defined in the Trust Deed dated 28th February, 1991) to or to the order of the Principal Paying Agent at its office as follows:

Dai-ichi Kangyo Bank (Luxembourg) S.A.  
2, Boulevard de la Foire,  
Place de l'Etoile,  
L-1528 Luxembourg,  
Luxembourg

Payments other than in New York City will be made by U.S. Dollar cheque drawn on, or by transfer to a U.S. Dollar account maintained by the payee with a bank in New York City.

From and after 13th February, 1996, interest on all said Notes will cease to accrue.

Heart III Limited  
by: Dai-ichi Kangyo Bank (Luxembourg) S.A.  
Principal Paying Agent

18th January, 1996

**Notice of Early Redemption to the Holders of**  
**USD 700,000,000.**  
**8 7/8% Subordinated Loan Participation**  
**Certificates due 2001 (the "Certificates")**  
**Issued by J.P. Morgan GmbH (the "Bank")**  
**for the purpose of**  
**financing and maintaining a subordinated loan to**  
**The Dai-ichi Kangyo Bank, Limited (The "Borrower")**

Notice is hereby given that, in accordance with Condition 6(a) of the "Certificates", the Bank has elected to redeem all the Certificates at their outstanding principal amount on 13th February, 1996, (the "Redemption Date") following the payment of the whole loan from the Borrower. The Redemption Amount payable to each Certificate holder will be USD 1,000,000.

Payment of Principal will be made on or after the Redemption Date against presentation and surrender of the Certificates at the specified office of the Principal Paying Agent, or at the option of holders, at any specified office of the Paying Agent. Unless otherwise specified, Certificates should be presented for payment together with all unsecured Coupons relating thereto. Certificates and Coupons will become void unless presented for payment within periods of 10 years and 5 years respectively from 13th February, 1996 as defined in Condition 11 of the Certificates except for any unsecured Coupons missing from a Certificate presented for redemption, which will be valid for up to 10 years from the date of redemption, as defined in Condition 7 of the Certificates.

Paying Agents  
Dai-ichi Kangyo Bank (Luxembourg) S.A.  
2, Boulevard de la Foire,  
Place de l'Etoile,  
L-1528 Luxembourg,  
Dai-ichi Kangyo Bank (Schweiz) AG  
Kulmburgstrasse 32  
CH-9001 Zurich

18th January, 1996

**Asahi**  
**ASAHI BREWERIES, LTD.**  
(Incorporated in Japan with limited liability)  
**¥30,000,000,000**  
**Floating Rate Notes**  
**1996**

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the rate of interest for the period 18th January, 1996 to 18th July, 1996 has been fixed at 2.35 per cent per annum and that the revised coupon amount payable on the 18th July, 1996 will be ¥16,858 per note of ¥10,000,000.

THE SUMITOMO BANK, LIMITED  
(Agent Bank)

**RPS**  
**Residential Property**  
**Securities No.4 PLC**

230,000,000  
Class A1  
Mortgage Backed Floating  
Rate Notes due 2023

Notice is hereby given that there will be a principal repayment of 15,182 per £10,195 New payment to Class A1 of the Notes on the nearest payment date, the January 1996. The principal amount outstanding on 1st February 1996 will therefore be £70,797 per Note

We are pleased to announce the election of the following officers

Philip C. Percival  
Vice President

Linda A. Doherty  
Stephanie Errico  
Eve I. Morton  
Alice M. Scherer  
Assistant Vice President

Dolores M. Paolicelli-Gad  
Assistant Secretary

**E.M. WARBURG, PINCUS & CO., INC.**  
NEW YORK LONDON HONG KONG

January 1996

**Templeton**  
**Templeton Global Strategy Sicav**  
*Société d'investissement à capital variable*  
Centre Neuhof, 30, Grand-rue, L-1600 Luxembourg  
R.C. B 35 117

**Dividend announcement**

Templeton Global Strategy Sicav will pay the following dividends against presentation of the respective coupons:

Fund	Currency	Amount per Share	Coupon number	Payment date
Templeton Global Utilities Fund - Class A	USD	0.025	5	19.01.1996
Templeton Global Convertible Fund - Class A	USD	0.045	6	19.01.1996
Templeton Global Balanced Fund - Class A	USD	0.03	7	19.01.1996
Templeton Global Income Fund - Class A	USD	0.18	7	19.01.1996
Templeton Deutsche Mark Global Bond Fund - Class A	DEM	0.145	7	19.01.1996
Templeton Emerging Markets Fixed Income Fund - Class A	USD	0.2	7	19.01.1996

Principal Paying Agent:  
Chase Manhattan Bank Luxembourg S.A.  
5, rue Pictet  
L-2336 Luxembourg

The Shares are traded ex-dividend as from January 12, 1996.

For further information, Shareholders are invited to contact their nearest Templeton office:

Edinburgh	Frankfurt	Luxembourg	Hong Kong
Tel: 011-736 from U.K. 0800-774326 International: 0131-469-4000	069-272-23-272	466667-212	2829-0600

The Board of Directors  
January 1996

**LOMBARD ODIER INVEST**  
*Société d'investissement à capital variable*  
Registered office: 47, Boulevard Royal, L-2448 Luxembourg  
R.C. Luxembourg B 25.301

**NOTICE TO SHAREHOLDERS**

To the shareholders of Lombard Odier Invest - The Pacific Basin Fund

We are pleased to inform you that your board of directors has decided to change the name of the Lombard Odier Invest - The Pacific Basin Fund to Lombard Odier Invest - The Pacific Rim Fund ("L.O. - Pacific Rim") with effect from February 15, 1996. It has also been decided that the objective and policy of the renamed L.O. - Pacific Rim Fund shall be reworded as follows:

"A class designated in USD and invested primarily in equity securities quoted on recognised stock exchanges in the Pacific Rim area (excluding Japan and issued by companies located in the Pacific Rim area, it will concentrate on such securities as Hong Kong, Malaysia, Singapore, Thailand, Indonesia, Philippines, Korea, Taiwan and China. It is the intention of the Directors that the class should normally be fully invested in such securities. Investments in non-eligible States and/or in markets which are not Regulated Markets shall in aggregate not exceed 10% of the net assets of the Fund. Investments in securities of issuers of certain Asia-Pacific countries involve special considerations and risks. These risks are outlined on page 6 of the November 1995 Prospectus in Risk Factors. The Dealing Currency is USD."

Please note that should you disagree with this change you may redeem your shares from the Lombard Odier Invest - The Pacific Basin Fund from January 15, 1996 until February 15, 1996 without cost.

A copy of the November 1995 Prospectus, plus addendums thereto, is available from the Registered Office of Lombard Odier Invest.

The Board of Directors

**CHINA MERCHANTS**  
**CHINA DIRECT INVESTMENTS LIMITED**  
Net Asset Value

China Merchants China Direct Investments Limited announces that as at 31st December, 1995, the unaudited consolidated net asset value per share of the Company was US\$1.06.

**CHINA MERCHANTS CHINA DIRECT INVESTMENTS LIMITED**  
(Incorporated with limited liability in Hong Kong)  
15th January, 1996







## COMPANY NEWS: UK

■ Good Christmas at Kingfisher ■ Above average rise for Tesco

## Retailers report sales rises

By Neil Buckley

Both Tesco and Kingfisher, two leading retailers, reported strong sales performances yesterday.

Kingfisher, the retail group that includes Woolworths and reported an encouraging sales increase over Christmas.

Total group sales increased 8.8 per cent in the 10 weeks to January 6, with like-for-like sales (excluding store openings and closures) up 3.9 per cent.

Both Woolworths, the variety store chain where profits fell last year, and Comet, the electrical retailer which slid to a loss, reported strong sales increases. Total sales in Woolworths increased 7.5 per cent, with Comet up 21 per cent.

Superdrug continued to reap the rewards of a change in focus from household goods to health and beauty products, with total sales up 3.2 per cent, or 2.5 per cent like-for-like.

Sir Geoffrey Mulcahy, Kingfisher's chief executive, said Comet would achieve its target of returning to profit for the full year, in spite of its \$8.7m interim loss.

Although the performance of the B&Q and Darty chains was disappointing the City wel-

comed the figures. Kingfisher closed up 9p at 538p.

Darty, the French electrical chain, has been hit both by the increase in French VAT rates and last year's public sector strikes, leading to a 1.8 per cent sales decrease in local currency terms and 3.8 per cent like-for-like decline.

Tesco, the grocery retailer, reported that sales growth was continuing to outstrip the industry average, with a strong Christmas, particularly in the Wm Low stores which it acquired in Scotland in 1994.

For the 20 weeks to December 30 total sales, excluding Wm Low, grew 15.4 per cent, with like-for-like sales up 8.5 per cent.

After inflation of 4 per cent, like-for-like volume growth was 4.5 per cent, slightly down from the 6 per cent reported in the interim results.

For the four weeks to December 30, total sales were up 16.5 per cent, with like-for-like sales up 10 per cent.

In the Wm Low stores, sales grew 20 per cent in the 20 week period, and 16.5 per cent over Christmas, on top of a strong increase the previous year.

Sir Ian MacLaurin, chairman, said there was still con-



Sir Geoffrey Mulcahy: businesses moving in right direction

siderable scope for sales growth in the Wm Low stores before they matched the performance in the rest of Tesco. But Tesco's shares fell 7 1/2p to 308p, after an initial rise, over fears of increased competition in petrol retailing following Esso's announcement that it was scrapping free gift pro-

motions in favour of lower petrol prices.

Sir Ian said Tesco's gross margin had fallen "very slightly" as a result of continued strong price competition. But he was unconcerned by the aggressive January promotion from J Sainsbury, which is seeking to boost sales.

## UniChem to make £480m bid for Lloyds Chemists

UniChem is today expected to announce an agreed bid for Lloyds Chemists of about £480m (\$740m) creating the UK's largest pharmacy chain and the country's biggest drugs wholesaler, writes Peggy Hollinger.

The two groups were last night understood to be finalising details of the offer. If final agreement is reached, the combined group would control some 1,300 of Britain's 10,000 pharmacies, against 1,200 for Boots, the high street retailer, and about 40 per cent of the drugs wholesale market.

The market was last night expecting a cash and share offer of about 400p a share, as well as a cash alternative. It is thought unlikely that UniChem, which had no net debt at the last year end, would have to accompany the offer with a rights issue.

The deal is expected to be closely examined by the regulatory authorities which control the distribution of drugs in the UK. But it is thought that,

as AAH and UniChem each already control 30 per cent of the drugs distribution market, a referral for the enlarged company on that basis is unlikely. However, a referral of the industry can not be ruled out.

The market was broadly in favour of an agreed deal. The two businesses are seen to be a good fit, with UniChem stronger in drugs distribution, and Lloyds the bigger retailer. However, some rationalisation was expected, particularly in the distribution business.

A takeover by the highly regarded UniChem would also resolve fears over the management of Lloyds, the shares of which have underperformed the market by almost 20 per cent over the last year. The market has been highly suspicious of Lloyds' acquisitive strategy in building up its retail business.

Lloyds shares jumped 75p to close at 366p yesterday after the group was called on by the Stock Exchange to reveal that it had received an approach.

## LEX COMMENT

## UniChem bid

UniChem's planned bid for Lloyds Chemists spans two industry sectors, both in a phase of consolidation. First, the deal is a response to the takeover of AAH by Gabe.

AAH and UniChem have similar shares of UK wholesale pharmaceuticals distribution. Lloyds' wholesale business is smaller, but the acquisition should give UniChem greater critical mass, helping it get a better deal from drugs suppliers. A tie-up with Lloyds would also create the largest group of pharmacies in the country, exceeding even Boots.

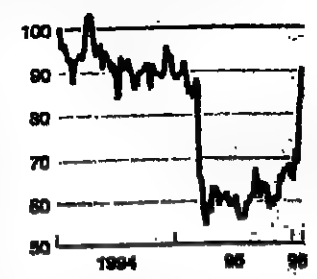
Consolidation in this sector has been advancing at a much slower pace. Individual pharmacists and small chains are finding it increasingly hard to survive, while superstores' efforts to enter the market have pushed the price of pharmacy licences as high as £500,000. Buying in dribs and drabs is a slow route to expansion.

The danger, though, is that UniChem may be overstretching itself. Since the two companies are roughly the same size, the maths of the deal may well rely on some pharmacy disposals to pay off debt. Difficulties in transferring licences, particularly to superstores' out-of-town sites, may make this a cumbersome business.

Still, at 400p a share, representing a multiple of earnings below the market average, the expected cash and shares offer seems conservative enough. This is explained by the market's tendency to undervalue Lloyds because of doubts about its management. But given its poor share price performance, investors may well do better out of the enlarged group.

Lloyds Chemists

Share price relative to the FT-SE-100 All-Share Index



Source: FT Estimate

## Body Shop warns after poor Christmas in US

Body Shop International, the cosmetics group, yesterday warned that pre-tax profits for the current year would be below those of 1994-95, writes Christopher Price.

The market appeared unsurprised by the news, the shares falling just 1p to 151p.

The company refused to comment on the plan by Anita and Gordon Roddick, chief executive and chairman respectively, to buy back the com-

pany they founded.

However, advisers to the group said the idea is still under active consideration.

Body Shop laid part of the blame on the poor state of the US retail market, particularly over the Christmas period. The group said its US investment programme included refurbishments, product developments and further expansion, which it was confident would restore the business to health.

## DIGEST

## Fairey in \$75m US expansion

Fairey Group, the engineering and industrial electronics company, is buying Particle Measuring Systems, the privately-owned US contamination equipment manufacturer, for \$75m. The acquisition - Fairey's 10th in the electronics sector in recent years - will make the UK group one of the world's leading producers of monitoring and detection systems for the semiconductor industry.

The consideration will be satisfied by \$67.5m (\$44m) cash of which \$37m is being raised in a vendor placing of 7m shares at 535p and the balance in shares.

Mr John Poulter, Fairey chief executive, predicted Fairey would lift its full dividend to at least 5.45p (4.75p) following an encouraging second half performance. That would make a total of 8p (7p) for the year.

## London Electricity criticised

London Electricity, the regional electricity company, was accused yesterday of breaching the spirit of the Greenbury report on executive pay by a shareholder action group.

Mr Nick Stevens, secretary of the UK Shareholders Association, which represents private shareholders, claimed that the company's planned 7-to-6 share consolidation favoured the interests of option holders over shareholders. He said the consolidation, which follows a 100p special dividend, had been calculated so that option holders benefited more.

Sir Bob Reid, chairman of London Electricity, said the consolidation had been introduced because the special dividend had resulted in a fall in the share price, which disadvantaged option holders.

## British Gas' Italian buy

British Gas has bought a large amount of exploration acreage in Italy from Fiat Rinaldi, a member of the Fiat group, for about £20m (\$31m). The purchase included proven gas reserves of 10m barrels of oil equivalent. But British Gas' exploration and production division said the 60 blocks in the southern Apennines included "high potential oil exploration acreage."

British Gas has nine other exploration licences in Italy, but it has yet to make a big discovery.

## Woodchester Portuguese buy

Woodchester Investments, via its Portuguese subsidiary Woodchester Crédito Lyonnais Holding Portugal SGPS, has acquired Cargaste-Sociedade Financeira Para Aquisicoes de Credito, from the Empreesto Group for £27.8m (\$42.3m) cash. Cargaste was established by Empreesto in 1989 to provide point of sale financing for Nissan and Subaru dealerships in Portugal. Agreement has also been reached for Woodchester Crédito to acquire Carloga, a related motor finance company owned by Marubeni and Empreesto.

## Sema makes Spanish purchase

Sema Group, the Anglo French computer services group, has acquired Goya Services Telematicas, Spain's leading Internet access and services provider. The deal is thought to be the first time a computer services group has acquired an Internet access provider.

## Granada has 9.98% of Forte

By David Blackwell and Scheherazade Dameshki

Granada kept up the pressure in its hostile bid for Forte yesterday by taking its stake in the hotels group from 9.2 to just under 10 per cent.

The purchase of a further 8.5m shares at 384p follows Tuesday's £336m market raid, raising the TV, leisure and catering group's stake to 9.98 per cent.

Yesterday it emerged that among the institutions selling Forte shares on Tuesday was Hermes, the former Post Office pension fund headed by Mr Alastair Rose Goobey. It sold 5m shares to reduce its stake to 17.5m shares.

Mercury Asset Management, which last week purchased 13m Forte shares at 360p to 362p, sold 9m on Tuesday, taking its holding down to 14.63. It has a similar stake in Granada and could play a pivotal role in the outcome.

Granada's stake is close to the maximum permitted under the Takeover Code.

Granada, which described yesterday's purchases as a "sweeping up" operation, sent what will probably be its final document to Forte shareholders. Mr Gerry Robinson, chief executive, said it laid out the alternatives for investors.

Forte attacked the figures in the document as "simply wrong". Sir Rocco Forte, chairman and chief executive, said: "No more fiction, some facts please."

## Slowing recovery limits First Leisure's advance

By Christopher Price

First Leisure blamed a slowing of recovery in consumer spending as the increase in full year pre-tax profits was restricted to 7 per cent.

The rise from £37.5m to £40.1m was at the lower end of analysts' expectations.

The group said trading had suffered at its bingo operations due to the impact of National Lottery scratchcards, while both bingo and its resorts had been adversely affected by the hot summer.

The figures included a healthy contribution from the dancing division, where profits increased 17 per cent on sales 14 per cent higher. The business benefited from the refurbishment of several discotheques, while the introduction of new theme bars had also improved takings.

Profits from the sports division rose 17 per cent on sales 15 per cent ahead. New features among the 26 ten-pin bowling centres included amusement machines and food arrange-



Michael Grade, right, chairman, Graham Coles, finance director

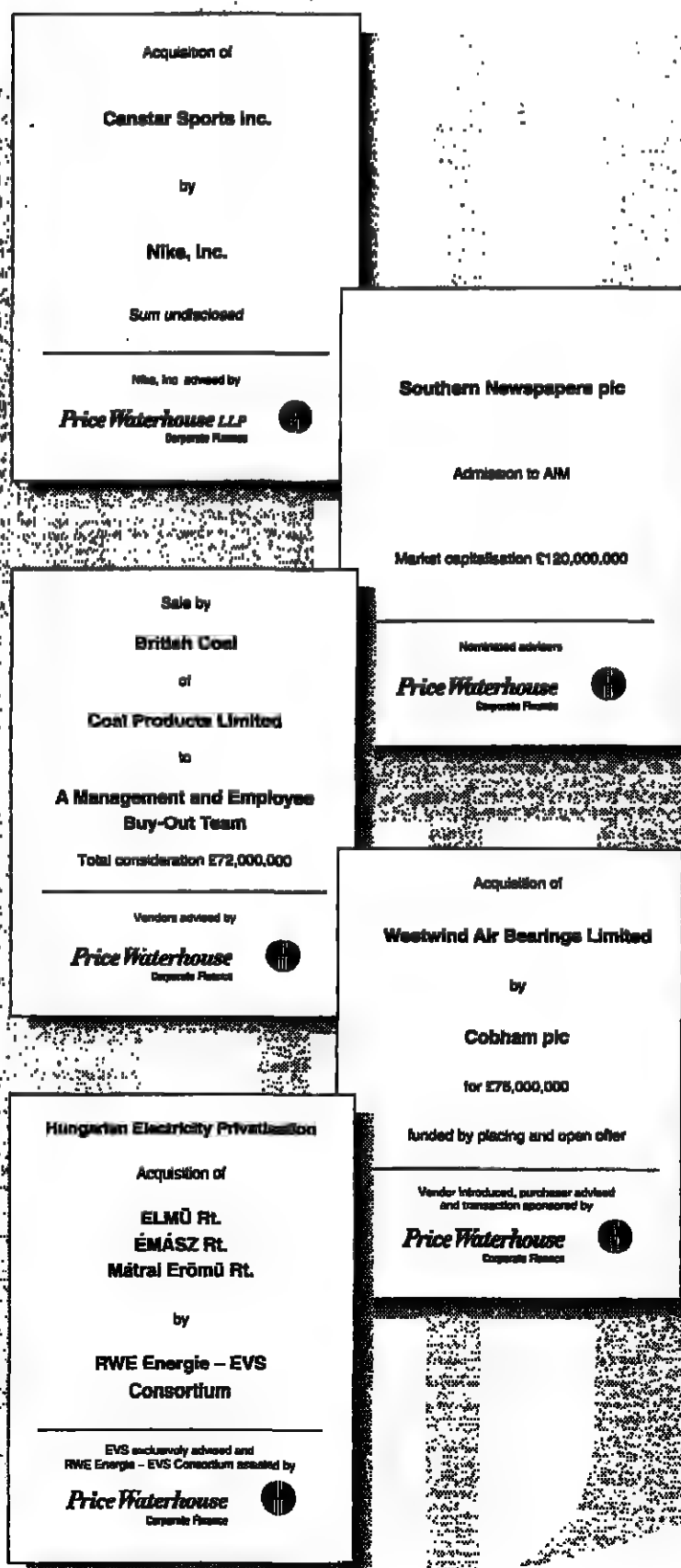
ments, lifting trading. Mr John Conlan, chief executive, said the "old-style" bingo halls had been the worst hit by the National Lottery. New concept "Riva" bingo centres had shown big improvements in both attendance and expenditure. Twenty new centres would be opened during the next 15 months.

While he remained cautious on the economic outlook, he said the company was making investments in health clubs. These were "significantly under-exploited in the UK".

"You will see a different First Leisure in a year's time," Mr Conlan predicted.

The best advisers are those with the most experience

The Price Waterhouse Corporate Finance worldwide network advised on more than 200 transactions completed in 1995 with a combined total value of US\$14 billion.



For further information contact Anthony Browne on 0171 939 3000

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مكتبة النجف



## Broker forecasts reduced cocoa supply deficit

By Richard Mooney

A fifth consecutive cocoa supply/demand deficit is likely in the 1995-96 season, according to London-based broker E.D. & F. Man. But it is projecting a much reduced shortfall of 65,000 tonnes, down from 319,000 tonnes in 1994-95.

In its initial estimate for the current season, Man forecasts net world production at 2,598,000 tonnes, up from 2,298,000 tonnes in the 1994-95 season. In the Ivory Coast, the biggest producer, 1995-96 production is forecast to reach a record 960,000 tonnes, up from 864,000.

Opening cocoa stocks for the 1995-96 season amounted to 1,011m, Man says. It forecasts closing stocks at 948,000 tonnes and indicates a stocks/consumption ratio of 36.5 per cent.

Total bean grindings are projected to rise by 3 per cent to a record 2,582m tonnes.

Man says that chocolate consumption growth in the US is likely to be curbed by price increases announced late last year. It puts the 1995-96 US grindings at 362,000 tonnes, up from 350,000 tonnes in the 1994-95 season. The Dutch figure is estimated at 363,000 tonnes, up 13,000.

Consumption is continuing to grow in eastern Europe, it says, "as the positive impact of economic reforms are felt".

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## Dairying fares best as NZ farming feels the pinch

Milk producers are enjoying a record season, but beef and sheep profits are down, writes Terry Hall

New Zealand's beef and sheep farmers have endured a tough, disappointing 12 months, and farm economists have warned them to be ready for another fall in incomes over the coming year.

Things look much brighter, however, for dairy farmers, who are having a record season, both in production and earnings, and are expected to earn substantially more over the next few years. The latest New Zealand Dairy Board study, on industry integration, suggests that each dairy farmer could earn an extra NZ\$20,000 (US\$13,000) a year.

In the year to June 30 1995, the dairy industry has forecast it will earn NZ\$4bn - NZ\$500m more than in the corresponding period of 1994-95. Mr Neville Martin of the Dairy Board says this is due to a sharp rise in returns in recent months, and prices are expected to stay around the higher levels over the next calendar year.

Deer farming provides the other bright spot in the New Zealand agricultural sector - venison returns, at around NZ\$7 a kilogram, are at present about \$22 higher than at this time last year.

Wool prices have been remarkably disappointing. It had been hoped that after the dull patch of the early 1990s they would stage a worthwhile recovery in line with the general commodity price upturn.

Prices did rise by a third last year, but retreated between September and early December because of unexpectedly poor demand from China and Europe. There was a minor recovery immediately before Christmas, however, and there are some hopes that prices could pick up further over the coming months.

Wool prices have been the bane of the price fall at recent auctions. Superfine prices fell by 50 per cent - to \$11 a kilogram. Crossbred wool, the main New Zealand type, used mainly in carpets, has fared

better, however, with prices up slightly on this time last year. There is concern about the ability of prices to hold up in the face of low overseas demand, as substantial quantities of wool are due to hit the market in the main selling season up to February.

Nevertheless, there is one bright spot in the wool sector - on December 30 the Wool Board sold the last of the once massive, 650,000-bales stockpile. This, coupled with falling numbers of sheep, is expected to lead to supply shortages over the coming months.

Beef farmers had a tough year in 1995, and 1996 does not look like being much better. Beef returns are dominated by the US - the world's biggest producer and exporter. American herd numbers are at a seven-year peak and the international trade is waiting for low prices to persuade farmers to reduce numbers. However, this is not now expected to happen for another 18 months to two years.

Beef prices fell by 20 per cent in the 1994-95 year to June, and the Meat and Wool Board's Economic Service is predicting

that they will fall by a further 10 to 15 per cent in the current year.

There are some consolations, however. New Zealand has been selling substantially greater quantities of beef to Europe. A poor international grain harvest - which will lead to higher prices for grain in New Zealand over the coming months - could also force up the cost of feeding poultry and pigs. Mr Rob Davidson, the economic service's chief economist, says this could force producers to demand more for their pork and chickens, which may encourage people to switch back to beef.

Exporters are predicting a price rise of \$N24 to about NZ\$26 for lambs over the coming months, helped by growing demand and reports of shortages in Europe. They also say there is more enquiry for mutton from "good" markets - which means they should not be forced to accept poor prices from third world markets just to sell the mutton off their hands, as has happened in the past.

Lamb prices averaged \$32 for all grades in the season to June, and the Meat and Wool Board's economic service is forecasting a 12.5 per cent increase over the next six months or so.

However, a tough winter and an extremely wet autumn in the South Island cut lamb numbers severely. This is

expected to lead to an 8 per cent drop in export lamb numbers this year.

Mr Davidson says the outlook for beef and sheep farmers is unlikely to change much this year, with those most dependent on cattle coming under the greatest financial pressure.

The average beef and sheep farmer will earn around \$NZ\$3,900 this calendar year - before tax and debt reduction. Mr Davidson says, however, that this figure could rise if the wool price improved.

There are reports that squeezed returns from farming have led to a drop in prices for farms in recent months. But this follows a period of steady rises - in spite of tough farming conditions. The price of grazing land rose by 26 per cent in the year to December 1993, and by 23 per cent in the following year. The latest Valuation Department figures show that it rose by a more modest 9 per cent in the first half of last year - although even then prices could have been held up by forestry companies buying land for radiata pine planting.

Prices rises for dairy land - despite the brighter outlook - seem to be slowing, possibly because of the impact of higher interest rates biting into profitability. Prices for dairy land rose 21 per cent in 1994 - and by just 7 per cent in the six months to June, the latest figures available.



Woolgrowers had hoped for a worthwhile price recovery after the dull patch of the early 1990s

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## CURRENCIES AND MONEY

## MARKET REPORT

## Markets await the Bundesbank and G7 meetings

By Gillian Triggs

The foreign exchange markets were left in a state of limbo yesterday, as traders sought to discern clear trends ahead of today's Bundesbank meeting and the meeting of G7 ministers in Paris this weekend.

The main focus of interest in the markets remains the relationship between the dollar and D-Mark, with many traders still believing the dollar will strengthen in the coming weeks.

However, although the US currency strengthened during the day against the D-Mark, the rise was modest, not least because the markets are waiting to see whether the Bundesbank uses rates tomorrow.

Meanwhile, sterling remained becalmed, as the Bank of England and Chancellor met to discuss interest rates.

The main development for D-Mark waders yesterday

was a cut in the repo rate by the Bundesbank.

The reduction, by 8 basis points, came one day before the key meeting of the Bundesbank council. It thus inevitably fuelled speculation that the German central bank was considering a reduction in the discount and Lombard rates today, currently at 3 per cent and 5 per cent respectively.

In recent weeks a spate of weaker than expected news has fuelled concern that the German economy is slowing. But though most traders are confident that rates will fall soon, many suspect that a cut will be delayed until later this month - not least because the last cut occurred only five weeks ago.

Mr Neil MacKinnon, chief

of the Bank of England, said yesterday that the recent shut-down of the US government means that policy makers simply do not have enough data to make judgements about the econ-

omist at Citibank said: "I think there is a high probability that the discount rate will fall to 2.5 per cent very soon, even if rates are not cut tomorrow."

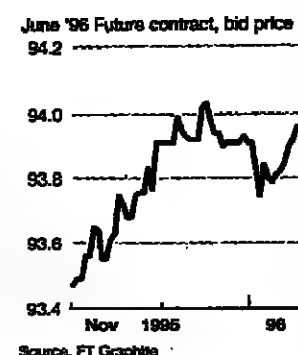
Against this background, the D-Mark weakened slightly during the day against the dollar, closing DM1.4646 in London trading, compared with DM1.4676 the previous day.

The main dollar-related news of the day was that the US trade figures proved better than expected. The October trade data showed a deficit of \$8.04bn compared with \$8.04bn the previous month.

However, the markets largely shrugged off the data, with a brief dollar rally running out of steam soon after the numbers were published.

Part of the reason for the muted trading is that traders fear that the recent shut-down of the US government means that policy makers simply do not have enough data to make judgements about the econ-

## Sterling



Source: FT Graphix

chief economist at Standard Chartered in London said: "We have seen a lot of recent comments from the Germans and Japanese to encourage a stronger dollar."

Indeed, with the German economy generally disappointing at present, many observers believe that there is scope for further dollar strengthening in the coming days.

"Investors generally see the US economic situation as being somewhat better than the German one," Mr MacKinnon said.

Sterling yesterday traded in a fairly narrow range, although it weakened slightly in the second half of the day against the D-Mark and the yen. Against the German currency it closed at DM2.2415, compared with DM2.2425 the previous day. Against the dollar it closed at \$1.5305, from \$1.5306 the previous day.

This first movement reflected the fact that traders were watching to see the outcome of the latest monthly monetary

meeting between Mr Eddie George, Bank Governor and Mr Kenneth Clarke, UK chancellor.

Although the two men appear to have decided not to move rates from their current level of 6.5 per cent yesterday, some traders still think that there is a possibility that rates could be cut when the markets open today.

In recent days the June contract for sterling futures has started to rise, indicating that traders are becoming more optimistic about a rate cut. However, futures yesterday remained broadly flat as the markets watched for the results of the meeting.

IN OTHER CURRENCIES

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## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

DOLLAR SPOT FORWARD							
Jan 17		Closing mid-point	Change on day	1 day	1 month	3 months	6 months
Europe		10.2084	+0.0004	848	-0.019	10.2080	1.8
Australia	(A\$)	10.2084	+0.0004	848	-0.019	10.2080	1.8
Belgium	(B\$)	10.2084	+0.0004	848	-0.019	10.2080	1.8
Denmark	(D\$)	0.5845	+0.0031	0.0031	0.0031	0.0031	0.0031
Finland	(F\$)	1.4488	+0.0008	0.0008	0.0008	0.0008	0.0008
France	(F\$)	6.0004	+0.0004	0.0004	0.0004	0.0004	0.0004
Germany	(D\$)	1.4646	+0.0004	0.0004	0.0004	0.0004	0.0004
Greece	(G\$)	0.40210	+0.0101	0.0101	0.0101	0.0101	0.0101
Ireland	(I\$)	0.5835	+0.0004	0.0004	0.0004	0.0004	0.0004
Italy	(L\$)	1.4646	+0.0004	0.0004	0.0004	0.0004	0.0004
Netherlands	(F\$)	1.6403	+0.0004	0.0004	0.0004	0.0004	0.0004
Norway	(N\$)	0.5835	+0.0004	0.0004	0.0004	0.0004	0.0004
Sweden	(S\$)	151.490	+0.0101	0.0101	0.0101	0.0101	0.0101
Spain	(P\$)	123.400	+0.0101	0.0101	0.0101	0.0101	0.0101
Switzerland	(S\$)	0.5835	+0.0004	0.0004	0.0004	0.0004	0.0004
United Kingdom	(P\$)	1.1815	+0.0004	0.0004	0.0004	0.0004	0.0004
USA		1.2827	-0.0005	-0.0005	-0.0005	-0.0005	-0.0005
South Africa	(R\$)	0.89020	+0.0004	0.0004	0.0004	0.0004	0.0004
Argentina	(P\$)	1.0000	+0.0004	0.0004	0.0004	0.0004	0.0004
Brazil	(R\$)	0.3924	+0.0004	0.0004	0.0004	0.0004	0.0004
Canada	(C\$)	0.5835	+0.0004	0.0004	0.0004	0.0004	0.0004
China	(New P\$)	7.4000	+0.0004	0.0004	0.0004	0.0004	0.0004
India	(R\$)	6.0004	+0.0004	0.0004	0.0004	0.0004	0.0004
Pacific/Wide Area (A\$)							
Australia	(A\$)	1.3498	+0.0004	0.0004	0.0004	0.0004	0.0004
China Hong Kong	(H\$)	1.4646	+0.0004	0.0004	0.0004	0.0004	0.0004
Japan	(Y\$)	151.490	+0.0101	0.0101	0.0101	0.0101	0.0101
Israel	(S\$)	1.3217	+0.0004	0.0004	0.0004	0.0004	0.0004
Iran	(T\$)	108.488	+0.0101	0.0101	0.0101	0.0101	0.0101
Indonesia	(R\$)	1.4646	+0.0004	0.0004	0.0004	0.0004	0.0004
New Zealand	(NZ\$)	1.5088	+0.0004	0.0004	0.0004	0.0004	0.0004
Philippines	(P\$)	0.5835	+0.0004	0.0004	0.0004	0.0004	0.0004
Saudi Arabia	(S\$)	3.7400	+0.0004	0.0004	0.0004	0.0004	0.0004
Singapore	(S\$)	1.4180	+0.0004	0.0004	0.0004	0.0004	0.0004
South Korea	(W\$)	1.4646	+0.0004	0.0004	0.0004	0.0004	0.0004
South Korea	(W\$)	791.580	+0.0101	0.0101	0.0101	0.0101	0.0101
Taiwan	(T\$)	27.4280	+0.0004	0.0004	0.0004	0.0004	0.0004
Thailand	(B\$)	0.5835	+0.0004	0.0004	0.0004	0.0004	0.0004
1 month per \$100 of spot rate forward rate implied by current interest rates							
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Treasury classification  
 Financial Review  
 Closing bid-ask prices  
 are based on  
 Who stands out  
 are indicated by  
 Symbols referring  
 to stocks are  
 Market cap  
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 Holdings count as  
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 of 30 per cent

Estimated Net Asset  
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## OFFSHORE AND OVERSEAS

**BERMUDA (REGULATED)\*\*\***

## GUERNSEY (SIR RECOGNISES)

**GUERNSEY (REGULATED<sup>20</sup>)**

## IRELAND (SR REOPENED)

**GAM Fund Management Ltd - Contd.****IRELAND (REGULATED) (\*\*\*)****CFP Interest Rate Arbitrage Fund Pk.**

## ISLE OF MAN GIB RECOGNISE

**ISLE OF MAN** / (BEGIN ATTEMPT)

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## LUXEMBOURG (SUB REGION)

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## LUXEMBOURG (REGULATORY)

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# LONDON STOCK EXCHANGE

## MARKET REPORT

# Equities weakened by bouts of profit-taking

By Steve Thompson,  
UK Stock Market Editor

An early attempt by the UK stock market to build on Tuesday's substantial gains quickly ran into pockets of resistance yesterday, with the market falling away before embarking on a moderate rally.

At the end of a day which saw the FT-SE 100 lose and then quickly regain the 3,700 level, the index settled a net 6.4 lower at 3,704.2.

Second-line stocks were much quieter, with the FT-SE Mid 250 index never much more than two points lower, and eventually closing 1.9 off at 4,035.6.

Dealers were by no means

depressed by the day's events in the market. Indeed, some remained firmly on the bull track, persisting with the view that more corporate activity will develop in coming months.

Many of the big broking houses remain cautious of the UK market. Lehman Brothers said it "expects a retracement of the Footsie on a 12-month view to around 3,350". Goldman Sachs told its clients to "use any strength in equities to switch into bonds", pointing to "worrying signs that corporate profits will grow more slowly than the market believes", and the potential for a change of government. The strategy team at Credit Lyonnais Laing

expects the UK market to rise only modestly in 1996, forecasting a year-end FT-SE 100 of 3,750.

The market's rather optimistic expectations that the monthly meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England, could have brought another UK interest rate cut came to nothing.

European rate cut hopes did nothing to help bond markets, which had been helping to drive equity markets higher in recent sessions. Gilts were under minor selling pressure for much of yesterday, finishing just off the day's lows.

The overnight 44-point upsurge in

the Dow Jones Industrial Average gave some backbone to the UK equity market at the outset, the FT-SE 100 opening just over 10 points higher and reaching the day's peak, 3,722.6, up 12 points, within a few minutes.

But the realisation that the Dow's gains came ahead of extremely disappointing results from Intel, the world's largest manufacturer of semiconductors, quickly took the gloss off the market's early performance. The Footsie moved back into negative territory within an hour and thereafter struggled to stay above 3,700.

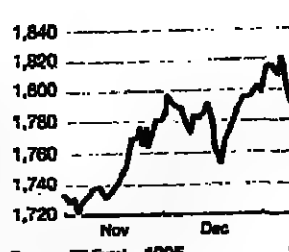
An initial double-figure retreat by the Dow failed to trigger any further

substantial damage in London and the Footsie, after slipping almost 16 points at worst, recovered more than half of that by the close.

British Gas was responsible for over half the fall in the FT-SE 100, as the shares dropped in the wake of reports that the industry regulator will continue to take a hard line on price controls. One leading industry analyst warned that if Ofgas adopted too extreme a stance towards British Gas the company would have no alternative than to request a reference to the Monopolies and Mergers Commission.

Turnover at 8pm reached 773.6m shares; customer business on Tuesday was worth a hefty £1.97bn.

## FT-SE-A All-Share Index



## Equity shares traded

Turnover by volume (million). Selling less-street business and overseas business.

Index	Value	% Change
FT-SE 100	3704.2	-6.4
FT-SE Mid 250	4035.6	-1.9
FT-SE-A 350	1837.9	-2.8
FT-SE-A All-Share	1811.0	-2.4
FT-SE-A All-Share yield	3.76	(3.77)

## Best performing sectors

Sector	% Change
1 Textiles & Apparel	+1.5
2 Electronics	+0.7
3 Engineering, Vehicles	+0.5
4 Life Assurance	+0.5
5 Retailers, General	+0.5

## Scottish Power surges

Scottish Power took the high road to the top of the Footsie charts yesterday as some brokers discussed the advantages of the company ahead of a presentation today.

ScotPower is to talk about cost savings to be achieved by its acquisition of Manweb, and several analysts are poised to raise their dividend growth forecasts.

Merrill Lynch reiterated its buy stance and BZW also recommended the shares. BZW also feels the stock has a more general appeal as a hedge against a Labour victory. It believes that ScotPower is more likely to be immune from a harsher regulatory regime.

However, not everyone agrees. ABN Amro Hoare Govett believes that if Labour encourages devolution the Scottish treasury will need to raise cash. Scottish Power, as one of the country's biggest companies, could be a prime target.

ScotPower shares moved forward 8 to 387p with turnover reaching 4.1m.

## Gas worries

Optimism over the prospects for British Gas dissipated yesterday as the official regulator was seen to take a tough line on pricing.

The re-emergence of concerns saw British Gas shares deflate 13 to 356 1/2p. As they

## Textiles boost

Following what one analyst described as the "annus horribilis" in the sector, textile stocks showed signs of recovery yesterday.

Investment bank BZW has called the turn, moving its stance to overweight and concentrating its recommendation on Courtaulds Textiles and Shawcross.

Analyst Ms Julia Blake argued that the sector is discounting a squeeze from huge raw material cost increases, and falling retail demand. "It cannot get any worse this year," she said. "Our numbers show Courtaulds Textiles on a prospective p/e of 12, which is not demanding by any stretch of the imagination." Courtaulds Textiles gained 10 at

## FINANCIAL TIMES EQUITY INDICES

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## London market data

Index	Value	% Change
FT-SE 100	3704.2	-6.4
FT-SE Mid 250	4035.6	-1.9
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## FT-SE 100 INDEX FUTURES (LFFE) 125 per full index point

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FT-SE-A All-Share	1811.0	-2.4
FT-SE-A All-Share yield	3.76	(3.77)

## FT-SE 100 INDEX OPTION (LFFE) 125 per full index point

Index	Value	% Change
FT-SE 100	3704.2	-6.4
FT-SE Mid 250	4035.6	-1.9
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FT-SE-A All-Share	1811.0	-2.4
FT-SE-A All-Share yield	3.76	(3.77)

## FT-SE 100 INDEX FUTURES (LFFE) 125 per full index point

Index	Value	% Change
FT-SE 100	3704.2	-6.4
FT-SE Mid 250	4035.6	-1.9
FT-SE-A 350	1837.9	-2.8
FT-SE-A All-Share	1811.0	-2.4
FT-SE-A All-Share yield	3.76	(3.77)

## FT-SE 100 INDEX OPTION (LFFE) 125 per full index point

Index	Value	% Change
FT-SE 100	3704.2	-6.4
FT-SE Mid 250	4035.6	-1.9
FT-SE-A 350	1837.9	-2.8
FT-SE-A All-Share	1811.0	-2.4
FT-SE-A All-Share yield	3.76	(3.77)

## FT-SE 100 INDEX OPTION (LFFE) 125 per full index point

In the rest of the sector, Asda Group, which also denied speculation that it was the prospective bidder for Lloyds Chemists, eased 2½ to 112p.







## RES

75%	71%	70%	69%	68%	67%	66%	65%	64%	63%	62%	61%	60%	59%	58%	57%	56%	55%	54%	53%	52%	51%	50%	49%	48%	47%	46%	45%	44%	43%	42%	41%	40%	39%	38%	37%	36%	35%	34%	33%	32%	31%	30%	29%	28%	27%	26%	25%	24%	23%	22%	21%	20%	19%	18%	17%	16%	15%	14%	13%	12%	11%	10%	9%	8%	7%	6%	5%	4%	3%	2%	1%	0%	-1%	-2%	-3%	-4%	-5%	-6%	-7%	-8%	-9%	-10%	-11%	-12%	-13%	-14%	-15%	-16%	-17%	-18%	-19%	-20%	-21%	-22%	-23%	-24%	-25%	-26%	-27%	-28%	-29%	-30%	-31%	-32%	-33%	-34%	-35%	-36%	-37%	-38%	-39%	-40%	-41%	-42%	-43%	-44%	-45%	-46%	-47%	-48%	-49%	-50%	-51%	-52%	-53%	-54%	-55%	-56%	-57%	-58%	-59%	-60%	-61%	-62%	-63%	-64%	-65%	-66%	-67%	-68%	-69%	-70%	-71%	-72%	-73%	-74%	-75%	-76%	-77%	-78%	-79%	-80%	-81%	-82%	-83%	-84%	-85%	-86%	-87%	-88%	-89%	-90%	-91%	-92%	-93%	-94%	-95%	-96%	-97%	-98%	-99%	-100%
75%	71%	70%	69%	68%	67%	66%	65%	64%	63%	62%	61%	60%	59%	58%	57%	56%	55%	54%	53%	52%	51%	50%	49%	48%	47%	46%	45%	44%	43%	42%	41%	40%	39%	38%	37%	36%	35%	34%	33%	32%	31%	30%	29%	28%	27%	26%	25%	24%	23%	22%	21%	20%	19%	18%	17%	16%	15%	14%	13%	12%	11%	10%	9%	8%	7%	6%	5%	4%	3%	2%	1%	0%	-1%	-2%	-3%	-4%	-5%	-6%	-7%	-8%	-9%	-10%	-11%	-12%	-13%	-14%	-15%	-16%	-17%	-18%	-19%	-20%	-21%	-22%	-23%	-24%	-25%	-26%	-27%	-28%	-29%	-30%	-31%	-32%	-33%	-34%	-35%	-36%	-37%	-38%	-39%	-40%	-41%	-42%	-43%	-44%	-45%	-46%	-47%	-48%	-49%	-50%	-51%	-52%	-53%	-54%	-55%	-56%	-57%	-58%	-59%	-60%	-61%	-62%	-63%	-64%	-65%	-66%	-67%	-68%	-69%	-70%	-71%	-72%	-73%	-74%	-75%	-76%	-77%	-78%	-79%	-80%	-81%	-82%	-83%	-84%	-85%	-86%	-87%	-88%	-89%	-90%	-91%	-92%	-93%	-94%	-95%	-96%	-97%	-98%	-99%	-100%
75%	71%	70%	69%	68%	67%	66%	65%	64%	63%	62%	61%	60%	59%	58%	57%	56%	55%	54%	53%	52%	51%	50%	49%	48%	47%	46%	45%	44%	43%	42%	41%	40%	39%	38%	37%	36%	35%	34%	33%	32%	31%	30%	29%	28%	27%	26%	25%	24%	23%	22%	21%	20%	19%	18%	17%	16%	15%	14%	13%	12%	11%	10%	9%	8%	7%	6%	5%	4%	3%	2%	1%	0%	-1%	-2%	-3%	-4%	-5%	-6%	-7%	-8%	-9%	-10%	-11%	-12%	-13%	-14%	-15%	-16%	-17%	-18%	-19%	-20%	-21%	-22%	-23%	-24%	-25%	-26%	-27%	-28%	-29%	-30%	-31%	-32%	-33%	-34%	-35%	-36%	-37%	-38%	-39%	-40%	-41%	-42%	-43%	-44%	-45%	-46%	-47%	-48%	-49%	-50%	-51%	-52%	-53%	-54%	-55%	-56%	-57%	-58%	-59%	-60%	-61%	-62%	-63%	-64%	-65%	-66%	-67%	-68%	-69%	-70%	-71%	-72%	-73%	-74%	-75%	-76%	-77%	-78%	-79%	-80%	-81%	-82%	-83%	-84%	-85%	-86%	-87%	-88%	-89%	-90%	-91%	-92%	-93%	-94%	-95%	-96%	-97%	-98%	-99%	-100%







